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IIBA Agile Analysis Certification Sample Questions (Q90-Q95):

NEW QUESTION # 90

The team is discussing one of the six key terms used to discuss both business analysis and its relationship with common terminology. Specifically, they are discussing what can cause changes by motivating stakeholders to act. This team is discussing:

- A. Needs
- B. Value
- C. Plans
- D. Vision

Answer: A

Explanation:

===== In the Business Analysis Core Concept Model (BACCM), Needs are defined as the problems or opportunities that motivate stakeholders to act. A need represents a gap between the current state and a desired future state that has potential value. Because needs are the primary drivers of change, understanding them is fundamental to agile analysis across all three horizons. Motivations can range from internal operational inefficiencies to external market threats or regulatory requirements. By identifying and articulating the underlying need, the practitioner helps the organization focus its efforts on work that will trigger meaningful and beneficial transformation. This concept ensures that all initiatives are grounded in a clear purpose, preventing the team from building

solutions that do not have a compelling reason to exist.

NEW QUESTION # 91

The team decides to use real-world examples, recognizing it engages stakeholders by:

- A. Using models to set context and identify scope to help design the solution
- **B. Gathering feedback for potential solutions to a problem**
- C. Allowing sponsors to prioritize features
- D. Delivering a solution within constraints

Answer: B

Explanation:

===== Using real-world examples is a cornerstone of the "Get Real Using Examples" principle, which emphasizes the use of tangible scenarios to drive analysis. This approach is particularly effective for gathering feedback on potential solution options because it moves the conversation from the abstract to the concrete. When stakeholders see how a solution would handle a specific, familiar scenario, they are much more likely to provide accurate and insightful feedback regarding its viability and value. This technique helps to validate assumptions and identify risks early in the process. In an agile context, these examples serve as a bridge between elicitation and validation, ensuring that the team doesn't just build what was "asked for," but what is actually needed to solve the problem in a real-world setting.

NEW QUESTION # 92

Members of the delivery team are discussing information depicted as entities with attributes and the relationships that exist between those entities. They are using the following technique:

- A. Process modelling
- B. Organization modelling
- **C. Data modelling**
- D. Scope modelling

Answer: C

Explanation:

===== The team is utilizing Data Modelling to provide a visual representation of the information requirements within the solution. This technique involves identifying specific entities, their relevant attributes, and the logical relationships that exist between them. In an agile context, data modelling helps the team understand the structure of the data they are manipulating, ensuring that the solution can effectively support the business rules and user needs. While agile teams avoid overly complex, upfront data schemas, creating lightweight data models during delivery helps clarify requirements and ensures technical consistency. This shared understanding of data structures prevents defects related to data handling and ensures that the solution's information architecture is robust enough to provide the intended value to stakeholders.

NEW QUESTION # 93

All team members participate at a review of their delivery process for the past 2 weeks. They consider issues, both pro and con, that influenced how much the team got done, as well as what they can do to make that better. This meeting is an example of the principle:

- A. Stimulate collaboration and continuous improvement
- B. Avoid Waste
- **C. Understand what is doable**
- D. Iteration and progression

Answer: C

NEW QUESTION # 94

A team member has written a full user guide about a feature that has not yet been developed. Shortly before delivery is to start, the feature is dropped. What did the team member forget to value highly?

- A. Detailed processes
- **B. Working solutions**
- C. Fixed iterations
- D. Following the plan

Answer: B

NEW QUESTION # 95

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