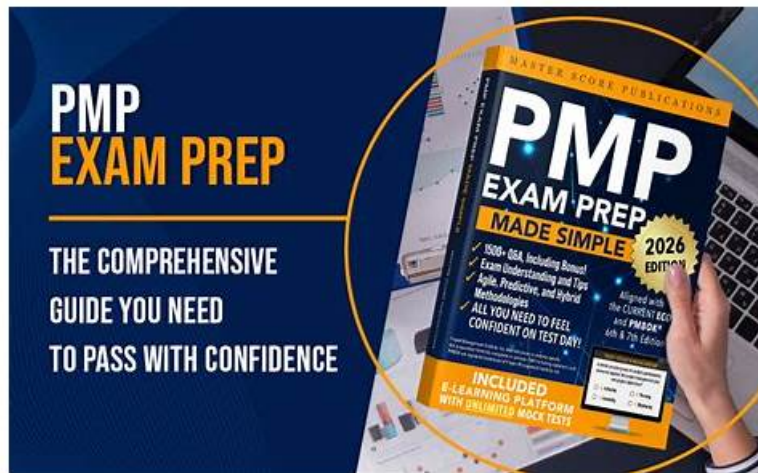


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PMI PMI-CPMAI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Iterating Development and Delivery of AI Projects (Phase IV): This section of the exam measures the skills of an AI Developer and covers the practical stages of model creation, training, and refinement. It introduces how iterative development improves accuracy, whether the project involves machine learning models or generative AI solutions. The section ensures that candidates understand how to experiment, validate results, and move models toward production readiness with continuous feedback loops.
Topic 2	<ul style="list-style-type: none"> The Need for AI Project Management: This section of the exam measures the skills of an AI Project Manager and covers why many AI initiatives fail without the right structure, oversight, and delivery approach. It explains the role of iterative project cycles in reducing risk, managing uncertainty, and ensuring that AI solutions stay aligned with business expectations. It highlights how the CPMAI methodology supports responsible and effective project execution, helping candidates understand how to guide AI projects ethically and successfully from planning to delivery.
Topic 3	<ul style="list-style-type: none"> Identifying Data Needs for AI Projects (Phase II): This section of the exam measures the skills of a Data Analyst and covers how to determine what data an AI project requires before development begins. It explains the importance of selecting suitable data sources, ensuring compliance with policy requirements, and building the technical foundations needed to store and manage data responsibly. The section prepares candidates to support early data planning so that later AI development is consistent and reliable.
Topic 4	<ul style="list-style-type: none"> Operationalizing AI (Phase VI): This section of the exam measures the skills of an AI Operations Specialist and covers how to integrate AI systems into real production environments. It highlights the importance of governance, oversight, and the continuous improvement cycle that keeps AI systems stable and effective over time. The section prepares learners to manage long term AI operation while supporting responsible adoption across the organization.

Topic 5	<ul style="list-style-type: none"> • Testing and Evaluating AI Systems (Phase V): This section of the exam measures the skills of an AI Quality Assurance Specialist and covers how to evaluate AI models before deployment. It explains how to test performance, monitor for drift, and confirm that outputs are consistent, explainable, and aligned with project goals. Candidates learn how to validate models responsibly while maintaining transparency and reliability. }
Topic 6	<ul style="list-style-type: none"> • Matching AI with Business Needs (Phase I): This section of the exam measures the skills of a Business Analyst and covers how to evaluate whether AI is the right fit for a specific organizational problem. It focuses on identifying real business needs, checking feasibility, estimating return on investment, and defining a scope that avoids unrealistic expectations. The section ensures that learners can translate business objectives into AI project goals that are clear, achievable, and supported by measurable outcomes.

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PMI Certified Professional in Managing AI Sample Questions (Q123-Q128):

NEW QUESTION # 123

A project manager is considering different project management approaches for an AI solution deployment. They need to ensure the approach allows for iterative improvements and accommodates changing requirements.

Which approach is effective in this situation?

- A. Predictive
- B. Hybrid
- C. Incremental
- **D. Adaptive/agile**

Answer: D

Explanation:

PMI-CPMAI emphasizes that AI projects typically involve uncertainty, experimentation, and evolving requirements. Data can change, model behavior must be tuned, and stakeholders may refine success criteria as they see early results. Because of this, PMI frames AI work as well-suited to adaptive/agile approaches that support short iterations, continuous learning, and rapid feedback loops.

In an adaptive/agile approach, the team plans in smaller increments, regularly reprioritizes the backlog, and refines scope based on empirical evidence from model experiments and pilots. This allows them to update features, retrain models, and adjust data or architecture as new insights are gained. PMI-CPMAI links this directly to AI lifecycles, where experimentation, evaluation, and deployment are repeated cycles rather than one-off phases.

Predictive approaches are more rigid and assume stable, knowable requirements upfront, which is rarely realistic for AI behavior and data-driven insights. Incremental and hybrid can add some flexibility, but adaptive/agile is the explicit choice in PMI's guidance when iterative improvement and changing requirements are primary concerns. Therefore, the most effective approach for an AI solution deployment in this context is adaptive/agile.

