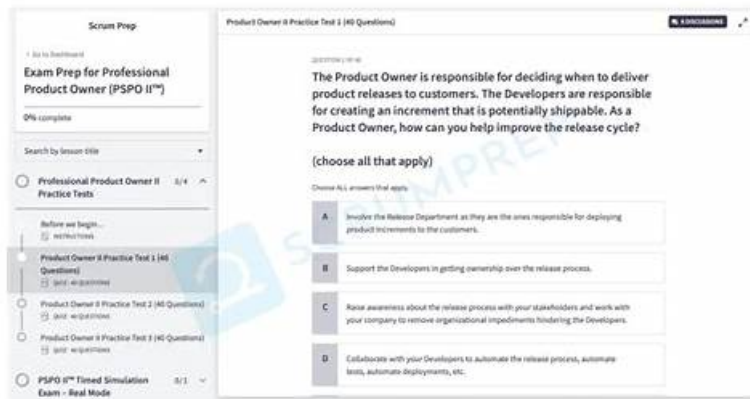


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Scrum PSPO-II (Professional Scrum Product Owner II) Certification Exam is a certification that validates the product owner's knowledge and expertise in the Scrum framework. Professional Scrum Product Owner II certification is aimed at individuals who have a deep understanding of the Scrum framework and its application in complex environments. Professional Scrum Product Owner II certification is offered by Scrum.org, which is a global organization that provides training, assessments, and certifications for Scrum professionals.

Scrum Professional Scrum Product Owner II Sample Questions (Q89-Q94):

NEW QUESTION # 89

What might indicate to a Product Owner that they need to work more with the Scrum Team?
(choose the best answer)

- A. The Increment presented at the Sprint Review does not reflect their expectations.
- B. They are not working full time with the Scrum Team.
- C. People frequently leave the Scrum Team.

- D. The acceptance criteria for the Product Backlog items do not appear to be complete.

Answer: A

Explanation:

* Option D is the best answer because it indicates that the Product Owner and the Scrum Team are not aligned on the vision, goals, and value of the product. The Product Owner is responsible for maximizing the value of the product and the work of the Scrum Team. To do so, the Product Owner needs to work closely with the Scrum Team, communicate the product vision, provide clear and valuable Product Backlog items, collaborate on the Sprint Goal, and inspect and adapt the product based on feedback²³. If the Increment presented at the Sprint Review does not reflect the Product Owner's expectations, it means that there is a gap between what the Product Owner wants and what the Scrum Team delivers.

This gap can lead to waste, rework, dissatisfaction, and missed opportunities. The Product Owner should work more with the Scrum Team to ensure that they have a shared understanding of the product and its value proposition, and that they deliver Increments that meet the Definition of Done and the acceptance criteria⁴⁵.

* Option A is not the best answer because it does not necessarily imply that the Product Owner needs to work more with the Scrum Team. People may leave the Scrum Team for various reasons, such as personal, professional, or organizational factors. While the Product Owner should care about the well-being and motivation of the Scrum Team members, and try to foster a positive and collaborative environment, the Product Owner is not accountable for the people management or the team composition¹. The Scrum Master is more likely to address the issues that cause people to leave the Scrum Team, such as impediments, conflicts, or dysfunctions.

* Option B is not the best answer because it does not necessarily imply that the Product Owner needs to work more with the Scrum Team. The Product Owner is expected to spend enough time with the Scrum Team to provide them with the necessary guidance and feedback². However, the Product Owner also has other responsibilities, such as engaging with stakeholders, customers, and users, managing the Product Backlog, validating the product value, and aligning the product strategy with the business goals¹². The Product Owner does not need to work full time with the Scrum Team, as long as they are available and accessible when needed, and they empower the Scrum Team to make decisions and self-organize .

* Option C is not the best answer because it does not necessarily imply that the Product Owner needs to work more with the Scrum Team. The acceptance criteria for the Product Backlog items are the conditions that must be met for the items to be considered done and valuable. The Product Owner is accountable for defining and communicating the acceptance criteria to the Scrum Team¹. However, the

* Product Owner can also collaborate with the Scrum Team and the stakeholders to refine and clarify the acceptance criteria, and to ensure that they are aligned with the Definition of Done and the Sprint Goal .

