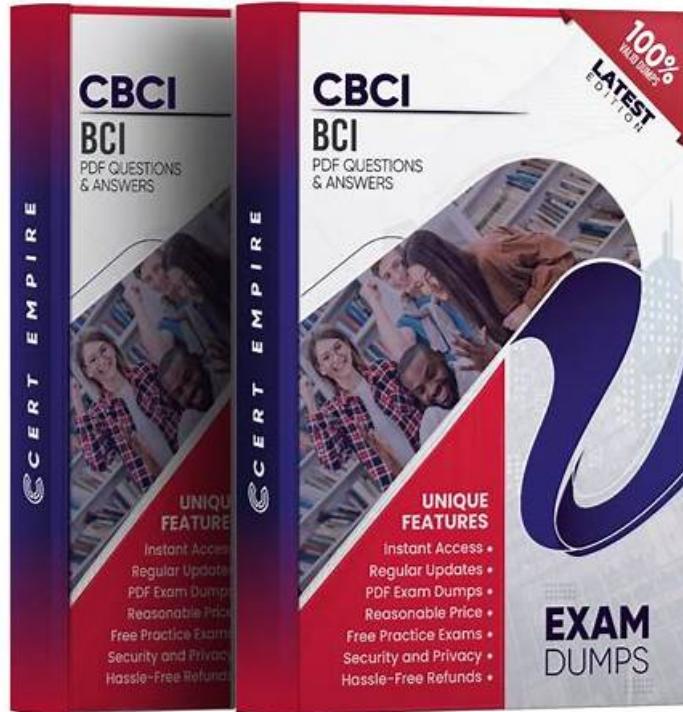


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## BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>• Policy and Programme Management and Embedding: This part guides users through establishing a Business Continuity Management System (BCMS), including how to craft governance, define a policy, and embed these elements into the fabric of an organization for long-term sustainability.</li></ul>
Topic 2	<ul style="list-style-type: none"><li>• Design: Here, learners explore how to translate analysis into strategic plans by developing continuity designs that mitigate identified risks, ensuring critical operations remain functional or can be quickly restored during disruptions.</li></ul>
Topic 3	<ul style="list-style-type: none"><li>• Implementation: This section covers putting the designed continuity strategies into action, including creating and deploying incident response and business continuity plans, structuring effective response teams, and ensuring operational readiness.</li></ul>

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## **BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q71-Q76):**

### **NEW QUESTION # 71**

Which of the following is demonstrated where an organization includes Business Continuity in induction processes and sets Business Continuity objectives for personnel?

- A. The role of the Business Continuity professional
- B. The organization's approach to risk assessment
- **C. The organization's Business Continuity culture**
- D. The use of validation

### **Answer: C**

Explanation:

Embedding Business Continuity into induction and setting objectives for personnel clearly indicates a mature Business Continuity culture. The CBCI 7.0 course details that a strong culture is characterized by widespread awareness, commitment, and integration of Business Continuity principles into everyday activities. Including continuity in induction familiarizes new staff with the organization's resilience expectations, while individual objectives reinforce personal accountability. This cultural embedding supports sustainable continuity practices and improves the likelihood of effective responses during disruptions. It reflects a proactive organizational mindset rather than isolated activities or roles.

Reference: CBCI 7.0 Study Guide, Module 4: Business Continuity Culture, pages 65-70.

### **NEW QUESTION # 72**

Which of the following is a technique for collecting Business Impact Analysis (BIA) information?

- A. Workplace observation
- **B. Questionnaires and surveys**
- C. Workplace health and safety reviews
- D. Monthly budget reviews

### **Answer: B**

Explanation:

Questionnaires and surveys are widely used and effective techniques for gathering BIA information. They enable the Business Continuity professional to collect standardized data on activity priorities, dependencies, and recovery requirements from a broad range of stakeholders. The CBCI 7.0 course highlights that well-designed questionnaires provide structured insights while being scalable and efficient, especially in larger organizations. While workplace observation and reviews provide useful context, and budget reviews may give financial perspectives, they are not primary tools for capturing the detailed operational data needed for BIAs.

Reference: CBCI 7.0 Study Guide, Module 3: Business Impact Analysis, pages 45-48.

### **NEW QUESTION # 73**

An example of regularly planned ongoing maintenance of the Business Continuity Management System (BCMS) is:

- A. Making changes to the evacuation procedures after an emergency building evacuation demonstrates the procedures include unexpected risks
- B. Examining with department heads the performance of their systems following near misses
- C. Taking corrective actions to revise the Business Continuity plan after an actual incident
- **D. Performing a check of backup equipment at the alternate site on a monthly basis**

### **Answer: D**

Explanation:

The CBCI 7.0 course highlights that regularly scheduled maintenance activities, such as monthly checks of backup equipment, are essential for ensuring that Business Continuity resources remain operational and ready for use. Such preventative maintenance helps detect failures before incidents occur, supporting system reliability. While corrective actions and reviews following incidents or near misses are important, ongoing, planned maintenance is the proactive foundation of system resilience. Evacuation procedure changes are reactive and part of continual improvement, but routine equipment checks represent essential planned maintenance.

Reference: CBCI 7.0 Study Guide, Module 6: Maintenance and Continual Improvement, pages 140-142.

#### NEW QUESTION # 74

Which type of exercise is always carried out in the normal operational environment, alternative premises, or command centres and is designed to include everyone that could be involved in the response if the incident were real?

- A. Scenario
- B. Discussion-based
- **C. Live**
- D. Simulation

**Answer: C**

Explanation:

The CBCI 7.0 course describes live exercises as the most comprehensive type of Business Continuity exercise. These are conducted in actual or alternate operational environments, including command centres, to simulate real incident conditions as closely as possible. Live exercises involve all personnel who would participate in an actual incident response, testing systems, processes, communication, and physical infrastructure. Their scope, realism, and inclusiveness help identify practical issues that other exercise types may miss. They require significant resources and planning but provide critical assurance of organizational preparedness under authentic conditions.

Reference: CBCI 7.0 Study Guide, Module 6: Exercising and Validation, pages 120-122.

#### NEW QUESTION # 75

Which of the following is a factor to be taken into consideration when developing and using risk assessments?

- A. The time that has elapsed since the last assessment of risks in order to maintain its currency
- B. Risk assessments will need to work undertaken during the Business Impact Analysis (BIA) to determine the products, services, and activities that need to be
- **C. Risk assessments are based on estimations of the likelihood and consequences of a risk occurring**
- D. Risk assessments are primarily produced as information for regulators and auditors to provide evidence that the organization is monitoring and managing risks

**Answer: C**

Explanation:

The CBCI 7.0 course explains that risk assessments fundamentally rely on evaluating the likelihood of risk occurrence and the consequences if they materialize. This probabilistic approach enables prioritization and treatment planning. Although risk assessments inform BIAs and regulatory compliance, their primary purpose is to analyze potential risks in terms of impact and probability to guide effective continuity strategies.

Currency (timeliness) is important but secondary to the quality of likelihood and consequence evaluations, which form the basis of all risk decisions.

Reference: CBCI 7.0 Study Guide, Module 3: Risk Assessment Fundamentals, pages 48-51.

#### NEW QUESTION # 76

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