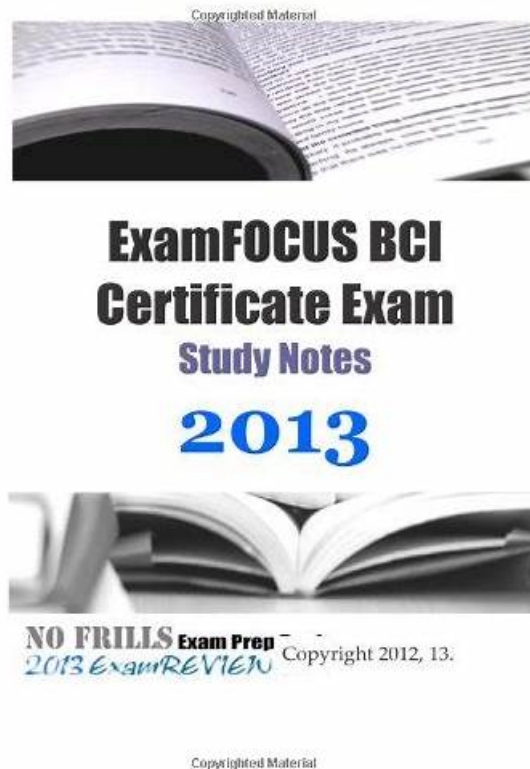


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BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> • Policy and Programme Management and Embedding: This part guides users through establishing a Business Continuity Management System (BCMS), including how to craft governance, define a policy, and embed these elements into the fabric of an organization for long-term sustainability.
Topic 2	<ul style="list-style-type: none"> • Analysis This module dives into the analytical stage, focusing on tools such as Business Impact Analysis (BIA) and risk assessment to identify critical functions and vulnerabilities—essential for understanding what the organization must protect and why.
Topic 3	<ul style="list-style-type: none"> • Implementation: This section covers putting the designed continuity strategies into action, including creating and deploying incident response and business continuity plans, structuring effective response teams, and ensuring operational readiness.
Topic 4	<ul style="list-style-type: none"> • Introduction: This section lays the groundwork for newcomers to business continuity by clarifying what business continuity is, why it matters in organizational resilience, and how its fundamental practices interconnect under the Good Practice Guidelines (GPG) framework.

BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q61-Q66):

NEW QUESTION # 61

A breakdown of internal and external dependencies that may include priority suppliers is an outcome of:

- A. A Product and Services Business Impact Analysis (BIA)
- **B. An Activity Business Impact Analysis (BIA)**
- C. An initial assessment
- D. A risk assessment

Answer: B

Explanation:

The CBCI 7.0 course explains that an Activity Business Impact Analysis (BIA) provides detailed identification of dependencies necessary to deliver prioritized products and services. This includes internal dependencies such as departments and resources, and external dependencies such as suppliers and partners.

Mapping these dependencies is crucial to understanding potential vulnerabilities and planning continuity solutions that address both internal process interrelations and supply chain considerations. The Product and Services BIA focuses more on outcomes and impacts, while risk assessments identify threats but do not detail operational dependencies. Initial assessments are broader and less detailed.

Reference: CBCI 7.0 Study Guide, Module 3: Business Impact Analysis, pages 41-44.

NEW QUESTION # 62

The purpose of a Business Continuity policy is to:

- A. Enable the Business Continuity professional to issue instructions to all on the changes that they will be required to make
- B. Initiate the development of an effective response structure in case of disruption to products or services within the scope of the Business Continuity Management System (BCMS)
- C. Share the outcomes of a Business Impact Analysis with internal and external stakeholders
- **D. Establish shared understanding of the importance of a BCMS and its relevance to the organization**

Answer: D

Explanation:

A Business Continuity policy acts as a foundational document that communicates the organization's commitment to Business Continuity and sets out its scope, objectives, and principles. The CBCI 7.0 course stresses that the policy fosters a shared understanding across the organization about the importance of the BCMS and ensures that personnel recognize its relevance to their roles. It does not specify operational details or mandate actions but guides governance and culture. The policy supports alignment of

efforts and continuous improvement of the BCMS.

Reference:CBCI 7.0 Study Guide, Module 1: Establishing the BCMS, pages 20-22.

NEW QUESTION # 63

In relation to validation, what is meant by review?

- A. The process for assessing the suitability, adequacy, and effectiveness of the Business Continuity Management System (BCMS) and identifying opportunities for improvement
- B. The ability of an organization to develop business continuity solutions and to train personnel to implement them effectively
- C. The process to identify an event that could lead to disruption
- D. The process to ensure that personnel have embraced business continuity and are complying with requirements

Answer: A

Explanation:

The CBCI 7.0 course explains that review refers to the systematic process of evaluating the BCMS to assess whether it remains suitable, adequate, and effective in meeting organizational needs and objectives. Reviews identify areas for improvement, ensuring continual enhancement of Business Continuity capabilities. This encompasses analysis of internal and external factors, performance data, audit results, and feedback from exercises and incidents. It differs from compliance checks or personnel engagement assessments by focusing on the overall system's fitness for purpose, promoting proactive adaptation to changing risks and environments.

NEW QUESTION # 64

Validation is achieved through a combination of activities. Which one of following options lists the three activities?

- A. Exercising, debriefing, and peer review
- B. Exercising, maintenance and analysing
- C. Exercising, maintenance, and review
- D. Exercising, updating, and stakeholder review

Answer: C

Explanation:

In CBCI 7.0 (aligned to BCI Good Practice Guidelines 7.0), Validation (PP6) is explicitly achieved through a combination of three activities: Exercising, Maintenance, and Review. Exercising is used to train for, assess, practice, and improve performance; maintenance ensures BC arrangements and plans remain relevant and operationally ready; and review assesses the suitability, adequacy, and effectiveness of the BCMS and identifies opportunities for improvement. This "three-part" approach ensures validation is not limited to running exercises: it also confirms that documents and capabilities stay current and that the BCMS remains effective as the organization and its context change. The GPG Lite 7.0 section for PP6 states this combination directly, and it also emphasizes that validation confirms implemented solutions and plans work to agreed specifications and are appropriate for the organization's size and complexity-reinforcing why maintenance and review must accompany exercises rather than being optional add-ons.

NEW QUESTION # 65

Which of the following statements about the methods used to collect information following an exercise is correct?

- A. A hot debrief should be conducted within one month after the conclusion of an exercise
- B. Surveys are especially effective if an exercise and its participants are spread out over multiple locations
- C. Only senior level exercise participants should provide opinions during the debrief
- D. One-on-one interviews with all exercise participants should be conducted within one month following the exercise

Answer: B

Explanation:

Surveys are a practical and efficient way to collect feedback from participants who may be geographically dispersed or involved in staggered exercise sessions. The CBCI 7.0 course emphasizes that surveys enable broad participation and timely input collection, which can be crucial when participants cannot all meet in person or at the same time. Hot debriefs are typically immediate post-exercise discussions, not extended over a month. One-on-one interviews and limiting input to senior personnel restrict breadth and

may delay feedback.

NEW QUESTION # 66

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