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## Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q72-Q77):

### NEW QUESTION # 72

The programme is in the 'deliver the capabilities' process. When the Call Centre Rationalization Project is complete, it will be important to inform all staff and customers. This is because there will be new contact details for the new single call centre with longer opening hours. The programme manager has planned for both internal and external announcements to publicize this. Which theme is MOST relevant to these planned activities?

- A. Decisions
- B. Organization
- C. Knowledge
- D. Structure

### Answer: C

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

The Knowledge Theme in MSP 5th Edition covers the management of information, including how it is communicated to stakeholders to support the transformation. A core element of this theme is Stakeholder Engagement, which requires a structured approach to informing, involving, and influencing those affected by the programme's outcomes.

In the scenario described, the activity of making "internal and external announcements" to inform staff and customers about new

contact details is a fundamental part of the programme's communication strategy.

Option B is the correct answer because the Knowledge theme ensures that the right information reaches the right people at the right time. In MSP 5th Edition, communication is not just about broadcasting; it is about ensuring that the information provided (the new contact details) enables the successful adoption of the new capability (the rationalized call centre). Without this flow of knowledge, customers would be unable to access the service, and the benefit of "longer opening hours" would not be realized. This activity is a practical application of the theme's focus on information management and stakeholder communication to bridge the gap between delivering a technical capability and achieving a successful business outcome.

#### NEW QUESTION # 73

Which of following is False?

- A. Stakeholders can change during the lifecycle of programme
- B. Instead of having individual stakeholders, it is better to divide them in suitable categories
- **C. Stakeholder profiles are created under stakeholder maps**
- D. Stakeholder profiles identifies and lists each stakeholder properties

**Answer: C**

Explanation:

The false statement is that "Stakeholder profiles are created under stakeholder maps." In fact, MSP treats the Stakeholder Map as a component or output of Stakeholder Profiling.

The MSP Practitioner explains: "Stakeholder map is created as part of stakeholder profile," meaning the profile contains detailed information about individual stakeholders, their attributes, influence, and interests, while the map visually represents stakeholder relationships and influence patterns.

This distinction is important for effective stakeholder analysis and engagement planning, ensuring both granular detail and strategic overview are captured.

#### NEW QUESTION # 74

Which document identifies appropriate milestones for benefit reviews?

- A. Quality and assurance plan
- B. Business case
- C. Information management plan
- **D. Benefit realization plan**

**Answer: D**

Explanation:

The Benefit Realization Plan identifies milestones for benefit reviews. This plan details when and how benefits will be measured, reviewed, and managed to ensure they are achieved as expected.

The MSP Practitioner explains: "Benefits management plan identifies benefit reviews to increase likelihood of success." Regular benefit reviews help detect issues early, enable corrective actions, and maintain stakeholder confidence.

This plan is crucial for monitoring benefit progress post-delivery, coordinating with business change activities, and ensuring benefits sustain over the long term. It aligns benefit tracking with programme stages and organizational priorities, enhancing accountability and transparency.

#### NEW QUESTION # 75

Which of following is not expected from senior leadership of programme?

- A. Empowered decision making
- **B. Good budgeting and resource allocation skills**
- C. Ability to create a compelling vision portraying a beneficial future
- D. Skilful in active management of cultural and people issues

**Answer: B**

## NEW QUESTION # 76

Which of below sentences best defines programme management?

- A. Action of carrying out coordinated organization, direction and implementation of project dossier and transformation activities to realize benefits of strategic importance
- B. Management of set of activities with dependencies and deadlines with aim of realizing benefits
- C. Executing dependent projects with aim of realizing benefits
- D. Coordinating projects under a common umbrella

**Answer: A**

## NEW QUESTION # 77

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