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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q119-Q124):

NEW QUESTION # 119
Given is the following defect removal chart reported at the end of system testing - showing total defects detected and closed defects (fixed and successfully retested). A number of open defects are classified as critical. All tests have been executed.
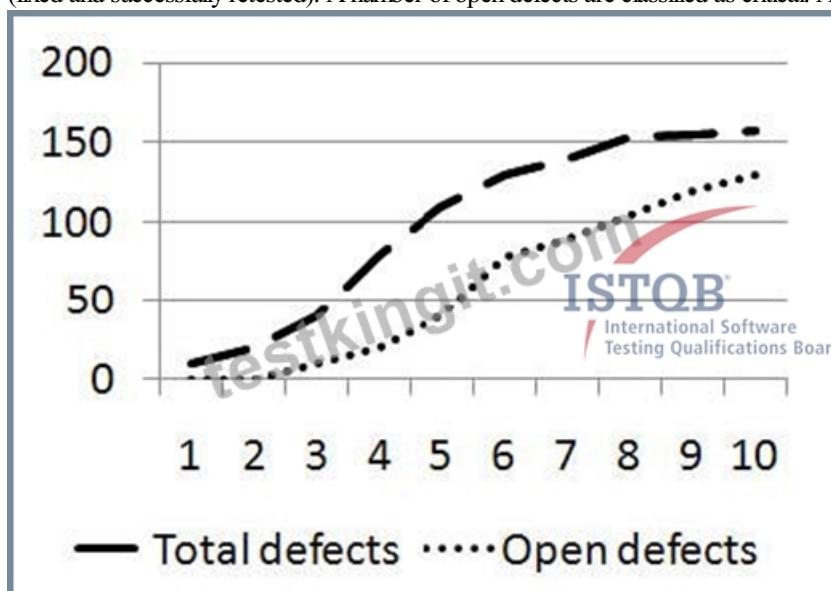
Based on the chart above, what is the most appropriate next test phase? 1 credit

- A. Acceptance testing to verify the business process
- B. Another system test cycle to verify defect resolution
- C. Requirements testing as part of testing regulatory compliance
- D. Acceptance testing to verify operational requirements

Answer: B

NEW QUESTION # 120
As a result of the RAD based development approach, the test manager has decided to change the risk mitigation approach. Which test technique might be most appropriate to use? 2 credits

- A. Exploratory Testing
- B. Decision Table Testing
- C. Boundary Value Analysis
- D. Error Guessing

Answer: A

NEW QUESTION # 121

In what environment are you most likely to see multiple defect management systems used in one project?

- A. Multi-tenant
- B. Agile
- C. Sequential
- D. Hybrid

Answer: D

Explanation:
* Context Analysis:
* A hybrid environment combines methodologies (e.g., Agile and traditional), often leading to multiple tools to manage different workflows, methodologies, or team needs.
* Evaluation of Options:
* A. Sequential:
* Incorrect. Sequential approaches usually involve a single defect management system due to their linear nature.
* B. Agile:
* Incorrect. Agile projects often emphasize a single integrated tool for simplicity and collaboration.
* C. Hybrid:
* Correct. Multiple tools are typical in hybrid models to accommodate diverse team processes.
* D. Multi-tenant:
* Incorrect. Multi-tenancy relates to shared infrastructure, not the use of defect management systems.
* Syllabus Alignment:
* ISTQB mentions hybrid approaches leading to diverse tool requirements for managing defects across different methodologies (TM-1.2.4).
References:
ISTQB Advanced Level Test Management Syllabus (TM-1.2.4)

NEW QUESTION # 122

Test results are reported as "Requirements tested, passed, and failed".
What test strategy are you using? [1]

- A. Analytical
- B. Reactive
- C. Model-based
- D. Exploratory

Answer: A

Explanation:
An analytical test strategy is a test strategy that is based on the analysis of the factors that affect the quality of the software under test, such as the requirements, the risks, the complexity, or the criticality1. An analytical test strategy uses these factors to define the test objectives, scope, approach, and techniques, as well as to prioritize and allocate the test resources2. Reporting the test results as "Requirements tested, passed, and failed" implies that the testing is driven by the requirements, which are the specifications of the desired features and functions of the software under test. Testing based on the requirements is an example of an analytical test strategy, as it uses the requirements as the main factor to guide the testing activities. Therefore, option C is the correct answer.
Option A is incorrect because a model-based test strategy is a test strategy that uses models to represent the desired behavior and structure of the software under test, and to derive test cases, test data, test procedures, and test oracles. A model-based test strategy does not necessarily report the test results as "Requirements tested, passed, and failed", as it may use other types of models, such as state diagrams, data flow diagrams, or decision tables, to generate and execute the tests. Option B is incorrect because an exploratory test strategy is a test strategy that uses the tester's knowledge, skills, and creativity to design and execute tests dynamically, without predefined test cases or test procedures. An exploratory test strategy does not report the test results as "Requirements tested, passed, and failed", as it does not follow a formal or structured testing process, but rather relies on the tester's intuition, experience, and feedback.
Option D is incorrect because a reactive test strategy is a test strategy that uses the actual behavior and results of the software under test to design and execute tests, without prior knowledge or documentation of the software. A reactive test strategy does not report the test results as "Requirements tested, passed, and failed", as it does not have any requirements or specifications to compare the software against, but rather uses the software itself as the test basis. References: 1: ISTQB Glossary, Analytical Test Strategy 2: ISTQB Advanced Level Test Manager Syllabus, Section 1.1.1 : ISTQB Glossary, Requirement : ISTQB Advanced Level Test

Manager Syllabus, Section 1.1.1 : ISTQB Glossary, Model-Based Testing : ISTQB Advanced Level Test Manager Syllabus, Section 1.1.1 : ISTQB Glossary, Exploratory Testing : ISTQB Advanced Level Test Manager Syllabus, Section 1.1.1 : ISTQB Glossary, Reactive Test Strategy : ISTQB Advanced Level Test Manager Syllabus, Section 1.1.1 : Test Strategy | ISTQB Glossary : Test Strategy - ISTQB not-for-profit association

NEW QUESTION # 123

Which one of the following options would help ensure success in using an Exploratory Testing approach?
SELECT ONE OPTION

- A. Exploratory test sessions produce test charters that are executed after all functional testing is complete.
- B. Exploratory test sessions are time boxed and have a test charter that only experienced test analysts can execute.
- C. Exploratory test sessions are time boxed and have a test charter stating the test conditions to be covered.
- D. Exploratory test sessions produce test charters that provide a detailed set of instructions for the novice tester to follow.

Answer: C

NEW QUESTION # 124

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