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CIPS Project and Change Management Sample Questions (Q28-Q33):

NEW QUESTION # 28

Which model maps stakeholders of a project by identifying which stakeholders need to be involved, and how they are communicated with?

- A. Mendelow

- B. STEEPLED
- C. Kraljic
- **D. RACI**

Answer: D

Explanation:

RACI is a project responsibility/communication tool that clarifies who is Responsible, Accountable, Consulted, and Informed for each task or decision - i.e., who's involved and how they are engaged

/communicated with. Mendelow maps power/interest (not communication roles). Kraljic is a portfolio sourcing matrix. STEEPLED/PEST scans the macro-environment.

References: CIPS L5M8 Study Guide, pp. 7 (stakeholder mapping context), 166 (RACI).

NEW QUESTION # 29

At what point does a project close?

- A. when the budget has been exhausted
- B. when the time allocated to the project runs out
- C. when the project executive leaves
- **D. when the project success criteria have been achieved**

Answer: D

Explanation:

A project formally closes when its success criteria are met - that is, when intended outputs and objectives are achieved (or declared complete). Closure should not depend solely on time or budget constraints.

Reference: CIPS L5M8 Study Guide, p. 76.

NEW QUESTION # 30

After planning for procurement management, which of the following does the next process involve?

- **A. Sending appropriate documentation to potential sellers**
- B. Developing procurement statements of work
- C. Using expert judgement in planning purchases and acquisitions
- D. Deining the evaluation criteria for the contract award

Answer: A

NEW QUESTION # 31

What is meant by "resource levelling"?

- A. employing the same number of people on each concurrent project
- **B. adjusting project resources based on demand and supply**
- C. employing a set number of people on a project from start to finish
- D. back-loading resources to a project

Answer: B

Explanation:

Resource levelling adjusts resource allocations to balanced demand vs. capacity constraint over time (adding when workload peaks; releasing when it ebbs) to reduce bottlenecks.

Reference: CIPS L5M8 Study Guide, p. 47.

NEW QUESTION # 32

Cleo is a Project Manager and is drafting a set of objectives for her project. She has decided that the project must have completed stages 1 and 2 before the end of the financial year. This is an example of what type of objective?

- A. achievable
- B. relevant
- C. specific
- D. time-bound

Answer: D

Explanation:

InSMART objectives, "time-bound" refers to setting a deadline or timeframe. Cleo's inclusion of the end of the financial year defines clear timing.

Reference: CIPS L5M8 Study Guide, p.182.

NEW QUESTION # 33

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