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ISACA COBIT Design and Implementation Certificate Sample Questions (Q45-Q50):

NEW QUESTION # 45
IT management contributes to the initiation of an EGIT program by:

- A. Gathering input and gaining consensus on an EGIT approach.
- B. Establishing the business strategy and high-level EGIT approach.
- C. Evaluating the proposed EGIT approach to ensure business goals will be met.
- D. Providing advice on specific IT controls and challenging proposed activities.

Answer: A

Explanation:
As per COBIT 2019 Implementation Guide:

"During program initiation, IT management plays a key role by gathering input from various stakeholders and building consensus on the EGIT approach." Business strategy is set by executive leadership, not IT, and advice on controls happens at later stages.
Reference:COBIT 2019 Implementation Guide, Phase 1

NEW QUESTION # 46

When tailoring a governance system for an enterprise, which of the following is MOST important to consider for an operating environment with a high compliance requirement?

- A. Enterprise goals
- B. Threat landscape
- C. Geopolitical situation
- D. Enterprise strategy

Answer: A

Explanation:
When tailoring a governance system for an enterprise operating in an environment with high compliance requirements, the most important factor to consider is the enterprise goals. Compliance requirements must align with the enterprise's strategic objectives and goals to ensure that governance practices are relevant and effective.
Enterprise goals drive the overall strategy and direction of the organization. When compliance requirements are high, it is essential that these requirements are integrated into the enterprise's strategic goals. This ensures that the governance system supports both the achievement of business objectives and the adherence to compliance mandates.
COBIT 2019 Framework References:
* COBIT 2019 Framework: Introduction and Methodology, Chapter 5:Describes the goals cascade and the importance of aligning governance and management objectives with enterprise goals.
* COBIT 2019 Design Guide, Chapter 2:Emphasizes the need to consider enterprise goals when designing and implementing a governance system, especially in environments with stringent compliance requirements.
Aligning compliance requirements with enterprise goals ensures that the governance system is both effective in achieving business objectives and compliant with regulatory mandates.

NEW QUESTION # 47

In which of the following phases should long-term targets be adjusted based on experience?

- A. Did we get there?
- B. How do we get there?
- C. What needs to be done?
- D. Where are we now?

Answer: A

Explanation:
In the COBIT 2019 implementation lifecycle, the phase where long-term targets should be adjusted based on experience is the evaluation phase, known as "Did we get there?". This phase involves assessing the results of the implemented governance and management practices to determine if the objectives have been met and to identify areas for improvement.
Detailed Explanation with References:
* How do we get there? (Option A):
* This phase focuses on developing and executing the plan to achieve the governance objectives. It involves identifying the steps, resources, and timeline needed to reach the desired state. While important for planning, this phase is more about action and implementation rather than evaluation and adjustment of long-term targets.
* Where are we now? (Option B):
* This phase involves assessing the current state of the governance system, identifying gaps, and understanding the baseline. It provides the foundational information needed to plan improvements but does not involve adjusting long-term targets.
* What needs to be done? (Option C):
* This phase is concerned with identifying the specific actions and initiatives required to address the gaps and achieve the governance objectives. It involves planning and prioritizing activities but not the evaluation and adjustment of long-term targets based on experience.
* Did we get there? (Option D):
* In this phase, the enterprise evaluates the outcomes of the implemented governance system against the set objectives and targets. It involves assessing whether the desired goals were achieved and analyzing the effectiveness of the governance practices. Based on

this evaluation, the organization can adjust long-term targets to better align with practical experience, new insights, and evolving business needs. This phase is critical for continuous improvement and ensuring that the governance system remains relevant and effective over time.

* According to the COBIT 2019 Implementation Guide, this phase includes reviewing performance metrics, stakeholder feedback, and lessons learned from the implementation process. These insights are then used to refine and adjust long-term targets to improve future performance and outcomes.

Conclusion:The correct answer isD. Did we get there?. This phase involves evaluating the results of the governance implementation, learning from the experience, and making necessary adjustments to long-term targets to ensure continuous improvement and alignment with the enterprise's goals.

References:

* ISACA. COBIT 2019 Implementation Guide: Implementing and Optimizing an Information and Technology Governance Solution. ISACA.

* ISACA. COBIT 2019 Framework: Introduction and Methodology. ISACA.

NEW QUESTION # 48

Which of the following refers to a governance topic that can be addressed by diverse components of a governance system?

- A. Variants
- B. Focus areas
- C. Capability level
- D. Generic components

Answer: B

Explanation:
According to the COBIT 2019 Design Guide:

"Focus areas are governance topics, domains, or issues that can be addressed by a collection of governance and management objectives and components." These are meant to tailor the governance system to enterprise-specific topics like security, digital transformation, etc.

Reference:COBIT 2019 Design Guide, Section 3.3.3

NEW QUESTION # 49

Which of the following would a COBIT implementation expert consider as a COBIT design factor in tailoring enterprise strategy?

- A. Cost leadership
- B. Value delivery
- C. Risk optimization
- D. Business transformation

Answer: A

Explanation:
In the context of COBIT 2019, design factors are essential for tailoring the governance system to the specific needs of an enterprise. These factors help shape the governance system to ensure it aligns with the enterprise's strategy, goals, and environment. When considering how to tailor the governance system to an enterprise strategy, a COBIT implementation expert would look at several design factors, one of which iscost leadership.

Detailed Explanation with References:

Cost Leadership (Option A): Cost leadership is a strategic objective where an organization aims to become the lowest-cost producer in its industry. This strategy can be a significant design factor in tailoring a governance system, as it impacts decisions on IT investments, process efficiencies, and cost management. In COBIT

2019, aligning IT governance with a cost leadership strategy involves ensuring that IT initiatives support cost reduction and operational efficiency, thereby enabling the organization to achieve competitive pricing.

Risk Optimization (Option B): While risk optimization is an essential component of IT governance, it is more related to managing and balancing risk rather than a design factor specifically tailored to enterprise strategy.

Business Transformation (Option C): Business transformation refers to major changes in an organization's processes, systems, or structure. It is more of a broader business objective rather than a design factor used specifically in the context of tailoring the governance system to an enterprise strategy.

Value Delivery (Option D): Value delivery focuses on ensuring that IT delivers value to the business. It is a core principle of IT governance but is not typically categorized as a design factor for tailoring enterprise strategy in COBIT 2019.

Conclusion:The correct answer isA. Cost leadership. Cost leadership as a design factor directly influences how the governance system is tailored to support the enterprise strategy of achieving the lowest cost production. This alignment ensures that the governance system supports strategic goals focused on cost efficiency and competitive pricing.
References:
ISACA. COBIT 2019 Design Guide: Designing an Information and Technology Governance Solution.
ISACA.
ISACA. COBIT 2019 Framework: Governance and Management Objectives. ISACA.

NEW QUESTION # 50

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