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> Vendor: The Open Group

> Exam Code: OGEA-103

> Exam Name: TOGAF Enterprise Architecture Combined Part 1 and Part 2 Exam

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## QUESTION 1

Complete the sentence.  
The Architecture Landscape is divided into levels known as \_\_\_\_\_.

- A. Gaps Plateaus, and Target Architectures
- B. Baseline, Transition and To Be Architectures
- C. Segment Strategic and Capability Architectures
- D. Transitional Complete and incremental Architectures

**Answer: C**

**Explanation:**  
The Architecture Landscape is divided into levels known as Segment Strategic and Capability Architectures. These levels correspond to different scopes and purposes of architectures within an enterprise. Segment Architectures are architectures that address specific business units, functions, or processes within an enterprise. Strategic Architectures are architectures that provide a high-level view of the enterprise's vision, goals, and direction. Capability Architectures are architectures that address specific business capabilities or services that span multiple segments or domains.

## QUESTION 2

Which of the following supports the need to govern Enterprise Architecture?

- A. The Architecture Project mandates the governance of the target architecture
- B. The TOGAF standard cannot be used without executive governance
- C. Best practice governance enables the organization to control value realization
- D. The Stakeholders preferences may go beyond the architecture project scope and needs control

**Answer: C**

**Explanation:**  
This statement best supports the need to govern Enterprise Architecture. Best practice governance enables the organization to control value realization by ensuring that architectures are aligned with the enterprise's strategy and objectives, meet the quality and performance requirements, and deliver the expected benefits and outcomes. The Architecture Project does not mandate the governance of the target architecture, but rather follows the governance framework established by the enterprise. The TOGAF standard can be used without executive governance, but it is recommended that executive sponsorship and support are obtained for successful architecture development and transition. The Stakeholders preferences may go beyond the architecture project scope and need control, but this is not the primary reason for governing Enterprise Architecture.

## QUESTION 3

Which section of the TOGAF template for Architecture Principles should describe the relationship to other principles?

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Die Prüfung besteht aus zwei Teilen, Teil 1 und Teil 2, und Kandidaten müssen beide Teile verabschieden, um die kombinierte Zertifizierung von TOGAF Enterprise Architecture zu verdienen. In Teil 1 wird das Wissen des Kandidaten über das TOGAF-Framework getestet, während sich Teil 2 auf die Anwendung des Frameworks in realen Szenarien konzentriert. Die Prüfung ist computergestützt und besteht aus Multiple-Choice-Fragen.

Die Prüfung besteht aus zwei Teilen. Teil eins ist eine Multiple-Choice-Prüfung, die die grundlegenden Konzepte und Prinzipien der Unternehmensarchitektur sowie das TOGAF-Framework abdeckt. Teil zwei ist eine szenariobasierte Prüfung, die die Fähigkeit der Lernenden testet, das TOGAF-Framework in realen Situationen anzuwenden. Die Prüfung wurde entwickelt, um die Fähigkeit der Lernenden zu testen, komplexe Probleme mithilfe des Frameworks zu analysieren und zu lösen, sowie deren Fähigkeit, effektiv mit den Stakeholdern zu kommunizieren.

Die Open Group OGEA-103 (TOGAF Enterprise Architecture kombiniert Teil 1 und Teil 2) Zertifizierungsprüfung ist eine Bewertung, die das Wissen und das Verständnis eines Individuums über die Konzepte, Prinzipien und Praktiken der Unternehmensarchitektur misst. Diese Zertifizierungsprüfung richtet sich an Fachleute, die ihr Fachwissen in der Unternehmensarchitektur nachweisen und Glaubwürdigkeit auf diesem Gebiet erlangen möchten.

>> OGEA-103 German <<

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## **The Open Group TOGAF Enterprise Architecture Combined Part 1 and Part 2 Exam OGEA-103 Prüfungsfragen mit Lösungen (Q158-Q163):**

### **158. Frage**

Consider the image showing basic architectural concepts.  
What are items A and B?

- A. A-Candidate Architecture, B-Trade-off
- **B. A-Architecture Viewpoint, B-Architecture View**
- C. A-Architecture Board, B-Architecture Capability
- D. A-Requirement. B-Candidate Architecture

### **Antwort: B**

Begründung:

The image shows a diagram that illustrates the basic concepts of architecture description as defined by the ISO/IEC/IEEE 42010:2011 standard<sup>1</sup>, which is also adopted by the TOGAF standard<sup>2</sup>.

