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The Project Management Professional (PMP) exam is a certification offered by the Project Management Institute (PMI). It is designed to test the skills and knowledge of project managers in various industries. The PMP Exam is recognized globally and is highly respected by employers. Passing the PMP exam demonstrates that an individual has the necessary skills and experience to manage projects successfully.

The new PMP exam structure will include two parts: a multiple-choice section and a scenario-based section. The multiple-choice section will test candidates on their knowledge of project management concepts and principles, while the scenario-based section will test candidates on their ability to apply project management practices to real-world scenarios. The scenario-based section will also test candidates on their ability to analyze and interpret data to make informed decisions.

PMI Project Management Professional (2025 Version) Sample Questions (Q1708-Q1713):

NEW QUESTION # 1708

A project manager joins a project with cross-functional stakeholders and a fixed go-live date. The project manager wants to quickly gather requirements and ensure all stakeholders are aligned so that any conflicts are flagged as early as possible. What should the project manager do?

- **A. Use facilitation techniques with all stakeholders.**
- B. Send a questionnaire to all stakeholders.
- C. Set up job-shadowing sessions for all stakeholders.
- D. Conduct individual interviews with each stakeholder.

Answer: A

Explanation:

Section: Monitoring and Controlling

NEW QUESTION # 1709

In analyzing a project for monthly status reporting, the project manager notices that the schedule performance index (SPI) is 0.75 and the cost performance index (CPI) is 1.25. The project manager must provide the first project status review soon and wants to emphasize that the project is under control. How should the project manager report the project status to key stakeholders?

- A. Report that the project is not tracking as expected, but is still under control since the next project milestone is over a month away.
- B. Report that the project is behind schedule but that an additional experienced resource can be added to stay within schedule and maintain the budget.
- C. Perform a detailed root cause analysis utilizing a Pareto chart and fishbone diagrams to demonstrate that the project is under control.
- **D. Prepare a detailed presentation for stakeholders on earned value including how it is calculated and the project's current earned value results.**

Answer: D

Explanation:

the one that reflects the best practice of communicating project status to stakeholders, based on the earned value management (EVM) metrics and the project management plan. Reference: PMP Exam Set G - Q76 - This is a similar question with the same answer choices and a detailed explanation of why each option is correct or incorrect. It also provides a reference to the PMBOK Guide, Sixth Edition, page 267.

NEW QUESTION # 1710

A complex project is in the execution phase. A key stakeholder who is new to the project has not been approving project deliverables, which could impact the overall progress. What should the project manager do next?

- **A. Meet with the stakeholder to understand what is causing the delays.**
- B. Capture this in the issue log and escalate it to the project sponsor.

- C. Discuss the need to influence this stakeholder with the sponsor.
- D. Facilitate a brainstorming session to find potential workarounds.

Answer: A

Explanation:

In the scenario where a key stakeholder is not approving project deliverables, it is crucial for the project manager to directly engage with the stakeholder to comprehend the reasons behind the delays. This aligns with the PMI's guidance on stakeholder engagement, which suggests that understanding stakeholders' concerns and expectations is essential for project success¹. By meeting with the stakeholder, the project manager can clarify any misunderstandings, align expectations, and work collaboratively to address any issues impacting the approval of deliverables. This proactive approach is recommended over merely documenting the issue or seeking influence from others without first attempting to resolve the matter directly with the stakeholder involved²³.

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PMI PMP: How to Handle a New Stakeholder's Complaint on Project Deliverables¹.

Planning effective stakeholder management strategies to do the same thing! | PMI².

Engaging Stakeholders for Project Success | PMI³.

NEW QUESTION # 1711

A project manager is working on a project using a hybrid approach. The project is scheduled to be completed in three more sprints. One of the team members notifies the project manager that they are leaving the company which was approved by their functional manager. What should the project manager do first in this situation?

- A. Use soft skills to influence the team member to stay until the project is completed
- **B. Review the risk management plan and mitigation plan to understand the impact of this issue**
- C. Ask the functional manager why a decision was made without consulting them
- D. Ask the functional manager for an immediate replacement for the team member.

Answer: B

Explanation:

When a team member leaves a project, it can introduce risks and uncertainties. The first step for the project manager should be to review the risk management plan and any mitigation plans that are in place. This will help the project manager understand the potential impact of the team member's departure on the project and determine the best course of action. The project manager can then decide whether to ask the functional manager for a replacement, or if other strategies should be employed to ensure the project stays on track¹². References: Online PM Courses, Brainscape

NEW QUESTION # 1712

A product owner has provided the team with a prioritized backlog for the initial launch of a new product. After analysis, the team concludes that some work is missing to support the initial launch and provides this information to the product owner. The product owner acknowledges the missing work and adds it to the bottom of the backlog. The team is not happy with the prioritization that the missing work received.

What should the project manager do in this situation?

- A. Analyze and reprioritize the backlog and provide the decision to the product owner and team.
- B. Recommend the product owner prioritize the missing work higher because it is needed for the minimum viable product (MVP).
- C. Let the project team pull the recommended work from the bottom of the backlog to maximize value creation.
- **D. Empower the product owner by supporting the decision and instructing the team to follow the prioritization as provided.**

Answer: D

NEW QUESTION # 1713

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