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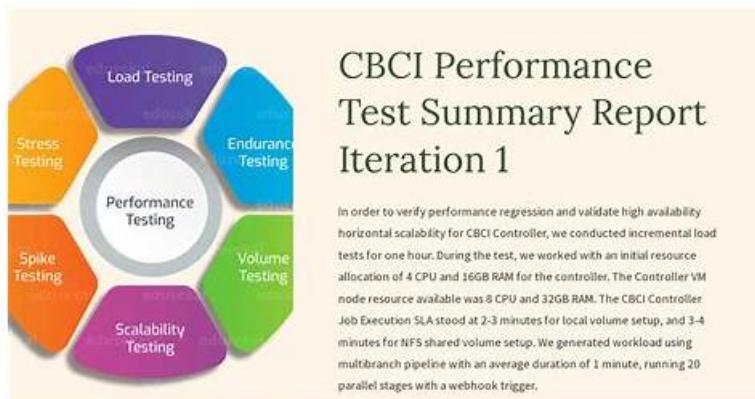
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## BCI CBCI Exam Syllabus Topics:

| Topic | Details |
|-------|---------|
| Topic 1 | • Policy and Programme Management and Embedding: This part guides users through establishing a Business Continuity Management System (BCMS), including how to craft governance, define a policy, and embed these elements into the fabric of an organization for long-term sustainability. |
| Topic 2 | • Design: Here, learners explore how to translate analysis into strategic plans by developing continuity designs that mitigate identified risks, ensuring critical operations remain functional or can be quickly restored during disruptions. |
| Topic 3 | • Analysis This module dives into the analytical stage, focusing on tools such as Business Impact Analysis (BIA) and risk assessment to identify critical functions and vulnerabilities—essential for understanding what the organization must protect and why. |
|  |  |

| Topic 4 | • Validation: This final module emphasizes testing and verifying the effectiveness of implemented plans through exercises and reviews—ensuring that what was designed and implemented actually performs as intended under real-world conditions. |
|---|---|

# BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q50-Q55):

**NEW QUESTION # 50**
Which of the following is NOT a way in which an organization can use exercise programs to ensure and validate supply chain continuity?

- A. By including key suppliers in an internal exercise
- B. By including a requirement in Service Level Agreements (SLAs) for suppliers to carry out exercise activities and share the outcomes
- C. By conducting internal exercises to assess the impact of supply chain failures
- D. By requiring suppliers to share evidence that recovery plans and exercise programs have been developed and implemented

**Answer: A**

Explanation:
While including key suppliers in internal exercises might seem beneficial, the CBCI 7.0 course highlights that external suppliers should be engaged in their own exercises, separate from the organization's internal exercises. Instead, validation of supply chain continuity is better achieved by requiring suppliers to develop and test their recovery plans independently and sharing outcomes. Contractual obligations such as those embedded in SLAs ensure suppliers maintain their own Business Continuity preparedness, while internal exercises focus on organizational responses to supply chain disruptions. Conducting internal exercises to assess impacts remains essential to understand dependencies and potential vulnerabilities without compromising exercise control.
Reference:CBCI 7.0 Study Guide, Module 6: Exercising and Validation, pages 130-133.

**NEW QUESTION # 51**
Which of the following is the first step in the process for developing recovery strategies and solutions?

- A. Developing a Business Continuity policy
- B. Training personnel to carry out strategy determination activities
- C. Consulting relevant stakeholders on draft designs and proposals
- D. Carrying out a gap analysis to determine needs

**Answer: D**

Explanation:
The CBCI 7.0 course clarifies thatconducting a gap analysisis the initial step in developing recovery strategies and solutions. The gap analysis compares current Business Continuity capabilities with the requirements identified in the BIA and risk assessments, highlighting deficiencies that must be addressed.
This systematic evaluation informs strategy development by identifying where improvements or new solutions are necessary. While policy development and stakeholder consultation are important subsequent steps, gap analysis provides the evidence base required for informed decision-making. Training personnel comes later as part of implementation.
Reference:CBCI 7.0 Study Guide, Module 5: Solutions Design, pages 91-95.

**NEW QUESTION # 52**
Where social media is a key element in an organization's communications response strategy, it is important for the organization to:

- A. Ensure all staff who engage with social media are aware of the need to keep a note of their engagement in case valuable contacts are secured through this route
- B. Empower all staff to engage with social media to ensure that information during a disruption can be delivered quickly
- C. Limit social media engagement to one-way communications as only the organization's formal statements and opinions are required

- D. Build up followers and establish a social media presence before an incident

**Answer: D**

Explanation:
The CBCI 7.0 course highlights that an effective social media strategy requiresestablishing and nurturing a following before incidents occur. A pre-existing audience ensures messages disseminated during disruptions reach stakeholders promptly and credibly. While empowering staff to engage may lead to inconsistent messaging and risks, centralized management ensures accuracy and control. Recording engagement can be useful but is secondary. Limiting social media to one-way communications may reduce interaction but safeguards message consistency. Building presence early is foundational to effective crisis communications.
Reference:CBCI 7.0 Study Guide, Module 6: Crisis Communications, pages 110-114.

## NEW QUESTION # 53
In relation to a disruption to activities, the Minimum Business Continuity Objective (MBCO):

- A. Is the point set by top management for mobilizing response teams
- B. Is the point identified in the risk assessment when risks have been successfully mitigated
- C. Should be the Recovery Time Objective (RTO)
- D. Should be attained either at the same time, or after, the RTO

**Answer: D**

Explanation:
The CBCI 7.0 course defines theMinimum Business Continuity Objective (MBCO)as the minimum level of services or outputs that must be maintained or restored to avoid unacceptable consequences. The MBCO is achieved either simultaneously with or after the Recovery Time Objective (RTO), as the RTO specifies when recovery should be complete for prioritized activities. MBCO sets a baseline for continuity, focusing on critical minimum outputs, rather than risk assessment milestones or managerial mobilization decisions.
Understanding this sequencing supports realistic and measurable recovery planning.
Reference:CBCI 7.0 Study Guide, Module 3: Recovery Objectives and Impact Analysis, pages 58-60.

## NEW QUESTION # 54
A strategic plan:

- A. Should identify viable options to coordinate efforts of the operational teams
- B. Should contain procedures for responding to emergencies, including threats to life, or the environment
- C. May be supported by a separate crisis communications plan
- D. May contain procedures for coordinating the transportation of personnel to alternate facilities

**Answer: C**

Explanation:
Strategic plans set the overarching framework and objectives for Business Continuity and are often supported by separate tactical or crisis communication plans tailored to communication needs during disruptions. The CBCI 7.0 course clarifies that while strategic plans guide overall responses, detailed emergency procedures and logistics coordination typically reside in operational or tactical plans, ensuring clarity and focus at different planning levels.
Reference:CBCI 7.0 Study Guide, Module 5: Solutions Design and Planning, pages 100-103.

## NEW QUESTION # 55
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