According to the ISO/IEC/IEEE 42010:2011 standard, an architecture description is a work product used to express an architecture, and it consists of one or more architecture views<sup>1</sup>.

An architecture view is a representation of a system from the perspective of a related set of concerns, and it conforms to an architecture viewpoint<sup>1</sup>.

An architecture viewpoint is a specification of the conventions for constructing and using an architecture view to address specific stakeholder concerns<sup>1</sup>.

Therefore, the correct answer is option A, which identifies the items labeled as "A" and "B" in the image as an architecture viewpoint and an architecture view, respectively. References:

1: ISO/IEC/IEEE 42010:2011 - Systems and software engineering - Architecture description<sup>1</sup>

2: TOGAF Standard, Version 9.2 - Part IV: Architecture Content Framework - 31. Architectural Artifacts<sup>2</sup>

### **159. Frage**

Please read this scenario prior to answering the question

Your role is that of a consultant to the Lead Enterprise Architect to an international supplier of engineering services and automated manufacturing systems. It has three manufacturing plants where it assembles both standard and customized products for industrial production automation. Each of these plants has been operating its own planning and production scheduling systems, as well as applications and control systems that drive the automated production line.

The Enterprise Architecture department has been operating for several years and has mature, well-developed architecture governance and development processes that are based on the TOGAF Standard. The CIO sponsors the Enterprise Architecture. During a recent management meeting, a senior Vice-President highlighted an interview where a competitor company's CIO is reported as saying that their production efficiency had been improved by replacing multiple planning and scheduling systems with a common Enterprise Resource Planning (ERP) system located in a central data center. Some discussion followed, with the CIO responding that the situations are not comparable, and the current architecture is already optimized.

In response, the Architecture Board approved a Request for Architecture Work covering the investigations to determine if such an

architecture transformation would lead to improvements in efficiency. You have been assigned to support the architecture team working on this project.

A well-known concern of the plant managers is about the security and reliability of driving their planning and production scheduling from a remote centralized system. Any chosen system would also need to support the current supply chain network consisting of local partners at each of the plants.

Refer to the scenario

You have been asked to explain how you will initiate the architecture project.

Based on the TOGAF Standard, which of the following is the best answer?

- A. You would research vendor literature and conduct a series of briefings with vendors that are on the current approved supplier list. Based on the findings from the research, you would define a preliminary Architecture Vision including summary views, high-level requirements, and high-level definitions of the baseline and target environments from a business, information systems, and technology perspective. You would then use that to build consensus among the key stakeholders.
- B. You would conduct a pilot project that will enable vendors to demonstrate potential off-the-shelf solutions that address the concerns of the stakeholders. Running a pilot project will save time and money later in the process. Based on the findings of that pilot project, a complete set of requirements can then be developed that will drive the evolution of the architecture. Once the requirements are completed, a formal stakeholder review should be held, and permission sought to proceed to develop the target architecture.
- C. You would develop baseline and target Architectures for each of the manufacturing plants, ensuring that the views corresponding to selected viewpoints address key concerns of the stakeholders. A business case, together with performance metrics and measures should be defined to ensure the architecture meets the business needs. A consolidated gap analysis between the architectures will then validate the approach and determine the capability increments needed to achieve the target state.
- D. You would hold a series of interviews at each of the manufacturing plants using the business scenarios technique. This will allow you to understand the systems and integrations with local partners. You would use stakeholder analysis to identify key players in the engagement, and to understand their concerns. You will then identify and document the key high-level stakeholder requirements for the architecture. You will then generate high level definitions of the baseline and target architectures.

**Antwort: D**

Begründung:

The best answer is C. You would hold a series of interviews at each of the manufacturing plants using the business scenarios technique. This will allow you to understand the systems and integrations with local partners. You would use stakeholder analysis to identify key players in the engagement, and to understand their concerns. You will then identify and document the key high-level stakeholder requirements for the architecture. You will then generate high level definitions of the baseline and target architectures. This answer is based on the TOGAF standard, which recommends the following steps to initiate the architecture project<sup>1</sup>:

Establish the architecture project

Identify stakeholders, concerns, and business requirements

Confirm and elaborate business goals, business drivers, and constraints Evaluate business capabilities Assess readiness for business transformation Define scope Confirm and elaborate Architecture Principles, including business principles Develop Architecture Vision Define the Target Architecture value propositions and KPIs Identify the business transformation risks and mitigation activities Secure stakeholder and sponsor approval The answer C covers most of these steps, by using the business scenarios technique to elicit and validate the business requirements, goals, drivers, and constraints, as well as the current and future states of the architecture<sup>2</sup>. The answer C also uses stakeholder analysis to identify and engage the key stakeholders, and to address their concerns and expectations<sup>3</sup>. The answer C also generates high level definitions of the baseline and target architectures, which can be used to develop the Architecture Vision and the value propositions<sup>4</sup>.

