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IIBA Cetified business analysis professional (CBAP) appliaction Sample Questions (Q462-Q467):

NEW QUESTION # 462

You are the business analyst for your organization and are to conduct stakeholder analysis. Which of the following statements best describes the conduct stakeholder analysis task?

- A. This task identifies organizations and lines of business that may be affected by a proposed initiative or who share a common business need.
- B. This task identifies the people who may be affected by a proposed initiative or who share a common business need.
- **C. This task identifies stakeholders who may be affected by a proposed initiative or who share a common business need.**
- D. This task identifies the organizations that are likely affected by a problem that a project must solve.

Answer: C

Explanation:

Explanation

The conduct stakeholder analysis task is one of the tasks in the business analysis planning and monitoring knowledge area.

According to the BABOK Guide1, this task involves identifying and analyzing the stakeholders of a change, assessing their attitudes, expectations, influence, and interests regarding the change, and determining the best ways to engage and communicate with them.

The purpose of this task is to ensure that the business analysis activities are aligned with the needs and concerns of the stakeholders, and that the stakeholders are appropriately involved and informed throughout the change.

The other options are not accurate descriptions of the conduct stakeholder analysis task, but rather:

A: This is a partial description of the define business need task, which identifies the business problem or opportunity that requires analysis.

C: This is a partial description of the assess capability gaps task, which compares the current and future states to identify the gaps that must be addressed by a solution.

D: This is a vague and incomplete description of the conduct stakeholder analysis task, as it does not mention the analysis, assessment, and engagement aspects of the task.

References:

CBAP Handbook, page 15, section 4.1.2.3

BABOK Guide, page 32, section 3.2.3

CBAP / CCBA Certified Business Analysis Study Guide, page 96, section 3.2.3 How To Create a Stakeholder Analysis (With Example) How to Perform a Stakeholder Analysis | Lucidchart

NEW QUESTION # 463

An organization is trying to streamline its current processes to improve performance and reduce costs. A business analyst (BA) conducted a process improvement workshop and identified the following issues as the top three items to be addressed:

1. There are multiple teams to define systems, functionality, and content. In many instances multiple teams are defining the same functionalities while other functionalities are not being defined at all, leading to unclear understanding of business requirements.
2. Product specification forms are published each year. A comparison tool is used to evaluate specification between yearly releases, but does not adequately identify changes between versions and needs to be improved.
3. Training consists of a new team member shadowing a seasoned team member. There are not written training materials for formal training sources therefore training is inconsistent and not meeting the needs of the organization.

The BA learns that formal training programs are not often devised for teams as small and diverse as this team, but still believes it is a viable solution to the training need. What type of analysis would help the BA gain approval to proceed with creating this type of training program for this team?

- A. Business Capabilities
- **B. Decision**
- C. Process
- D. Cost Benefit

Answer: B

Explanation:

Explanation/Reference:

NEW QUESTION # 464

After having created several prototypes of a new web-based application, a business analyst (BA) would like to meet with the organization's stakeholders to elicit their perception, ideas, and attitudes about the prototypes.

Which of the following techniques should the BA use?

- A. Focus Groups
- B. Brainstorming
- C. Decision Analysis
- D. Prioritization

Answer: C

NEW QUESTION # 465

You are the business analyst for your organization and are preparing to complete the allocate requirements process. This process assigns stakeholder and solution requirements to solution components and to releases.

One of the elements of this process is solution components.

All of the following are solution components except for which one?

- A. Software applications and application components used in the solution
- B. Assessment of proposed solution
- C. Business policies and business rules
- D. Business processes to be performed and managed

Answer: B

NEW QUESTION # 466

What requirements elicitation involves carefully selected stakeholders and subject matter experts for a short, intensive period (usually for one to a few days) to define and document the requirements for a solution?

- A. Focus group
- B. Prototyping
- C. Requirements workshop
- D. Many-to-many interviews

Answer: C

Explanation:

Explanation/Reference:

Explanation:

NEW QUESTION # 467

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