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## PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q45-Q50):

### NEW QUESTION # 45

Which is a responsibility of the P3O Sponsor role?

- A. Recommend an appropriate mix of programmes and projects
- **B. Secure the investment required to set up the P3O**
- C. Recruit the Portfolio Office staff members
- D. Ensure the portfolio delivers the required strategy

**Answer: B**

Explanation:

The P3O Foundation (2013) manual identifies securing investment as a key responsibility of the P3O Sponsor. Section 3.5.1 states, "The P3O Sponsor is responsible for securing the investment required to establish and sustain the P3O, advocating its value to senior management." This differs from ensuring portfolio delivery (A), staff recruitment (C), or programme mix (D), which are Portfolio

Office or Analyst roles. The 2013 edition emphasizes the Sponsor's leadership in funding advocacy, ensuring the P3O's viability. This role drives strategic commitment and resource allocation.  
Reference: P3O Foundation (2013) manual, Section 3.5.1, AXELOS.

#### NEW QUESTION # 46

Which is a purpose of the Consultancy and Performance Management role?

- **A. Creates, maintains and distributes good practice**
- B. Provides benefits realization support
- C. Assists with budget control
- D. Identifies, monitors and resolves issues

**Answer: A**

Explanation:

The Consultancy and Performance Management role's purpose includes creating, maintaining, and distributing good practice, as per the P3O Foundation (2013) manual. Section 3.5.5 states, "The Consultancy and Performance Management function is responsible for creating, maintaining, and distributing good practice guidance to enhance PPM maturity across the organization." This differs from budget control (A), benefits realization (C), or issue management (D), which are handled by other roles like the Portfolio Analyst or Programme Office. The 2013 edition underscores this role's focus on standardizing processes, supporting P3O's goal of improving performance through shared knowledge. This ensures consistent application of best practices.

Reference: P3O Foundation (2013) manual, Section 3.5.5, AXELOS.

#### NEW QUESTION # 47

Which is NOT a typical factor that may affect the design of a P3O model?

- **A. Challenge to current culture**
- B. Organizational PPM maturity
- C. Size of the organization
- D. Geographical divisions

**Answer: A**

Explanation:

The P3O Foundation (2013) manual lists organizational PPM maturity, geographical divisions, and size as typical design factors, but not a challenge to current culture. Section 5.2.1 states, "The design of a P3O model is influenced by organizational PPM maturity, geographical spread, and organizational size." A challenge to current culture (D) is an implementation barrier, not a design factor (Section 4.2.3). The 2013 edition focuses design on structural and maturity considerations, addressing cultural challenges separately. This distinction ensures a tailored yet feasible P3O structure.

Reference: P3O Foundation (2013) manual, Sections 5.2.1 and 4.2.3, AXELOS.

#### NEW QUESTION # 48

Which is a purpose of getting senior managers to buy into the benefits a P3O will deliver?

- A. Implement appropriate PPM tools
- **B. Use their influence to champion the change**
- C. Contribute to planning tranches of delivery
- D. Document the desired future state

**Answer: B**

Explanation:

The P3O Foundation (2013) manual states that getting senior managers to buy into P3O benefits aims to leverage their influence to champion the change. Section 4.2.2 notes, "Securing buy-in from senior managers enables them to use their influence to champion the P3O model, driving organizational acceptance and support." This differs from planning tranches (A), documenting the future state (B), or implementing tools (D), which are operational tasks. The 2013 edition emphasizes leadership support as critical for overcoming resistance and ensuring strategic alignment during implementation. This advocacy ensures the P3O's success and adoption across the organization.

Reference: P3O Foundation (2013) manual, Section 4.2.2, AXELOS.

#### NEW QUESTION # 49

Which of the following statements about how a P3O should integrate with the wider organization are true?

1. Operates independently of other functions within the organization
  2. Typically relies on dedicated full-time resources to provide financial functions needed
- A. Only 2 is true
  - B. Both 1 and 2 are true
  - C. Neither 1 or 2 is true
  - D. Only 1 is true

**Answer: C**

Explanation:

The P3O Foundation (2013) manual indicates that a P3O should not operate independently nor rely solely on dedicated full-time resources for financial functions, making both statements false. Section 5.1.2 states, "The P3O model should integrate seamlessly with existing organizational functions, leveraging shared resources and aligning with corporate governance." Independence (1) is impractical as P3O relies on collaboration, while financial functions (2) are typically supported by existing organizational structures rather than dedicated P3O resources (Section 7.2). The 2013 edition emphasizes integration and resource sharing to enhance efficiency, contradicting both options. Thus, D is correct, ensuring the P3O complements rather than duplicates organizational capabilities, supporting a cohesive change management framework. Reference: P3O Foundation (2013) manual, Sections 5.1.2 and 7.2, AXELOS.

#### NEW QUESTION # 50

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