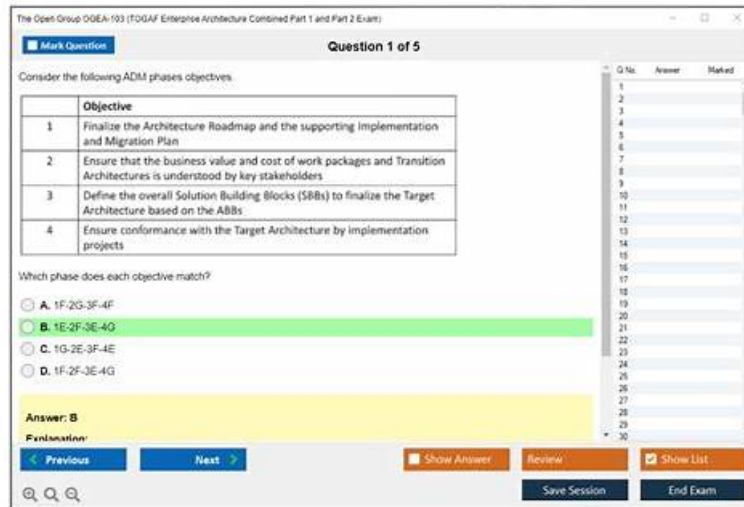


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The Open Group TOGAF Enterprise Architecture Combined Part 1 and Part 2 Exam Sample Questions (Q119-Q124):

NEW QUESTION # 119

Consider the following statements:

- * The TOGAF ADM requires a partitioning model for architecture development
- * Architectures are partitioned when different teams need to work on different elements of the architecture at the same time
- * Partitions can be used to facilitate architecture re-use

Which statements about Architecture Partitioning are correct?

- A. 1 and 2
- **B. 2 and 3**
- C. 1 and 3
- D. 1, 2 and 3

Answer: B

Explanation:

Comprehensive and Detailed In-Depth Explanation from Expert in Enterprise Architecture, guiding in TOGAF and ArchiMate: Architecture Partitioning is a technique supported by TOGAF to manage complexity and scale, especially in large enterprises.

Correct statements:

- * Statement 2 is correct: Partitioning enables parallel work by multiple teams on different parts of the architecture.
- * Statement 3 is correct: Partitioning supports architecture re-use by isolating common or shared components.

Why Statement 1 is incorrect:

* TOGAF does not mandate a partitioning model. It supports and recommends partitioning where appropriate, but it is not a required element of the ADM.

NEW QUESTION # 120

Consider the following ADM phases objectives.

Which phase does each objective match?

- A. 1F-2G-3H-4H
- B. 1G-2H-3H-4F
- **C. 1F-2G-3G-4H**
- D. 1H-2F-3F-4G

Answer: C

Explanation:

Explanation

1F: To define an Implementation and Migration Strategy that will achieve an orderly transition from the Baseline to Target

Architectures 2G: To perform appropriate governance functions while the solution is being implemented 3G: To ensure conformance with the Target Architecture by implementation projects 4H: To establish procedures for continual monitoring and assessment of the performance of the solution in operation Reference: The TOGAF Standard | The Open Group Website, Section 3.2 ADM Phases.

NEW QUESTION # 121

Please read this scenario prior to answering the question

You are employed as an Enterprise Architect within a clinical research and health technologies company. The company is dedicated to transforming healthcare with new ideas and advancements. The company has multiple divisions that cover different aspects of the business.

The company's Enterprise Architecture (EA) department has mature, well-developed architecture governance and development processes following the TOGAF standard.

In addition to the EA program, the company has a number of management

frameworks in use. The Architecture Board includes representatives from each division of the company. The Chief Information Officer (CIO) is the sponsor of the Enterprise Architecture program. The CIO has actively encouraged architecting with agility within the EA department as the preferred approach for projects.

