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## Peoplecert PeopleCert DevOps Foundationv3.6Exam Sample Questions (Q34-Q39):

### NEW QUESTION # 34

IT Operations have created a set of centralized platforms and tooling services that any dev team can use to be more productive using guidance from The DevOps Handbook.

Which of the following key characteristics does it have?

- A. Deploys applications into known good environments with production monitoring
- B. A shared version control repository with pre-blessed security libraries
- C. A deployment pipeline that automatically runs code quality and security scanning tools
- D. All of the above

**Answer: D**

Explanation:

A centralized platform in DevOps provides standardized, reusable services to development teams, improving productivity and reducing duplication. Characteristics include:

- \* A: Centralized version control with approved security libraries promotes consistent and secure coding practices.
- \* B: Automated pipelines that include quality and security scans ensure compliance and quality are built-in, not bolted on.
- \* C: Deployment to validated environments with monitoring enables quick detection and resolution of issues.

Since all three characteristics (A, B, C) are described in PeopleCert and The DevOps Handbook as best practices, D-All of the above is correct.

References:

PeopleCert DevOps Foundation v3.6 - Platform Engineering  
The DevOps Handbook- Internal Platforms and Standardization

### NEW QUESTION # 35

The Deming Cycle (Plan-Do-Check-Act) plays a key role in which Lean practice?

- A. Value Stream Mapping
- B. Andon cord
- **C. Improvement Kata**
- D. DOWNTIME

**Answer: C**

Explanation:

The Deming Cycle (Plan-Do-Check-Act) is foundational to continuous improvement in Lean, and is specifically applied in the Improvement Kata practice:

- \* Improvement Kata: A structured routine for continuous, incremental improvement based on scientific thinking (PDCA).
- \* Value Stream Mapping and Andon cord are Lean practices, but they don't directly reference PDCA as the core mechanism.

Extract-style reference:

"The Improvement Kata incorporates the Deming cycle (Plan-Do-Check-Act) to drive small, rapid cycles of change, helping teams to experiment, learn, and adjust."

-Toyota Kata, Mike Rother

PeopleCert DevOps Foundation v3.6: Cites PDCA as integral to continuous improvement and Lean /DevOps adoption.

### NEW QUESTION # 36

What is the first step to take when improving DevOps automation?

- **A. Architect before automating**
- B. Replace proprietary software with open source tools
- C. Build a DevOps toolchain
- D. Implement self-service

**Answer: A**

Explanation:

PeopleCert emphasizes that architecture must be planned before automating processes. This means mapping the value stream, understanding dependencies, identifying bottlenecks, and defining integration points before selecting or configuring tools.

Automating without a clear architecture can lead to fragmented processes, wasted effort, and technical debt.

Once the architecture is sound, teams can implement automation in a way that supports scalability, maintainability, and interoperability.

A(building the toolchain) is important but comes after architecture.C(swapping to open source) is a tooling decision, not the first automation step.D(self-service) is a benefit of automation, not the starting point.

Thus, B-Architect before automating is the correct first step.

References:

PeopleCert DevOps Foundation v3.6 - Automation Best Practices  
The DevOps Handbook- Design Before Automating

### NEW QUESTION # 37

The IT department of a very large insurance company is trying to improve the collaboration and communication between development and operational teams without much success. The department has many silos that are organized by expertise and led by a different manager. The managers of each team do not seem to be particularly interested in DevOps since they have been operating this way for many years and like their silo culture.

What is this organization suffering from?

- A. Cultural debt
- B. Organizational change
- C. Change fatigue
- D. Low trust

**Answer: A**

Explanation:

The scenario describes entrenched silos and resistance to change-managers are protective of their domains and don't see the value of DevOps.

\* This is a textbook example of cultural debt: the gap between the organization's current culture and the adaptive, collaborative culture needed for DevOps success.

\* Cultural debt, like technical debt, accumulates over time and "must be paid back" for transformation to succeed. It creates friction, slows delivery, and blocks cross-team collaboration.

Why not the others?

\* Organizational change is what's needed, not what they're suffering from

\* Change fatigue arises when people are burned out by too much change, not resistance.

\* Low trust is a symptom, but the core problem here is ingrained culture.

Reference/Extract:

"Cultural debt is accrued when organizations fail to evolve their culture to match new ways of working, like DevOps. It manifests in resistance to collaboration, entrenched silos, and leadership unwilling to change."

-DevOps Handbook, Ch. 2, and PeopleCert DevOps Foundation v3.6 Syllabus Section 3.4

## NEW QUESTION # 38

Which of the following dictates an organization's culture?

- A. The leadership style of its executives
- B. What people value and how they behave
- C. Employees' commitment and loyalty to the company
- D. The vision of its founders

**Answer: B**

Explanation:

Organizational culture is defined by shared values and behaviors-what people believe is important and how they act in practice.

PeopleCert notes that while founders' vision, leadership style, and employee commitment can influence culture, the actual culture is visible in the consistent behaviors and priorities of the organization's members.

Therefore, B-what people value and how they behave-is the most accurate description of what dictates culture.

References:

PeopleCert DevOps Foundation v3.6 - Culture Definition

Edgar Schein -Organizational Culture and Leadership

## NEW QUESTION # 39

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