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## PMI Agile Certified Practitioner Sample Questions (Q282-Q287):

NEW QUESTION # 282

During a sprint, the team encounters a technical problem that becomes an impediment to completing two stories. What should the Scrum Master do?

- A. Ask a technical manager or architect to determine a solution to the problem
- **B. Create a collaborative team environment so that the team can explore a solution together**
- C. Ask the lead developer to identify a solution, and then share the details with the team
- D. Work with the product owner to add a spike to the next sprint to identify a solution

**Answer: B**

Explanation:

The correct answer is D - Create a collaborative team environment so that the team can explore a solution together. Agile emphasizes self-organization, teamwork, and collective ownership of problem-solving. The Scrum Master facilitates, not dictates, and enables the team to resolve impediments through collaboration.

From the PMI Agile Practice Guide:

"The Scrum Master helps the team identify, address, and remove impediments. This is often done by fostering an environment of open communication and team problem-solving." (PMI Agile Practice Guide, Section 6.5 - Problem Detection and Resolution)

Mike Griffiths elaborates:

"Rather than escalate or assign responsibility, the Scrum Master enables the team to work together to solve problems. This builds trust, increases team capability, and supports agile values." (Mike Griffiths, PMI-ACP Exam Prep, Chapter 6 - Problem Detection and Resolution) Incorrect options:

- \* A and B promote a command-and-control approach, which violates agile values.
- \* C defers the solution to a future sprint, rather than solving it now.

#### **NEW QUESTION # 283**

In Scrum, who is responsible for managing the team?

- A. Product Owner
- B. Scrum Master
- C. Project Manager
- **D. Development Team**

**Answer: D**

#### **NEW QUESTION # 284**

How does the Scrum Master provide the most value to the Team?

- A. Scheduling Scrum events
- B. Ensuring time-boxes are kept
- C. By facilitating discussions between the Product Owner and the Development Team
- **D. Removing impediments to the Development Team**

**Answer: D**

#### **NEW QUESTION # 285**

The productivity of an agile team has fallen significantly in the last sprint. The team members have not mentioned any impediments but seem to be fatigued.

What should the agile practitioner do?

- A. Discuss the issue with the team at the next daily standup meeting.
- B. Discuss the issue with the team at a special meeting for this purpose.
- **C. Discuss the issue with the team at the next project retrospective.**
- D. Discuss the issue with the project stakeholders at a special meeting for this purpose.

**Answer: C**

## NEW QUESTION # 286

How should the agile practitioner address this?

- A. Conduct a root-cause analysis on the issue and identify related risks and risk response owners at the next retrospective.
- **B. Document all project issues in a common space and ask the team members to decide on task allocation principles.**
- C. Add the issue to the Kanban board and assign it to the team member who has made the most progress on resolving it.
- D. Implement a burnup chart and add the issue resolution as a task to the product backlog for the customer to prioritize.

**Answer: B**

Explanation:

Agile emphasizes transparency and team self-organization. According to the PMI Agile Practice Guide (Section 4.3.3: Self-Organizing Teams) and Mike Griffiths' PMI-ACP Exam Prep Book (Chapter 3: Team Performance), a common practice is to make work and issues visible to everyone and allow the team to collaboratively manage their workflow. Using a shared workspace or board helps prevent redundant efforts and improves efficiency.

\* Option D is correct: shared visibility and self-allocation promote team ownership.

\* Option A misuses the backlog-issues aren't typically prioritized by customers.

\* Option B is directive and may reduce collaboration.

\* Option C focuses on analysis, not immediate resolution or coordination.

## NEW QUESTION # 287

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