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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q27-Q32):

NEW QUESTION # 27
How does a P3O model increase an organization's ability to deliver its strategy?

- A. Provides decision support to ensure the right projects are launched
- B. Enables projects to efficiently develop their own financial processes
- C. Ensures current projects are unaffected by changes to policy or strategy
- D. Allows senior managers to delegate their governance responsibilities

Answer: A

Explanation:
A P3O model enhances an organization's strategic delivery by providing decision support to ensure the right projects are launched, as outlined in the P3O Foundation (2013) manual. Section 2.1.2 states, "The P3O model provides decision-enabling support to ensure that programmes and projects align with and deliver the organization's strategy." This involves portfolio prioritization and analysis to select initiatives that maximize strategic value, rather than insulating projects from policy changes (A), enabling independent financial processes (B), or delegating governance (D), which could weaken oversight. The 2013 edition emphasizes this decision-support role as central to aligning change initiatives with strategic objectives, supported by tools like the P3O Value Matrix (Section 6.3). This ensures resources are focused on high-priority areas, driving effective strategy execution.
Reference: P3O Foundation (2013) manual, Sections 2.1.2 and 6.3, AXELOS.

NEW QUESTION # 28
What can be used to assess and document the current state of PPM functions?

- A. P3M3 assessments
- B. Capacity planning for resource management
- C. Complexity modelling
- D. P3O vision

Answer: A

Explanation:
The P3O Foundation (2013) manual identifies P3M3 assessments as the tool to assess and document the current state of PPM functions. Section 6.1.2 states, "P3M3 assessments are used to evaluate and document the current maturity and capability of PPM functions within an organization, providing a baseline for improvement." This differs from capacity planning (A), complexity modelling (B), or P3O vision (C), which serve other purposes. The 2013 edition highlights P3M3's role in benchmarking, supporting P3O's implementation by identifying gaps. This ensures a data-driven approach to enhancing PPM maturity.
Reference: P3O Foundation (2013) manual, Section 6.1.2, AXELOS.

NEW QUESTION # 29
Which technique ensures resources with the right expertise are allocated to PPM roles?

- A. Management dashboards
- B. P3O information portal
- C. Facilitation - workshop techniques
- D. Skills development and maintenance

Answer: D

Explanation:
The P3O Foundation (2013) manual identifies skills development and maintenance as the technique to ensure resources with the right expertise are allocated to PPM roles. Section 6.3.2 states, "Skills development and maintenance techniques assess and enhance the expertise of resources, ensuring they are appropriately allocated to PPM roles within the P3O." This differs from information portals (A), which share knowledge, dashboards (C), which report data, or workshops (D), which facilitate collaboration. The 2013 edition emphasizes this training to match skills with roles, enhancing P3O effectiveness. This supports efficient resource utilization.
Reference: P3O Foundation (2013) manual, Section 6.3.2, AXELOS.

NEW QUESTION # 30

Which of the following statements about how a P3O should integrate with the wider organization are true?

1. Operates independently of other functions within the organization
2. Typically relies on dedicated full-time resources to provide financial functions needed

- A. Only 1 is true
- B. Both 1 and 2 are true
- C. Neither 1 or 2 is true
- D. Only 2 is true

Answer: C

Explanation:

The P3O Foundation (2013) manual indicates that a P3O should not operate independently nor rely solely on dedicated full-time resources for financial functions, making both statements false. Section 5.1.2 states,
"The P3O model should integrate seamlessly with existing organizational functions, leveraging shared resources and aligning with corporate governance." Independence (1) is impractical as P3O relies on collaboration, while financial functions (2) are typically supported by existing organizational structures rather than dedicated P3O resources (Section 7.2). The 2013 edition emphasizes integration and resource sharing to enhance efficiency, contradicting both options. Thus, D is correct, ensuring the P3O complements rather than duplicates organizational capabilities, supporting a cohesive change management framework.
Reference: P3O Foundation (2013) manual, Sections 5.1.2 and 7.2, AXELOS.

NEW QUESTION # 31

Which is delivered by the Blueprint's information flows?

- A. Realization of benefits
- B. Management of risk
- C. Principle of management by exception
- D. P3O implementation plan

Answer: C

Explanation:

The P3O Foundation (2013) manual indicates that the Blueprint's information flows deliver the principle of management by exception. Section 4.3.3 states, "The Blueprint's information flows support the principle of management by exception by providing senior management with critical data to focus on deviations rather than routine operations." This differs from the implementation plan (A), risk management (B), or benefits realization (D), which are separate processes. The 2013 edition highlights this principle as a governance mechanism, enabling efficient oversight by escalating only significant issues. This enhances P3O's strategic focus during implementation.
Reference: P3O Foundation (2013) manual, Section 4.3.3, AXELOS.

NEW QUESTION # 32

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