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## APICS Certified in Planning and Inventory Management (CPIM 8.0) Sample Questions (Q489-Q494):

### NEW QUESTION # 489

Additional requirements that are outside the original design are being added to a project, increasing the timeline and cost of the project.

What BEST describes the requirement changes that are happening?

- A. Stove-piped requirements
- B. Scope creep
- C. Volatility
- D. Non-verifiable requirements

**Answer: B**

### NEW QUESTION # 490

Management should support investments in new process technologies that:

- A. provide long-term competitive advantage with acceptable financial risk.
- B. require minimal changes in existing systems, procedures, and skills.
- C. have been recommended by technical experts and equipment suppliers.
- D. provide significant cost-reduction opportunities for the company's current products.

**Answer: A**

Explanation:

Management should support investments in new process technologies that align with the strategic objectives of the organization and provide a sustainable competitive advantage in the market. New process technologies may involve changes in existing systems, procedures, and skills, but these changes should be justified by the potential benefits and risks of the investment. Therefore, option D is correct. Option A is incorrect because requiring minimal changes in existing systems, procedures, and skills is not a sufficient criterion for investing in new process technologies. Option B is incorrect because relying on the recommendations of technical experts and equipment suppliers may not reflect the best interests of the organization or its customers. Option C is incorrect because providing significant cost-reduction opportunities for the company's current products may not be enough to justify the investment in new process technologies, especially if the products have a short life cycle or low demand. Reference: CPIM Part 2 Exam Content Manual, Version 8.0, Section H: Quality, Continuous Improvement, and Technology, Subsection H.3: Technology, p. 85.

#### **NEW QUESTION # 491**

A firm that currently produces all items to stock is implementing the concept of postponement in all new product designs. Which of the following outcomes is most likely to result?

- A. Product variety will decrease.
- B. Number of finished items stocked will decrease.
- C. Sales volume per product family will increase.
- D. Number of component items stocked will increase.

**Answer: B**

Explanation:

Postponement is a strategy whereby the final configuration of a product is delayed as much as possible, usually until a customer order is received. Postponement reduces the risk of overproduction, obsolescence, and inventory holding costs, as well as increases the responsiveness and customization of the products<sup>1</sup>. A firm that currently produces all items to stock is implementing the concept of postponement in all new product designs. This means that the firm will produce generic or family products that can be differentiated into specific end-products later. This will result in a decrease in the number of finished items stocked, as the firm will only stock the generic or family products and not the final products. The firm will also be able to offer more product variety and flexibility to the customers, as it can customize the products according to the customer orders. Therefore, the most likely outcome of implementing postponement in all new product designs is a decrease in the number of finished items stocked. Reference: 1 Postponement - Wikipedia 2

#### **NEW QUESTION # 492**

The Chief Information Security Officer (CISO) is meeting with the external network security evaluation team's blue team leader to confirm the internal system administrator's work schedules, hardware lists, and logistical support for their debriefing. Which of the following would be the MOST likely topic of discussion for the briefing?

- A. Remediation
- B. Authorization
- C. Administration
- D. Enumeration

**Answer: C**

#### **NEW QUESTION # 493**

Which of the following is the MOST important consideration in a full-scale disaster recovery test?

- A. Available Information Technology (IT) hardware

- B. Sign off by the Chief Information Officer (CIO)
- C. Business interruption
- D. Financial cost of the organization

**Answer: C**

## NEW QUESTION # 494

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