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Quiz CIPS L6M5 - Strategic Programme Leadership Marvelous Reliable Test Guide

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CIPS L6M5 Exam Syllabus Topics:

Topic	Details
Topic 1	Understand contracting for programmers: This section measures the skills of Contract Managers and focuses on comparing various contracting options for programs. It includes client-coordinated approaches, engineering procurement and construction (EPC) contracts, management contracting, and public-private partnerships. A key skill measured is the ability to evaluate different contract types effectively.
Topic 2	Understand the role of culture on achieving program success: This section measures the skills of Organizational Development Specialists in understanding organizational culture's impact on program success. It covers identifying culture types and levels within organizations. A key skill measured is critically assessing organizational culture's influence.
Topic 3	Understand program leadership approaches: This section measures the skills of Programme Leaders in understanding strategic cost management approaches. It covers budgetary control, value engineering, and cost transparency methods. A key skill measured is assessing strategic cost management techniques effectively.

CIPS Strategic Programme Leadership Sample Questions (Q12-Q17):

NEW QUESTION # 12

Fire Light Corporation has secured a contract to design a new bridge for a local council. The council wants a price set in advance but allows for minor adjustments due to unforeseen circumstances. Which pricing mechanism is most suitable?

- A. target costing
- B. firm fixed price
- C. fixed lump sum
- D. bill of quantity

Answer: C

Explanation:

A fixed lump sum contract sets the price in advance while permitting small adjustments if necessary.

NEW QUESTION # 13

Liability limitation often focuses on which of the following types of loss, which is said to be the most unpredictable and most significant in the case of a default on a contract?

- A. consequential
- B. anticipatory
- C. direct
- D. repudiatory

Answer: A

Explanation:

Consequential loss is considered the most unpredictable and significant, hence it is often the focus of liability limitations.

NEW QUESTION # 14

Which elements define an organization's culture? (Select all that apply.)

- A. Beliefs and assumptions
- B. Ways of interacting
- C. The physical environment
- D. Attitudes and customs

Answer: A,B,C,D

Explanation:

Organizational culture (p.154) consists of:

Beliefs, interactions, environment, and customs.

Financial standing does not define culture, making it incorrect. [P.154]

NEW QUESTION # 15

Sarah is a Project Manager running a project to create a new type of shoe that is sensitive due to intellectual property issues. She is undergoing Programme Level Control. What is the purpose of Programme Level Control?

- A. to track how much money the project has spent
- B. to provide additional resources to ensure the project is completed on time
- C. to ensure the project is running to the allocated budget
- D. to ensure the project remains a secret

Answer: B

Explanation:

Programme Level Control is used to ensure that adequate resources are allocated to complete the project on time.

NEW QUESTION # 16

When is a cost-plus pricing arrangement most likely to be used?

Answer Options:

- A. In high-risk environments
- B. In international transactions
- C. In low-risk, low-value purchases
- D. Where there is a low level of trust between supplier and buyer

Answer: A

Explanation:

Cost-plus pricing is best suited for high-risk environments (p.93), such as fluctuating commodity markets. It reduces risk for suppliers by allowing cost adjustments based on actual expenses plus a margin. Option A is incorrect because low-risk projects favor fixed pricing. [P.93]

NEW QUESTION # 17

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