

BCI CBCI Questions - Quick Tips To Pass [2026]

CBCI EXAM Questions & Answers 100% Correct!

What does the business continuity policy do - ANSWERIt sets out the purpose, scope and governance of the business continuity programme

If an organisation doesn't have any business continuity capacity - ANSWERGet an interim structure and plan in place

The BCP should be what - ANSWERShort, precise and to the point

Business Continuity should include - ANSWERDefinition for use, Objectives and scope, Roles and responsibilities, Legals and standards, Identification of interested parties, Measurement and review frequency and methods, Sign off and comms

The definition of scope should be? - ANSWERWhich areas of the organisation are included and which aren't. A grasp of the organisation's strategies, objectives and culture and its risk appetite. Also list its regulatory constraints

Business continuity governance focuses on - ANSWEROversight and support, Monitoring and review, Alignment with organisational objectives, Compliance with legal and regulatory requirements.

Business continuity roles - ANSWERShould be embedded in the job descriptions and performance plans.

Roles - top management - ANSWERLeadership, commitment and resources

Roles - steering group - ANSWEROversee, advise and manage - making the recommendations to top mgmt.

Business continuity plan owner - ANSWERMake sure the plan reflects the business continuity capability.

Business Continuity Programme - ANSWEROn-going mgt and governance process appropriately resourced to implement and maintain business continuity mgt.

Business continuity mgt. programme documentation - ANSWERBusiness Continuity policy, Business continuity programme of activities, Project management documentation

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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q13-Q18):

NEW QUESTION # 13

The Recovery Time Objective (RTO), competency of team members, and complexity of the processes to be recovered are factors that will play a role in determining the level of detail contained in:

- A. Crisis communication plans
- B. Strategic plans
- C. Emergency response plans
- **D. Operational plans**

Answer: D

Explanation:

Operational plans require detailed instructions tailored to the recovery needs of specific activities. The CBCI 7.0 course explains that factors such as the RTO, the skills of recovery teams, and process complexity influence the granularity of these plans. Shorter RTOs or complex processes demand more detailed operational plans to guide recovery actions precisely and minimize delays. Strategic plans set high-level direction and are less detailed; crisis communication and emergency response plans focus on information and immediate safety rather than detailed recovery steps.

Reference: CBCI 7.0 Study Guide, Module 5: Plans and Procedures, pages 85-88.

NEW QUESTION # 14

Which of the following statements about an Activity Business Impact Analysis (BIA) is correct?

- A. An Activity BIA determines the resources required to deliver the organization's prioritized products and services
- **B. An Activity BIA identifies and prioritizes the activities that deliver the most urgent products and services and determines the resources and dependencies required to enable continuity**
- C. An Activity BIA identifies risks to delivery activities and establishes strategies to either prevent risks arising or to mitigate their effects should they arise
- D. An Activity BIA ensures that all of the activities undertaken by an organization can continue as usual during a disruption and sets out a detailed plan to enable continuity

Answer: B

Explanation:

An Activity Business Impact Analysis (BIA) is a crucial component of the Business Continuity Management System (BCMS) that focuses on identifying and prioritizing the activities within the organization that contribute to delivering critical products and services. According to the CBCI 7.0 course, the Activity BIA maps out which activities are most urgent and vital, and it determines the necessary resources and interdependencies required to maintain or restore these activities following a disruption. This detailed understanding enables the organization to allocate resources effectively and design recovery strategies tailored to priority activities. Unlike a broad process or product BIA, the Activity BIA provides granular insights into operational components, ensuring continuity plans address practical recovery needs and dependencies.

Reference: CBCI 7.0 Study Guide, Module 3: Business Impact Analysis, pages 42-44.

NEW QUESTION # 15

Which of the following is an indicator that top management is embracing Business Continuity?

- A. The organization's Business Continuity operational plans are kept up to date
- **B. Business Continuity is part of the organization's strategic planning and is reviewed regularly**
- C. The organization's health and safety risk assessments are recorded as required
- D. The organization maintains full compliance with legal and regulatory requirements

Answer: B

Explanation:

The CBCI 7.0 course identifies the integration of Business Continuity into the organization's strategic planning with regular reviews as a clear sign of top management's commitment. Strategic incorporation ensures Business Continuity is prioritized, resourced, and aligned with long-term objectives, reflecting leadership's recognition of its importance. Regular review cycles demonstrate ongoing engagement and responsiveness to changing risks. While legal compliance, health and safety management, and operational plan maintenance are important, they may occur without active leadership endorsement. True embracement requires embedding Business Continuity in strategic decision-making and organizational culture.

Reference:CBCI 7.0 Study Guide, Module 1: Leadership and Commitment, pages 23-26.

NEW QUESTION # 16

Which of the following parameters would NOT be considered by a resource or activity owner when evaluating and selecting solutions to meet an agreed strategy?

- A. The advantages and disadvantages of the proposed solution
- B. The implementation time required
- C. The type of exercises to be conducted to validate the strategies and solutions
- D. The estimated costs to prepare, implement, operate and maintain the solution

Answer: C

Explanation:

When selecting solutions, resource or activity owners focus on factors such as advantages, disadvantages, costs, and implementation timelines, which directly affect feasibility and operational impact. The CBCI 7.0 course clarifies that while validation exercises are important for testing solutions, the choice and evaluation of solutions themselves typically do not consider the type of exercises planned for later validation phases.

Exercise planning is a separate activity handled by the validation team, not the solution selectors.

Reference:CBCI 7.0 Study Guide, Module 5: Solutions Design, pages 95-97.

NEW QUESTION # 17

What should an organization do when it does not yet have fully developed Business Continuity (BC) solutions, response structures, and Business Continuity plans in place?

- A. Conduct an initial Business Impact Analysis (BIA)
- B. Outsource the response to a Business Continuity service provider when a crisis or disruption occurs
- C. Develop and implement an interim crisis management plan
- D. Implement a "go to" strategy and acquire the required resources, equipment, and services when disruption occurs

Answer: C

Explanation:

When an organization lacks fully developed BC solutions, response structures, or plans, the CBCI 7.0 course recommends the immediate development and implementation of an interim crisis management plan. This plan serves as a temporary framework to manage disruptions while the comprehensive BCMS is being established. An interim plan prioritizes rapid response capability, outlining essential roles, responsibilities, and immediate actions to stabilize incidents. Conducting a BIA is important but follows initial crisis preparedness. Outsourcing or reactive procurement of resources without a foundational plan risks ad hoc responses and inefficiency. Establishing an interim plan ensures the organization is not unprepared during the transition towards a mature BCMS.

Reference:CBCI 7.0 Study Guide, Module 1: Establishing the BCMS, pages 20-24.

NEW QUESTION # 18

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