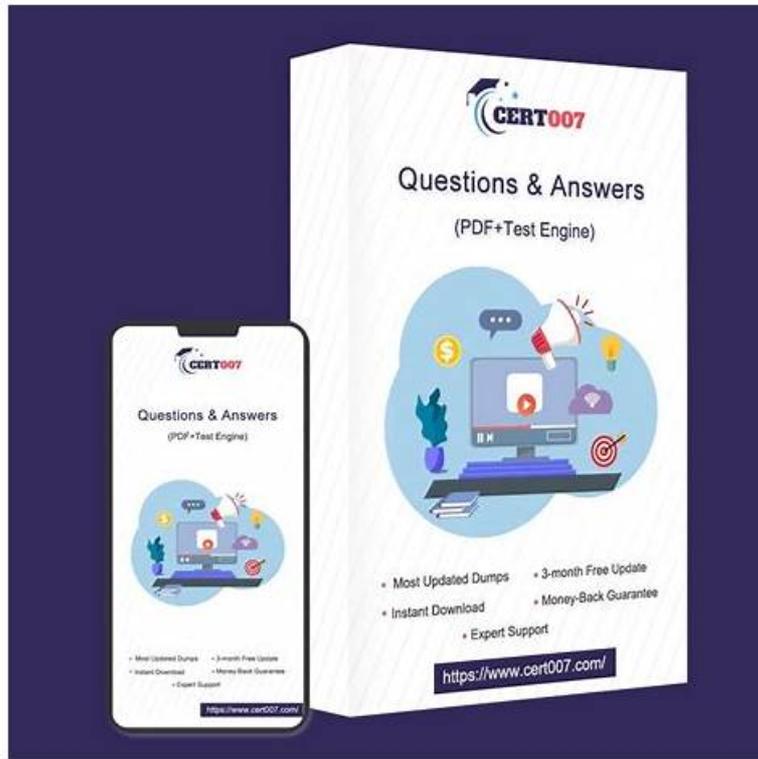


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NCARB Project-Management Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Resource Management: This section of the exam measures the skills of project managers and covers how to determine the right team composition and manage time allocation for successful project delivery. It focuses on evaluating criteria for assembling teams and ensuring resources are properly managed to execute the project within agreed terms.
Topic 2	<ul style="list-style-type: none"> Project Work Planning: This section of the exam measures the skills of architectural associates and covers the development and communication of an effective project work plan. It emphasizes maintaining schedules, setting clear criteria for work planning, and ensuring consistent communication with stakeholders, including owners, contractors, consultants, and internal staff.
Topic 3	<ul style="list-style-type: none"> Project Quality Control: This section of the exam measures skills of project managers and covers procedures for ensuring quality and maintaining the Standard of Care throughout the project. It focuses on applying regulatory requirements, reviewing documentation for quality, reducing risks and liabilities, and managing the design process to preserve its objectives
Topic 4	<ul style="list-style-type: none"> Project Execution: This section of the exam measures skills of architectural associates and covers the management of project execution through administrative procedures rather than design decisions. It addresses evaluating budgets, managing scope changes, preparing project documentation in line with delivery methods, and securing necessary approvals from relevant authorities.

Topic 5	<ul style="list-style-type: none">• Contracts: This section of the exam measures the skills of project managers and covers the analysis of contracts that govern the relationships between architects, owners, contractors, and consultants. It highlights verifying adherence to agreements, interpreting key contractual elements, and ensuring consultant work is properly integrated into the project.
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NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q34-Q39):

NEW QUESTION # 34

Subsequent to the preparation of construction documents, prior to permitting, the enactment of codes or laws requires changes to the project.

Which of the following should occur?

- A. The architect should seek compensation from the governing body.
- B. The owner should seek compensation from the governing body.
- C. The architect should seek no compensation.
- **D. The architect should be compensated for the changes as an additional service.**

Answer: D

Explanation:

According to AIA B101, Section 4.2 (Additional Services), changes required by the enactment or revision of codes, laws, or regulations after the preparation of construction documents are considered Additional Services. The architect is entitled to additional compensation for the time and work required to revise the documents accordingly.

References:

AIA B101 - Article 4.2.3

NCARB ARE 5.0 Handbook - Architect's services and contractual responsibilities

NEW QUESTION # 35

Which of the following best describes the architect's role in cost estimating during schematic design?

- A. Approving final project budget with the owner
- **B. Providing a preliminary opinion of probable construction cost**
- C. Developing a detailed quantity takeoff and vendor pricing
- D. Verifying contractor bids and change order pricing

Answer: B

Explanation:

During schematic design, the architect provides a preliminary opinion of probable construction cost (OPCC) based on conceptual

design. This estimate is less detailed but important for budgeting and feasibility analysis.

It helps the owner make informed decisions about project scope and design direction early in the process.

Detailed quantity takeoffs and vendor pricing occur later in the design development or construction documents phases. Verifying bids and approving final budgets are responsibilities tied to later stages. The ARE 5.0 PjM exam highlights early-stage cost estimating as a critical tool for scope control and project feasibility.

NEW QUESTION # 36

What is the architect's role in project closeout?

- A. Approve contractor payroll records
- B. Conduct all warranty repairs
- C. Manage post-occupancy maintenance
- **D. Conduct final inspections and issue certificates of substantial completion**

Answer: D

Explanation:

During project closeout, the architect conducts final inspections, prepares punch lists, and issues certificates of substantial completion to mark the transition of responsibility. Payroll and maintenance are owner or contractor roles. Warranty repairs may involve the architect as a liaison but are typically contractor responsibilities. ARE 5.0 PjM includes closeout procedures in the construction administration phase.

NEW QUESTION # 37

What does "substantial completion" mean in the context of a construction contract?

- **A. The work is sufficiently complete for occupancy or use**
- B. The contractor has been paid in full
- C. All punch list items have been finished
- D. The project is 50% complete

Answer: A

Explanation:

Substantial completion means the project or a portion of it is sufficiently complete in accordance with the contract documents so that the owner can occupy or use the space for its intended purpose. Punch list work typically remains. It triggers warranty periods and changes in risk responsibility. ARE 5.0 PjM requires understanding of contract milestones.

NEW QUESTION # 38

What is a critical factor in managing project risk?

- A. Avoiding communication with the owner about risks
- **B. Identifying risks early and developing mitigation strategies**
- C. Assigning all risk to the contractor
- D. Ignoring minor delays to avoid panic

Answer: B

Explanation:

Effective risk management begins with early identification of potential risks and developing strategies to mitigate or respond to them. This includes scheduling, budget, design, and regulatory risks. Assigning all risk to contractors is unrealistic; avoiding communication worsens issues. ARE 5.0 PjM stresses proactive risk identification, communication, and management as key to project success.

NEW QUESTION # 39

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Of course, we also need to realize that it is very difficult for a lot of people to pass the exam without valid Project-Management