Many of the company's rivals have begun using Artificial Intelligence (AI) in their operations, and the indications are that this will be transformative for healthcare delivery. This is something the EA department has been interested in for a while, and they had recently submitted an architecture Change Request which was approved. As a result, the CIO has approved a Request for Architecture Work to investigate the implementation of AI in the company.

Areas for evaluation include:

How can staff use AI daily in their current roles?

How can AI enhance access to care for patients, and how to make that experience seamless?

How can AI offer new workplace platforms and tools to increase efficiency?

Some of the top managers are worried about a change in the way of working, and if it will achieve the goals. Many are not confident that the company's risk management processes are adequate for a company-wide integration of generative AI. There are also questions from staff about whether enough specific guidelines and policies have been put in place for responsible use of AI.

Refer to the scenario

You have been assigned to the architecture development and asked how to address the concerns and manage risk for the project. How do you begin?

Based on the TOGAF standard which of the following is the best answer?

- **A. You recommend that an analysis of the stakeholders is carried out. This will allow the architects to define groups of stakeholders who have common concerns and include development of a Stakeholder Map. The concerns and relevant views should then be defined for each group and recorded in the Architecture Vision document. To mitigate risk, you include a requirement that there be progressive development of the target architecture to ensure there is regular feedback.**
- B. You recommend that models be created for the Draft Business, Data, Application, and Technology Architectures. These can be used to minimize risk, and make sure that the system meets the local regulations for each division. Together with the problem description, and requirements, these should be included in the Architecture Vision document. A formal review should be held with the stakeholders to verify that their concerns are included in the Architecture Vision.
- C. You recommend creation of a simple solution concept diagram to show how the stakeholders will be impacted, and the benefits to the firm. You would also create a benefits diagram showing the various opportunities from adoption of AI-based solutions. A meeting should be held with the main stakeholders to review the diagrams. They can then decide the priorities and sequencing decisions for the architecture development. Risk will be evaluated when defining the Architecture Roadmap.
- D. You recommend that all the stakeholders be identified, and a Communications Plan created to address the most powerful and influential stakeholders. This plan should include a report that summarizes the key features of the architecture with respect to each division and reflects the stakeholders' requirements.
You will check with each key stakeholder that their concerns are being addressed. Risk mitigation should be explicitly addressed as a component of the architecture being developed.

Answer: A

Explanation:

In this scenario you are right at the start of an ADM cycle: a Request for Architecture Work has been approved to investigate AI, and there are strong stakeholder concerns and risk questions. According to the TOGAF standard, the correct place to start is Phase A: Architecture Vision, with a strong focus on stakeholder management and capturing their concerns and required views.

Option A is the only answer that correctly reflects this:

* Stakeholder analysis & Stakeholder Map (Phase A core task) TOGAF explicitly states that in Phase A you must:

* Identify stakeholders

* Analyze and group them by common concerns

* Use a Stakeholder Map to understand their influence, interest, and required engagement

* Determine which views/viewpoints are needed to address their concerns in the architecture description coe.qualiware.com+1

Option A says:

"analysis of the stakeholders ... define groups of stakeholders who have common concerns and include development of a Stakeholder Map. The concerns and relevant views should then be defined for each group and recorded in the Architecture Vision document." This is exactly how TOGAF describes stakeholder management and views in Phase A:

* Stakeholder Map to classify and prioritize stakeholders

* Concerns and required views captured and traced

* These elements feeding into the Architecture Vision deliverable Visual Paradigm TOGAF+1

* Concerns, views, and Architecture Vision TOGAF emphasizes that architecture views are constructed to address specific stakeholder concerns; you do not just build generic models. opengroup.org+1

* Option A explicitly links concerns # views # Architecture Vision, which aligns with TOGAF guidance for early phases.

* Capturing this in the Architecture Vision provides a high-level, shared understanding of what the AI initiative is trying to achieve and how stakeholder issues (e.g., responsible AI, risk processes, change in way of working) will be addressed.

