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Scrum Professional Scrum Product Owner II Sample Questions (Q20-Q25):

NEW QUESTION # 20

You started measuring product feature usage in your last release. You are surprised to learn that a sizable percentage of the features

you thought were very important are never or rarely used.

Which of the following actions could you take to further evaluate this unexpected result?

(choose all that apply)

- A. Disable the features that have never been used and listen for feedback.
- **B. Run experiments to increase your understanding of what customers find valuable.**
- **C. Spend more time talking to users to identify the impact they seek.**
- **D. Examine whether the rarely used features solve the intended problem.**

Answer: B,C,D

Explanation:

Option A is correct because talking to users is one of the best ways to understand their needs, goals, and pain points. By spending more time with them, you can identify the impact they seek from your product and how your features align with that impact. This will help you validate your assumptions and learn from your customers¹².

Option B is incorrect because disabling features that have never been used is a risky and potentially harmful action. It may cause frustration and confusion for the users who rely on those features, or who may want to use them in the future. It may also damage your reputation and trust with your customers. Instead of disabling features, you should seek feedback from your users and understand why they are not using them³⁴.

Option C is correct because running experiments is a powerful way to increase your understanding of what customers find valuable. By testing different hypotheses and measuring the outcomes, you can learn from your data and evidence. You can also use experiments to validate your ideas and assumptions before investing in building features⁵.

Option D is correct because examining whether the rarely used features solve the intended problem is a crucial step to evaluate your product performance. You should review your product vision and goals, and assess how your features contribute to them. You should also analyze the feedback and data you have collected from your users and stakeholders, and identify any gaps or mismatches between your features and their needs.

Reference:

1: Product Backlog Management

2: Stakeholders & Customers

3: Product Value

4: Evidence-Based Management

5: Product Vision

6: Forecasting & Release Planning

7: [Business Strategy](https://www

NEW QUESTION # 21

What typically happens if Product Backlog items are not sufficiently clear during Sprint Planning?

(choose the best answer)

- **A. The Developers will have difficulty creating a forecast of work for the Sprint.**
- B. The meeting is cancelled so refinement can be done first.
- C. The Scrum Master should not allow this to happen. Look for a new Scrum Master and re-start the Sprint.
- D. Nothing, so long as the Product Owner gives the Developers a clear Sprint Goal.
- E. Nothing in particular.

Answer: A

Explanation:

If Product Backlog items are not sufficiently clear during Sprint Planning, the Developers will typically have difficulty creating a forecast of work for the Sprint (B). This is because the clarity of the Product Backlog items is crucial for the Developers to understand what is expected and to plan their work accordingly. The Scrum framework emphasizes the importance of a well-refined Product Backlog for effective Sprint Planning.

NEW QUESTION # 22

What is typical work for a Product Owner in a Sprint?

(choose the best two answers)

- A. Create financial reporting upon the spent hours reported by the Developers.
- **B. Collaborate with stakeholders, user communities and other Product Owners.**

- C. Attend every Daily Scrum to answer functional questions about the Sprint Backlog.
- D. Update the work plan for the Developers on a daily basis.
- E. Work with the Developers on Product Backlog refinement.

Answer: B,E

Explanation:

As a Product Owner, you are accountable for maximizing the value of the product and the work of the Scrum Team. To do this, you need to collaborate with various stakeholders, user communities and other Product Owners to understand their needs, expectations and feedback, and to align them with the product vision and strategy. You also need to work with the Developers on Product Backlog refinement, which is an ongoing activity to add detail, estimates and order to Product Backlog items. This helps the Developers to understand what is valuable and feasible to deliver in the upcoming Sprints, and to plan and execute their work accordingly. These are typical and essential work for a Product Owner in a Sprint.

The other options are not typical or effective work for a Product Owner in a Sprint. Attending every Daily Scrum is not necessary, as the Daily Scrum is an event for the Developers to inspect their progress and plan their next steps. The Product Owner can attend the Daily Scrum if invited by the Developers, but should not interfere or answer questions that are not related to the Sprint Goal or the Product Backlog. Creating financial reporting upon the spent hours reported by the Developers is not a valuable activity, as it does not reflect the outcome or the value delivered by the product. It also goes against the Scrum values of trust and respect, as it implies that the Developers are not self-managing or committed to their work. Updating the work plan for the Developers on a daily basis is also not a good practice, as it undermines the autonomy and creativity of the Developers, and reduces their ability to inspect and adapt their work based on the empirical evidence. The Product Owner should not tell the Developers how to do their work, but rather focus on what is the most valuable outcome for the product.

