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Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q109-Q114):

NEW QUESTION # 109

Three items of information have been recorded in the documents to support the 'decisions' theme. In which document should they be recorded?

Answer:

Explanation:

□ Explanation:

Decision Item

Document

Each project will have a change control authority... up to £5,000. Above this level... referred to a programme authority... over £10,000 to the CEO/CFO Programme strategy: Decision-making approach There is a low likelihood that legislation may be passed that allows customers to immediately switch utility providers without penalty Risk register 'Return on investment' will be used at the programme level as the basis for calculating the profit or loss generated in relation to money

invested Decision register Setting monetary thresholds for escalation and delegation is a "Decision-making approach" activity. Legislative uncertainty with a probability and impact is a Risk. Documenting the specific criteria or "basis" used for previous or current decisions belongs in the Decision Register.

NEW QUESTION # 110

Programme needs to create a working environment that is both robust and flexible enough to be able to cope with frequent and sometimes radical changes of boundary. Which programme management principle suggests this?

- A. Adding value
- B. Envisioning and communicating better future
- C. Remaining aligned with corporate strategy
- D. Leading change

Answer: C

NEW QUESTION # 111

Which of following is not a principal control for managing the tranches?

- A. Business Case
- B. Benefit Review
- C. Business Case
- D. Dependency management

Answer: D

Explanation:

Dependency management is not considered a principal control for managing the tranches but rather a governance control related to delivering the benefits.

The MSP Practitioner explains: "Dependency management is governance control for Delivering the benefits," which means while dependencies between projects and benefits must be managed, they are not direct tranche controls.

Principal tranche controls focus on approving and reviewing Business Cases and conducting Benefit Reviews to ensure each tranche delivers value and remains aligned with strategic objectives.

Recognizing this distinction helps ensure the programme maintains effective controls focused on stage delivery and benefit realization without conflating governance functions.

NEW QUESTION # 112

UU has always used a linear project management methodology in the past with varying degrees of success.

During the 'design the outcomes' process, UU has decided to trial an agile approach to deliver projects throughout Tranche 1.

Which theme is being applied to the 'design the outcomes' process?

- A. The 'knowledge' theme is being applied by making use of lessons from their previous agile projects
- B. The 'decisions' theme is being applied by coming to a conclusive decision to use an agile approach for delivery
- C. The 'design' theme is being applied by deliberately designing the work to make use of an iterative approach
- D. The 'structure' theme is being applied by using an agile delivery method to a complex piece of work

Answer: C

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

The Design Theme in MSP 5th Edition is not limited to the technical architecture of the solution; it also encompasses the design of the delivery approach and the path to the future state. According to the MSP 5th Edition guidance, during the 'Design the outcomes' process, the programme must determine the most effective lifecycle for its constituent projects and workstreams. This involves deciding whether a linear, iterative (agile), or hybrid approach is most suitable for the nature of the change.

In this scenario, UU's decision to trial an agile approach is a fundamental design choice. Option D is the correct answer because the Design Theme is responsible for defining how the programme will transition from the current state to the target operating model. By choosing an iterative approach, the programme is

"designing" the work to allow for rapid feedback, flexibility, and incremental value delivery. While this decision involves a "choice"

(Option B), the MSP framework specifically categorizes the selection of delivery methodologies and lifecycles under the Design Theme because it shapes the entire strategy for how the outcomes will be realized. This alignment ensures that the delivery method matches the complexity and uncertainty of the programme's objectives, which is a key requirement of the Design Theme's focus on creating a viable and effective blueprint for transformation.

NEW QUESTION # 113

Three pieces of information should be documented in the information approach section of the programme strategy. In which section should this information be documented?

□

Answer:

Explanation:

□

Explanation:

Information

Section

The programme office will maintain master copies of all sections of the TOM. Requests for updates must be approved before being notified to the team Version Control All customer information... will be categorized as 'company confidential'. Anyone needing access must sign the standard company NDA Privacy At the end of the programme, all financial information will be transferred to the UU archive system..

available on request

Retention

Controlling master copies and approving updates is the definition of Version Control. Handling sensitive personal data and NDAs falls under Privacy. Archiving and long-term availability post-programme is the focus of Retention

NEW QUESTION # 114

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