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## CIPS Operations Management Sample Questions (Q41-Q46):

### NEW QUESTION # 41

A fast-food restaurant provides a drink machine for customers to use, which allows the customer to select the drink that they wish

by putting their cup under the machine and pushing a button. The machine will first drop ice into the cup, but this button will not work unless the cup is placed on an X. What is this an example of?

- A. preventative maintenance
- B. run to breakdown
- C. fail safing
- D. redundancy

**Answer: C**

Explanation:

This is fail safing. Fail safing is a design feature that prevents a failure. In this case, it prevents ice being dropped on the floor if there is no cup there. There are some good examples of this on p.102

#### **NEW QUESTION # 42**

Which of the following is not an example of Statistical Process Control?

- A. Check Sheet
- B. Scatter Diagram
- C. Flowchart
- D. Histogram

**Answer: C**

Explanation:

A flowchart isn't considered a Statistical Process Control because it doesn't involve statistics- this is from p.124. If you're thinking that the others might not include statistic... That was my thoughts when I first read this chapter- but remember to just go with what the study guide says.

#### **NEW QUESTION # 43**

Performance Benchmarking is a form of what type of benchmarking?

- A. external
- B. internal
- C. competitive
- D. non-competitive

**Answer: B**

Explanation:

Performance Benchmarking is an internal form of benchmarking where you compare the performance of 2 different departments against each other. This is from p.82.

#### **NEW QUESTION # 44**

A bread factory is introducing a 'Poka yolk' methodology to reduce defects. What will be the focus of this?

- A. outputs- which will be measured against strict criteria
- B. staff- the reduction of human error
- C. machinery- ensuring there is little to no downtime in machinery use
- D. inputs such as the quality of raw materials

**Answer: B**

Explanation:

Poka Yolk is about reducing human / user errors. This is from p.134

#### **NEW QUESTION # 45**

The functional objectives of each business department must be set prior to the organisation setting the corporate objectives. Is this True?

- A. yes- these individual objectives will collectively make up the corporate objectives
- B. yes- the most important objectives from each department will be selected to create the corporate objectives
- **C. no- the corporate objectives are set first**
- D. no- there does not need to be an alignment between functional and corporate objectives so they can be created at any time

**Answer: C**

Explanation:

Firstly the statement is false- so you can discount options 1 and 2. It is false because corporate objectives are set first- these are then used to create functional objectives for each of the business departments. This is from p.34 of the study guide. [Later in the chapter it does go on to talk about top-down and bottom-up formation of strategy, which may be confusing. It is possible to build a strategy from the bottom up (i.e. from department level to corporate level) but strategy and objectives are not the same thing. Objectives are always set top-down].

## NEW QUESTION # 46

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