NEW QUESTION # 124

A team is in the early stages of an AI project. They need to ensure they have the necessary data and technology to support AI solution development.

What is the first step the project team should complete?

- A. Identify the gaps and procure the needed tools

- B. Assess the team's current AI and data expertise
- **C. Verify the availability and quality of the required data**
- D. Outline the business objectives for the AI project

Answer: C

Explanation:

In the PMI-CP in Managing AI guidance, early AI project work includes confirming that the data foundation is viable before committing to specific tools or architectures. For AI initiatives, data is the primary constraint:

if the right data does not exist, is incomplete, or is of low quality, no choice of technology will rescue the solution. Therefore, before assessing tooling gaps or even detailing the technology stack, teams are expected to verify the availability, accessibility, and quality of the required data for the intended use case.

PMI-CPMAI describes data readiness activities such as identifying key data sources, profiling them for completeness and consistency, assessing coverage of relevant populations and time periods, and checking for legal and regulatory constraints around access and use. Only after this verification can the team meaningfully evaluate whether existing platforms, infrastructure, and tools are sufficient, and then identify gaps.

Assessing team expertise or procuring tools are important, but they follow from the prior understanding of what data exists and what is needed for the model. Thus, the first step the project team should complete to ensure they have what they need for AI development is to verify the availability and quality of the required data.

NEW QUESTION # 125

In a government healthcare AI project, the objective is to reduce patient wait times by optimizing staff schedules. After 6 months, the cost is US\$500,000 with a completion rate of 60%. The project manager needs to determine the return on investment (ROI) to justify the current expenditure. What is an effective method to achieve this objective?

- **A. Utilize a net present value model to project future benefits.**
- B. Calculate the total savings in patient wait times and compare them to the initial cost.
- C. Evaluate the incremental cost-benefit analysis using the cost-performance baseline.
- D. Apply a cost-consequence analysis to measure project efficiency.

Answer: A

NEW QUESTION # 126

A manufacturing company is operationalizing an AI-driven quality control system. The project manager needs to ensure data privacy and regulatory compliance due to the critical nature of protecting sensitive operational data.

What is an effective technique that addresses these requirements?

- A. Utilizing a secure multiparty computation framework
- B. Implementing a zero-trust architecture for network security
- **C. Applying data anonymization to the dataset**
- D. Using a hybrid encryption scheme for storage

Answer: C

Explanation:

PMI-CPMAI repeatedly highlights data privacy and regulatory compliance as core elements of responsible AI, particularly when operational data, trade secrets, or other sensitive information is involved. A key technique recommended in responsible data handling is data anonymization or de-identification, which reduces the risk of sensitive details being exposed while still allowing AI models to learn useful patterns.

From a governance and compliance standpoint, anonymization supports principles such as data minimization and privacy-by-design, both of which are prominent in modern regulatory regimes. Even when the data is not strictly "personal," sensitive operational data can present competitive, security, or safety risks if improperly exposed. Anonymization can involve removing or masking identifiers, aggregating data, and transforming features so that individual entities or critical operational specifics cannot be reverse-engineered, while preserving statistical utility for modeling.

Zero-trust architectures and encryption schemes (options A and D) are important security controls, but they focus primarily on controlling access and protecting data in transit or at rest, not on reducing identifiability of the data itself. Secure multiparty computation (option B) is specialized and often beyond what is pragmatically needed for typical operationalization scenarios. PMI-CPMAI's responsible AI practices emphasize anonymization as a direct and effective privacy technique. Therefore, applying data anonymization to the dataset (option C) is the most appropriate choice.

NEW QUESTION # 127

An aerospace company's project team is evaluating data quality before preparing data for AI models to predict maintenance needs. They are facing challenges with streaming data. If the project team were dealing with batch data, how would the result be different?

- A. Batch data has greater inconsistency in the data.
- B. Batch data has more complex data conflicts.
- C. Batch data is easier to manage the data inflow.
- D. Batch data requires a higher need for data augmentation.

Answer: C

Explanation:

PMI-CPMAI emphasizes defining data needs with attention to data types/formats, and especially temporal and granularity requirements, because these drive how data must be collected, processed, and governed.



Streaming data introduces continuous inflow, near-real-time processing, and greater operational complexity for validation, monitoring, and pipeline reliability. By contrast, batch data arrives in discrete, scheduled loads (e.g., nightly dumps), which generally makes it easier to control the ingestion window, validate completeness, reconcile anomalies, and correct issues before data is used for model training or scoring. This aligns with PMI's expectation that teams define data flow and processing requirements and set acceptance criteria for data quality-activities that are typically simpler when inflow is periodic rather than continuous. In CPMAI practice, batch processing also supports stronger governance checkpoints: teams can run standardized quality checks, maintain versioning of datasets, and document preprocessing steps more consistently-helpful for auditability and accountability. While batch data can still contain conflicts or inconsistencies, those issues are not inherently "greater" than streaming; the key difference is that batch ingestion tends to be more manageable operationally because timing and volume are more predictable.

NEW QUESTION # 128

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