* Risk management and "architecting with agility" In the scenario, the CIO has encouraged architecting with agility. TOGAF is compatible with incremental and iterative development of the target architecture, especially when there is high uncertainty and risk. conexiam.com

* Option A includes:

"a requirement that there be progressive development of the target architecture to ensure there is regular feedback."

* This "progressive development" and frequent feedback loop is exactly how you mitigate risk in an AI-heavy, change-sensitive initiative:

* Frequent stakeholder feedback

* Early validation of assumptions

* Ability to adjust scope, constraints, and principles as risk and understanding evolve This directly addresses management's worry about the change in the way of working and whether risk management and responsible AI policies are adequate: these become explicit stakeholder concerns and requirements that are iteratively refined.

* Why the other options are weaker / not TOGAF-aligned as a starting point

* Option B

* Focuses mainly on a Communications Plan and powerful stakeholders.

- * While TOGAF does expect a stakeholder communications plan, it is derived from a proper stakeholder analysis and Stakeholder Map, not a substitute for it.
 - * It also treats risk as a "component of the architecture" rather than something to be addressed early through stakeholder concerns, principles, and iteration.
 - * Option C
 - * Jumps straight to a solution concept diagram and benefits diagram and defers risk evaluation to when the Architecture Roadmap is defined (Phase E).
 - * In TOGAF, risk and stakeholder concerns must be addressed already in Phase A and refined throughout, not postponed to roadmap development.
 - * Option D
 - * Proposes creating draft Business, Data, Application, and Technology models and putting them into the Architecture Vision.
 - * This is too detailed for the starting point: Phase A is about high-level vision, not full draft core architecture models (those belong in Phases B, C, D).
 - * It also doesn't emphasize Stakeholder Mapping and grouping by concerns, which is central to resolving the worries about way of working, risk, and responsible AI.
- In summary, Option A is the best and TOGAF-consistent way to begin:
- * Start in Phase A: Architecture Vision
 - * Perform stakeholder analysis and create a Stakeholder Map
 - * Define stakeholder concerns and relevant views
 - * Record them in the Architecture Vision
 - * Add an explicit requirement for progressive (iterative) development of the target architecture for continuous feedback and risk mitigation

NEW QUESTION # 122

Which one of the following classes of information within the Architecture Repository would typically contain a list of the applications in use within the enterprise?

- A. Reference Library
- B. Governance Log
- C. Architecture Metamodel
- D. Architecture Landscape

Answer: D

Explanation:

The Architecture Landscape is a class of information within the Architecture Repository that shows an architectural view of the building blocks that are in use within the organization today (the Baseline Architecture), as well as those that are planned for the future (the Target Architecture). The Architecture Landscape typically contains a list of the applications in use within the enterprise, along with their relationships and dependencies, as well as other relevant architectural information. The Architecture Landscape helps to identify opportunities for re-use, consolidation, or retirement of existing applications, as well as gaps or overlaps in the current or future architecture.

Reference: : The TOGAF Standard, Version 9.2, Part IV: Architecture Content Framework, Chapter 34: Architecture Landscape : The TOGAF Standard, Version 9.2, Part VI: Architecture Capability Framework, Chapter 47: Architecture Repository

NEW QUESTION # 123

The _____ ensures that a project transitioning into implementation also smoothly transitions into appropriate Architecture Governance.

- A. Implementation Governance Model
- B. Transition Plan
- C. Implementation Strategy
- D. Migration Plan

Answer: A

Explanation:

The Implementation Governance Model is a framework that defines the roles, responsibilities, processes, and standards for governing the implementation of the target architecture. It ensures that a project transitioning into implementation also smoothly transitions into appropriate Architecture Governance, which is the practice of ensuring compliance with the enterprise architecture

and its principles, standards, and goals. The Implementation Governance Model is part of the Implementation and Migration Plan, which is the output of Phase F: Migration Planning of the Architecture Development Method (ADM)12

NEW QUESTION # 124

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