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ISACA Certified in the Governance of Enterprise IT Exam Sample Questions (Q419-Q424):

NEW QUESTION # 419

Software Development Life Cycle (SDLC) is a logical process used by programmers to develop software.

Which of the following SDLC phases meets the audit objectives defined below?

- * System and data are validated.
- * System meets all user requirements.
- * System meets all control requirements.

- A. Initiation
- B. Programming and training
- C. Evaluation and acceptance
- D. Definition

Answer: C

NEW QUESTION # 420

Which of the following activities **MUST** be completed before developing an IT strategic plan?

- A. Align the enterprise vision statement with business processes
- B. Develop an enterprise architecture (EA) framework
- C. Review the enterprise risk tolerance level
- D. Review the enterprise business plan

Answer: D

Explanation:

Before developing an IT strategic plan, it is essential to review the enterprise business plan, which defines the enterprise's structure, governance, and operations. The enterprise business plan describes the enterprise's vision, mission, goals, objectives, strategies, and performance measures. It also outlines the enterprise's value proposition, market position, competitive advantage, and customer segments. The IT strategic plan should align with and support the enterprise business plan by providing a roadmap for how IT will enable and enhance the business capabilities and outcomes. The IT strategic plan should also consider the enterprise's risk appetite and tolerance, which are defined by the enterprise's risk management framework.

The other options are not necessarily required before developing an IT strategic plan. Aligning the enterprise vision statement with business processes is part of the IT strategic planning process, but it does not have to be done before developing the IT strategic plan. Developing an enterprise architecture (EA) framework is a separate activity that can be done in parallel or after developing the IT strategic plan. The EA framework defines how to create and use an enterprise architecture, which provides a holistic view of the organization's business, information, and technology. Reviewing the enterprise risk tolerance level is also part of the IT strategic planning process, but it does not have to be done before developing the IT strategic plan. The risk tolerance level reflects the acceptable level of variation around a particular set of risk-based objectives.

NEW QUESTION # 421

Which of the following guides emphasizes on the fundamental steps for implementing information security within the enterprise, and provides easy to follow guidance for addressing security aspects of IT governance?

- A. COBIT control practices guide
- B. IT control for Sarbanes Oxley guide
- C. IT assurance guide
- D. COBIT security baseline guide

Answer: D

NEW QUESTION # 422

Which of the following would be **MOST** useful for prioritizing IT improvement initiatives to achieve desired business outcomes?

- A. IT skills matrix

- **B. Portfolio management**
- C. Enterprise architecture (EA)
- D. Budget variance analysis

Answer: B

Explanation:

Portfolio management is the most useful technique for prioritizing IT improvement initiatives to achieve desired business outcomes. Portfolio management is the process of selecting, prioritizing, balancing, and monitoring the IT investments and initiatives that support the enterprise's strategic objectives and deliver value to the stakeholders¹. Portfolio management helps to align IT with business goals, optimize resource allocation, manage risks and dependencies, and measure performance and benefits¹. By applying portfolio management, an enterprise can ensure that the IT improvement initiatives are consistent with its vision, mission, values, and priorities, and that they contribute to the desired business outcomes¹. Reference: CGEIT Review Manual (Digital Version) or CGEIT Review Manual (Print Version), Chapter 3: Benefits Realization, Section 3.1: IT Portfolio Management, Page 83-84. What is IT portfolio management? A framework for aligning technology and business.

NEW QUESTION # 423

An enterprise is implementing a new IT governance program. Which of the following is the BEST way to increase the likelihood of its success?

- A. The IT steering committee approves the implementation efforts.
- **B. The CIO communicates why IT governance is important to the enterprise.**
- C. The CIO issues a mandate for adherence to the program.
- D. Implementation follows an IT audit recommendation.

Answer: B

Explanation:

The CIO communicating why IT governance is important to the enterprise is the best way to increase the likelihood of its success, as it helps to create awareness, understanding, and buy-in from the stakeholders and staff involved in the IT governance program. The CIO can also communicate the benefits, objectives, and expectations of the IT governance program, and how it aligns with the enterprise strategy and vision¹²³. References := CGEIT Exam Content Outline, Domain 1, Subtopic A: Governance Framework, Task 3: Ensure that stakeholder needs, conditions and options are evaluated to determine balanced, agreed-on enterprise objectives to be achieved; setting direction through prioritization and decision making; and monitoring performance and compliance against agreed-on direction and objectives.

NEW QUESTION # 424

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