References:

Professional Scrum Product Owner™ II Certification
Understanding and Applying the Scrum Framework
Managing Products with Agility

NEW QUESTION # 23

An effective Product Owner must:
(choose the best answer)

- A. All of the above.
- B. Ensure that every stakeholder need is met.
- C. Be the single point of contact for all stakeholders.
- D. Be the "expert" opinion for all Product Backlog items.
- E. None of the above.
- F. Ensure that the team is as productive as possible.

Answer: E

Explanation:

None of the options given are accurate descriptions of what an effective Product Owner must do. According to the PSPO II resources, an effective Product Owner must¹²³⁴⁵:

Develop and communicate a clear and compelling Product Goal that aligns with the organization's vision and strategy.

Manage the Product Backlog by refining, ordering, and prioritizing items that deliver value to customers and users.

Collaborate with stakeholders and the Scrum Team to understand their needs, expectations, and feedback.

Empower the Scrum Team to make decisions and self-organize around the Sprint Goal and the Product Backlog items.

Experiment and validate assumptions using empirical evidence and data.

Optimize the value of the product and the work of the Scrum Team

Continuously inspect and adapt the product and the process based on the outcomes and feedback.

References:

- 1: The Scrum Guide
- 2: Product Owner Learning Path
- 3: Product Owner Competencies
- 4: Evidence-Based Management
- 5: Product Strategy

NEW QUESTION # 24

When is the Sprint Backlog created?

(choose the best answer)

- A. Prior to Sprint Planning.
- **B. During Sprint Planning.**
- C. During the Sprint.
- D. At the beginning of the project.

Answer: B

Explanation:

Let's break down why the correct answer is C and why the others are incorrect, referencing the Professional Scrum Product Owner II (PSPO II) objectives and associated competencies:

* C. During Sprint Planning.

* Verification: This is the correct answer.

* Explanation and References:

* Professional Scrum Competency: Understanding and Applying the Scrum

Framework - Applying the Scrum Framework - Scrum Events

* Sprint Planning is the event where the Scrum Team collaboratively plans the work for the upcoming Sprint. Creating the Sprint Backlog is a key part of this event.

* Professional Scrum Competency: Managing Products with Agility - Forecasting & Release Planning

* The Sprint Backlog represents the team's forecast of what they believe they can deliver in the Sprint to achieve the Sprint Goal. This forecasting occurs during Sprint Planning.

* Scrum Guide: The Scrum Guide states, "The work to be performed in the Sprint is planned at the Sprint Planning. This plan is created by the collaborative work of the entire Scrum Team. [...] Sprint Planning answers the following questions: What can be Done this Sprint?

How will the chosen work get done?" The answer to the second question results in the creation of the Sprint Backlog.

* A. During the Sprint.

* Verification: This is incorrect.

* Explanation and References:

* Professional Scrum Competency: Understanding and Applying the Scrum

Framework - Applying the Scrum Framework - Scrum Events

* While the Sprint Backlog can be updated during the Sprint as the Developers learn more, it is initially created before the Sprint starts, during Sprint Planning.

* Scrum Guide: The Scrum Guide says "The Sprint Backlog is a plan by and for the Developers. It is a highly visible, real-time picture of the work that the Developers plan to accomplish during the Sprint in order to achieve the Sprint Goal. Consequently, the Sprint Backlog is updated throughout the Sprint as more is learned. It should have enough detail that they can inspect their progress in the Daily Scrum." This means that Sprint backlog is already created before sprint starts.

* B. Prior to Sprint Planning.

* Verification: This is incorrect.

* Explanation and References:

* Professional Scrum Competency: Understanding and Applying the Scrum

Framework - Applying the Scrum Framework - Scrum Events

* The Sprint Backlog is created during Sprint Planning through collaboration between the Developers and the Product Owner. Before Sprint Planning, the Product Owner prepares a prioritized Product Backlog, but this is not the Sprint Backlog.

* Scrum Guide: The Sprint Backlog emerges from the discussion and negotiation that happens during Sprint Planning. It is not pre-defined.

* D. At the beginning of the project.

* Verification: This is incorrect.

* Explanation and References:

* Professional Scrum Competency: Managing Products with Agility - Forecasting & Release Planning

* The Sprint Backlog is specific to each Sprint and is created at the beginning of each Sprint, not at the beginning of the entire project.

* Scrum Guide: Scrum is iterative and incremental. Planning the work for the entire project upfront is not in line with Scrum principles. The Sprint Backlog is created anew during each Sprint Planning event.

In conclusion, the Sprint Backlog is created during Sprint Planning, where the Scrum Team collaboratively decides what work they will undertake in the upcoming Sprint and how they will accomplish it, aligning with the PSPO II competencies and the Scrum Guide.

NEW QUESTION # 25

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