

MSP-Practitioner試験の準備方法 | 完璧なMSP-Practitioner模擬解説集試験 | 最高のMSP Practitioner, 5th edition Exam対応資料



さらに、ShikenPASS MSP-Practitionerダンプの一部が現在無料で提供されています: <https://drive.google.com/open?id=1mHV24Wzi45Dx90XvZwb6VJN16usVAfng>

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>> MSP-Practitioner模擬解説集 <<

信頼できるMSP-Practitioner模擬解説集 & 合格スムーズMSP-Practitioner対応資料 | 素晴らしいMSP-Practitioner資格認定試験

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Peoplecert MSP-Practitioner 認定試験の出題範囲:

トピック	出題範囲
トピック 1	<ul style="list-style-type: none">• Problem Solving: Develop expertise in addressing complex programme management challenges and resolving issues efficiently and effectively.
トピック 2	<ul style="list-style-type: none">• Resource Management: Learn how to allocate and optimize resources (human, financial and material) effectively, even in complex and changing environments, to achieve programme objectives.
トピック 3	<ul style="list-style-type: none">• Programme Management: Develop expertise in programme management best practices, mastering principles, themes and processes to help organizations manage programmes effectively.
トピック 4	<ul style="list-style-type: none">• Stakeholder Engagement: Learn how to effectively manage diverse stakeholders, including executives, sponsors, team members, suppliers and customers, with advanced communication and relationship-building skills.

トピック 5	<ul style="list-style-type: none"> • Quality Management: Understand quality assurance and control processes to ensure that programme deliverables and outcomes meet or exceed defined quality standards.
トピック 6	<ul style="list-style-type: none"> • Benefits Realization: Master techniques for identifying, defining, tracking and realizing the full range of benefits a programme is intended to deliver, with a focus on benefits measurement and realization.

Peoplecert MSP Practitioner, 5th edition Exam 認定 MSP-Practitioner 試験 問題 (Q30-Q35):

質問 # 30

The Smart Meter Programme is in Tranche 2 and the Customer Processes Project is delivering ahead of schedule. This means that fewer resources are required to complete the project. The Training Project, which was due to start in Tranche 3, has now become a higher priority and needs to be started early. The programme manager has recommended starting the Training Project now although Tranche 2 and Tranche 3 will then overlap.

Is this an appropriate application of the structure' theme, and why?

- A. Yes, because available resource capacity should be fully utilized throughout the programme
- B. No, because tranches should be sequential to enable end-of-tranche reviews to take place before the next tranche is approved
- C. Yes, because tranches may overlap if the programme is making good progress and capability is available
- D. No, because tranches should remain sequential if overlapping the tranches would increase the risks to programme delivery

正解: C

解説:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

The Structure Theme in MSP 5th Edition defines how the programme is organized into tranches to manage the delivery of capability and the realization of benefits. While tranches provide a natural "step-by-step" progression, MSP 5th Edition is designed to be more flexible and agile than previous versions. It explicitly recognizes that tranches do not always have to be strictly sequential.

Option B is the correct answer. The guidance states that tranches can overlap if there is a clear business reason to do so-such as a change in priority or the early availability of resources-and if the risks of doing so are managed. Overlapping tranches allows the programme to "bring pace and value" (an MSP Principle) by initiating work as soon as it is feasible. While Option D raises a valid point about risk, MSP does not forbid overlapping; it simply requires that the risks be assessed. If the resources from the Customer Processes Project are now free, using them to start the Training Project early is a sensible management decision that accelerates the delivery of capability. The end-of-tranche review (Option C) still occurs for Tranche 2, but it does not prevent work from a future tranche from beginning if the SRO approves the deviation from the initial plan to maximize efficiency.

質問 # 31

Which of the following is a critical organizational element?

- A. Leading change
- B. Quality management and assurance
- C. Delivery mechanisms for change
- D. Stakeholder engagement

正解: C

質問 # 32

For a business transformation programme, which of scenarios will lead to high probability of success?

- A. Internal, external and customer behavior
- B. New products or services
- C. Changing historical work practices
- D. Process change affecting technology and structures

正解: D

解説:

The probability of success is higher when programme requirements are well-defined and clearly understood.

MSP Practitioner states: "Probability is high when requirements are well defined and clearly understood.

Clear specifications of output increases the probability of success." Process changes affecting technology and structures typically have clearer specifications and boundaries, making successful delivery more likely compared to changes driven by complex behaviors or historical practices.

質問 # 33

Which document identifies appropriate milestones for benefit reviews?

- A. Business case
- B. Quality and assurance plan
- C. Information management plan
- D. Benefit realization plan

正解: D

解説:

The Benefit Realization Plan identifies milestones for benefit reviews. This plan details when and how benefits will be measured, reviewed, and managed to ensure they are achieved as expected.

The MSP Practitioner explains: "Benefits management plan identifies benefit reviews to increase likelihood of success." Regular benefit reviews help detect issues early, enable corrective actions, and maintain stakeholder confidence.

This plan is crucial for monitoring benefit progress post-delivery, coordinating with business change activities, and ensuring benefits sustain over the long term. It aligns benefit tracking with programme stages and organizational priorities, enhancing accountability and transparency.

質問 # 34

Which of the following is Not one of MSP defined levels of stakeholder engagement?

- A. Maintain Interest
- B. Keep informed
- C. Active Consultation
- D. Formally Approve

正解: D

解説:

"Formally Approve" is not one of the MSP-defined levels of stakeholder engagement. MSP outlines levels such as Maintain Interest, Active Consultation, and Keep Informed to categorize the nature and intensity of stakeholder engagement.

The MSP Practitioner indicates: "Fourth option is face to face," which means formal approval is a governance or decision-making activity rather than an engagement level.

Understanding and applying appropriate engagement levels ensures stakeholders receive relevant information and involvement suited to their influence and interest, facilitating support and minimizing resistance.

This categorization aids programme teams in managing communication and expectations effectively.

質問 # 35

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