

# 2025 PMI CAPM: Pass-Sure Reliable Certified Associate in Project Management (CAPM) Exam Question



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The Project Management Institute (PMI) Certified Associate in Project Management (CAPM) certification is a globally recognized certification for entry-level project managers. It is a valuable asset for individuals who are starting their career in project management or for those who want to demonstrate their knowledge and skills in project management. The CAPM Certification Exam is designed to test the candidate's knowledge and understanding of the fundamental principles and terminology of project management.

>> **Reliable CAPM Exam Question** <<

## CAPM New APP Simulations | Latest CAPM Exam Objectives

The Technological environment is changing rapidly because of new technological advancements and innovations. It's become mandatory to study and apply new techniques. PMI CAPM dumps certification will help you to adapt to the demands of the current world. CAPM Exam Dumps will assist you in obtaining better employment opportunities compared to your competitors. A Dumpleader will not only increase your knowledge but it will polish your skills as well to proceed successfully in the world of PMI.

PMI CAPM (Certified Associate in Project Management) is a globally recognized certification for project management professionals. It is an entry-level certification designed for individuals who are interested in pursuing a career in project management. The CAPM Certification is offered by the Project Management Institute (PMI), which is the world's leading association for project management professionals.

## PMI Certified Associate in Project Management (CAPM) Sample Questions (Q148-Q153):

### NEW QUESTION # 148

Using the three-point estimating technique, if the most likely duration is four months, the optimistic duration is two months, and the pessimistic duration is one year, how many months is the expected activity duration?

- A. Four
- B. Twelve
- C. Five
- D. Two

**Answer: C**

Explanation:

Explanation/Reference:

Explanation:

#### 6.5.2.4 Three-Point Estimating

The accuracy of single-point activity duration estimates may be improved by considering estimation uncertainty and risk. This concept originated with the program evaluation and review technique (PERT).

PERT uses three estimates to define an approximate range for an activity's duration:

Most likely (tM). This estimate is based on the duration of the activity, given the resources likely to be

assigned, their productivity, realistic expectations of availability for the activity, dependencies on other participants, and interruptions.

Optimistic (tO). The activity duration based on analysis of the best-case scenario for the activity.

Pessimistic (tP). The activity duration based on analysis of the worst-case scenario for the activity.

Depending on the assumed distribution of values within the range of the three estimates the expected duration, tE, can be calculated using a formula. Two commonly used formulas are triangular and beta distributions. The formulas are:

Triangular Distribution.  $tE = (tO + tM + tP) / 3$

Beta Distribution (from the traditional PERT technique).  $tE = (tO + 4tM + tP) / 6$

Duration estimates based on three points with an assumed distribution provide an expected duration and clarify the range of uncertainty around the expected duration.

$$E = (a + 4m + b) / 6$$

$$(2 + (4 * 4) + 12) = 30 / 6 = 5$$

#### NEW QUESTION # 149

The review of a seller's progress toward achieving the goals of scope and quality within cost and schedule compared to the contract is known as:

- A. Procurement performance reviews.
- B. Work performance information.
- C. Payment systems.
- D. Inspections and audits.

**Answer: A**

Explanation:

Section: Volume A

Explanation:

Process: 12.3 Control Procurements

Definition: The process of managing procurement relationships, monitoring contract performance, and making changes and corrections as appropriate.

Key Benefit: The key benefit of this process is that it ensures that both the seller's and buyer's performance meets procurement requirements according to the terms of the legal agreement.

Inputs

1. Project management plan
2. Procurement documents
3. Agreements
4. Approved change requests
5. Work performance reports
6. Work performance data

Tools & Techniques

1. Contract change control system
2. Procurement performance reviews
3. Inspections and audits
4. Performance reporting
5. Payment systems

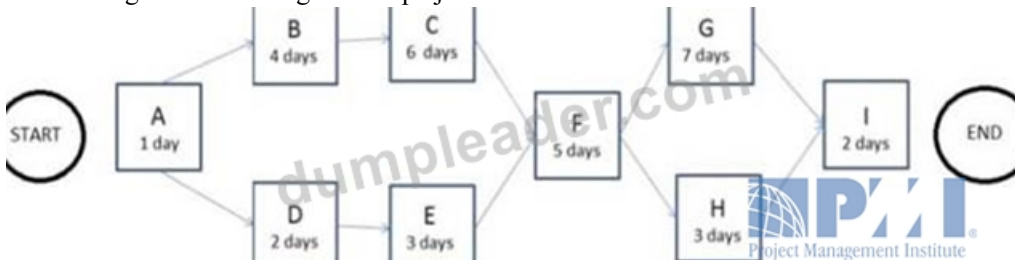
- 6. Claims administration
- 7. Records management system

Outputs

- 1. Work performance information
- 2. Change requests
- 3. Project management plan updates
- 4. Project documents updates
- 5. Organizational process assets updates

### NEW QUESTION # 150

The following is a network diagram for a project.



What is the critical path for the project?

- A. A-D-E-F-G-I
- B. A-B-C-F-H-I
- C. A-B-C-F-G-I
- D. A-D-E-F-H-I

**Answer: C**

### NEW QUESTION # 151

Which of the following correctly describes when organizations and stakeholders are willing to accept varying degrees of risk?

- A. Risk analysis
- B. Risk management
- C. Risk tolerance
- D. Risk attitude

**Answer: C**

Explanation:

Explanation/Reference:

Explanation:

11 PROJECT RISK MANAGEMENT

[..]

Organizations perceive risk as the effect of uncertainty on projects and organizational objectives.

Organizations and stakeholders are willing to accept varying degrees of risk depending on their risk attitude. The risk attitudes of both the organization and the stakeholders may be influenced by a number of factors, which are broadly classified into three themes: Risk appetite, which is the degree of uncertainty an entity is willing to take on in anticipation of a reward.

■ Risk tolerance, which is the degree, amount, or volume of risk that an organization or individual will withstand.

■ Risk threshold, which refers to measures along the level of uncertainty or the level of impact at which a stakeholder may have a specific interest. Below that risk threshold, the organization will accept the risk.

Above that risk threshold, the organization will not tolerate the risk.

For example, an organization's risk attitude may include its appetite for uncertainty, its threshold for risk levels that are unacceptable, or its risk tolerance at which point the organization may select a different risk response.

Positive and negative risks are commonly referred to as opportunities and threats. The project may be accepted if the risks are within tolerances and are in balance with the rewards that may be gained by taking the risks. Positive risks that offer opportunities within the limits of risk tolerances may be pursued in order to generate enhanced value. For example, adopting an aggressive resource optimization technique is a risk taken in anticipation of a reward for using fewer resources.

### NEW QUESTION # 152

Which process is engaged when a project team member makes a change to project budget with the project manager's approval?

- A. Determine Budget
- B. Estimate Costs
- C. Manage Cost Plan
- D. Control Costs

Answer: C

### NEW QUESTION # 153

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