The acceptance criteria for the Product Backlog items may not appear to be complete at the beginning of the Sprint, but they can be refined and updated throughout the Sprint, as long as they do not change the scope or the value of the items. The Product Owner should work with the Scrum Team to ensure that the acceptance criteria are clear, testable, and valuable, but they do not need to work more with the Scrum Team just because the acceptance criteria are not complete at a certain point in time.

References:

- * 1: Product Owner Accountabilities
- * 2: Product Backlog Management
- * 3: Product Value
- * 4: Product Vision
- * 5: Sprint Review
- * : Scrum Master Accountabilities
- * : Stakeholders & Customers
- * : Business Strategy
- * : Definition of Done
- * : Product Backlog Refinement
- * : Sprint Planning
- * : Sprint Backlog

NEW QUESTION # 90

The leading revenue-producing product in your portfolio has:

- . High Current Value
- . Low Unrealized Value

The product has been losing customers for several years and revenues are down. Using those two data points and the options below, what is the first action you should take?

(choose the best answer)

- **A. Maintain the product, but begin reducing investment; seek other opportunities for future growth.**
- B. Increase investment in the product to create greater interest and bring old customers back.

- C. Increase marketing for the product.
- D. Drop the price for the product to attract new customers.

Answer: A

Explanation:

According to the PSPO II resources, a product with high current value and low unrealized value is in the harvest stage of the product lifecycle¹. This means that the product has reached its peak and is facing increasing competition and decreasing customer demand.

The best strategy for this stage is to maintain the product quality and customer satisfaction, but reduce the investment in new features or enhancements. The product owner should seek other opportunities for future growth, such as developing new products or exploring new markets²³. Reference:

1: Product Lifecycle Management

2: Product Strategy

3: Evidence-Based Management

NEW QUESTION # 91

Your department has several teams working on different products at the same time.

Which of the following would be the best approach if managers want to understand the status of each team? (choose the best answer)

- A. Have the teams standardize their estimation practices across all teams to make it easier to compare the performance of each team
- **B. Ask the teams to collaborate and develop a common way to share their goals and achievements toward their goals for each planning period.**
- C. Have the teams created a comprehensive project plan and track their work against the plan.
- D. Have a common status reporting tool that each team will fill out and can be shared with the managers.

Answer: B

NEW QUESTION # 92

You work for a large financial institution. Your products have many interdependencies: you have mobile, web, and ATM product interfaces to financial products like savings, checking, spending, electronic payments, credit cards, and investments. When any of these financial products change, the changes ripple throughout the mobile, web, and ATM clients, and maintaining consistency is challenging. What should you do to reduce this problem?

(choose the best answer)

- A. All of the above.
- **B. Form products that are as independent as possible and let each product determine their own release plans, but ensure coordination.**
- C. Ensure that the PMO manages the inter-product dependencies.
- D. Create a centralized, coordinated cross-product Development Plan to ensure consistency.
- E. Appoint a Project Lead to oversee all the products.

Answer: B

Explanation:

A is correct because forming products that are as independent as possible reduces the complexity and dependency of the product development, and allows each product to deliver value faster and more frequently¹. Coordination among the products is still necessary to ensure alignment and consistency, but it should not be centralized or imposed by a higher authority². B is incorrect because creating a centralized, coordinated cross-product Development Plan goes against the principles of empiricism, self-organization, and agility that Scrum promotes³. C is incorrect because appointing a Project Lead to oversee all the products undermines the accountability and autonomy of the Product Owners and the Scrum Teams⁴. D is incorrect because ensuring that the PMO manages the inter-product dependencies creates a layer of bureaucracy and control that hinders the collaboration and innovation of the Scrum Teams⁵. E is incorrect because it includes all the wrong answers.

NEW QUESTION # 93

For the 4th Sprint, the Product Owner observes that the Developers's velocity is decreasing. She/he decided to delay to start the

new Sprint after the previous Sprint.

What could be a reason? (choose the best answer)

- A. The stakeholders are upset with the Increment in the previous Sprint Retrospective.
- B. The Product Owner needs more time to refine the Product Backlog for the upcoming Sprints.
- **C. There is no reason to delay the new Sprint. It starts immediately after the conclusion of the previous Sprint.**
- D. The QA team has not inspected the previous Increment.
- E. None of the above

Answer: C

NEW QUESTION # 94

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