The other answers are not the best approach for architecture development, because:

Answer A focuses on researching vendor literature and conducting briefings with vendors, which is not the best way to understand the business needs and the current situation of the enterprise. Answer A also defines a preliminary Architecture Vision without involving the stakeholders or validating the requirements, which may lead to misalignment and lack of consensus.

Answer B conducts a pilot project that will enable vendors to demonstrate potential solutions, which is premature and costly at this stage of the architecture project. Answer B also does not address the stakeholder concerns or the current systems and integrations, which may result in gaps and risks.

Answer B also develops the requirements after the pilot project, which may not reflect the actual business needs and goals.

Answer D develops baseline and target architectures for each of the manufacturing plants, which may not consider the enterprise-wide perspective and the potential benefits of a common ERP system.

Answer D also does not involve the stakeholders or address their concerns, which may result in resistance and conflict. Answer D also does not define the business case or the performance metrics, which are essential for demonstrating the value and feasibility of the architecture.

References:<sup>1</sup>The TOGAF Standard, Version 9.2 - Architecture Vision<sup>2</sup>The TOGAF Standard, Version 9.2 - Business

Scenarios3: [The TOGAF Standard, Version 9.2 - Stakeholder Management]4: [The TOGAF Standard, Version 9.2 - Architecture Definition Document]

### 160. Frage

Which ADM Phase provides architectural oversight of the implementation?

- A. Phase H
- **B. Phase G**
- C. Phase A
- D. Preliminary

**Antwort: B**

Begründung:

\* Phase G: Implementation Governance provides architectural oversight of the implementation. It ensures that the implementation conforms to the Target Architecture using Architecture Contracts and governance frameworks.

\* Phase H: Architecture Change Management is about maintaining the architecture lifecycle and handling new requirements, not direct implementation oversight.

\* Preliminary Phase is about setting up the architecture capability.

\* Phase A is about developing the Architecture Vision.

Reference: TOGAF Standard, Version 9.2, Part II: ADM, Phase G.

### 161. Frage

Which section of the TOGAF template for Architecture Principles should describe the relationship to other principles?

- A. Statement
- B. Implications
- C. Name
- **D. Rationale**

**Antwort: D**

Begründung:

According to the TOGAF template for Architecture Principles, the Rationale section should describe the relationship to other principles, as well as the business benefits and the intentions of adhering to the principle.

The Rationale section should use business terminology and point to the similarity of information and technology principles to the principles governing business operations. The Rationale section should also explain how the principle supports the achievement of the business objectives and key architecture drivers. References:

Architecture Principles Template

The TOGAF Standard, Version 9.2 - Architecture Principles

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### 162. Frage

In the ADM, what is the name for a document deliverable that has completed a review and is approved?

- A. ratified
- **B. final**
- C. version 0.9
- D. approved

**Antwort: B**

Begründung:

Comprehensive and Detailed Explanation

In the TOGAF ADM, deliverables go through a lifecycle of development, review, approval, and usage.

TOGAF distinguishes between draft deliverables (work-in-progress) and final deliverables (those that have been formally reviewed and signed off).

\* Draft deliverables are produced as working versions of the required outputs in each ADM phase. These may carry version labels

such as 0.1, 0.5, 0.9, etc., and are subject to stakeholder review and refinement.

\* Once the document has been reviewed and approved by the relevant stakeholders (e.g., Architecture Board, governance bodies), it becomes a final deliverable.

\* Final deliverables are baseline-controlled items and are formally stored in the Architecture Repository as an approved architecture artifact.

Thus, the correct term for a deliverable that has completed review and is approved is "final".

Why the other options are incorrect

\* B. Approved: While true in general language, TOGAF uses the formal term "final deliverable", not "approved deliverable."

\* C. Ratified: This term is not used in TOGAF to describe the state of a deliverable.

\* D. Version 0.9: This is a draft numbering convention, not the status of an approved deliverable.

References

\* The Open Group, TOGAF Standard, Version 9.2, Part II: ADM - description of deliverables, artifacts, and building blocks.

\* The Open Group, TOGAF 9 Certified Study Guide - explanation of draft vs. final deliverables in the ADM lifecycle.

## 163. Frage

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