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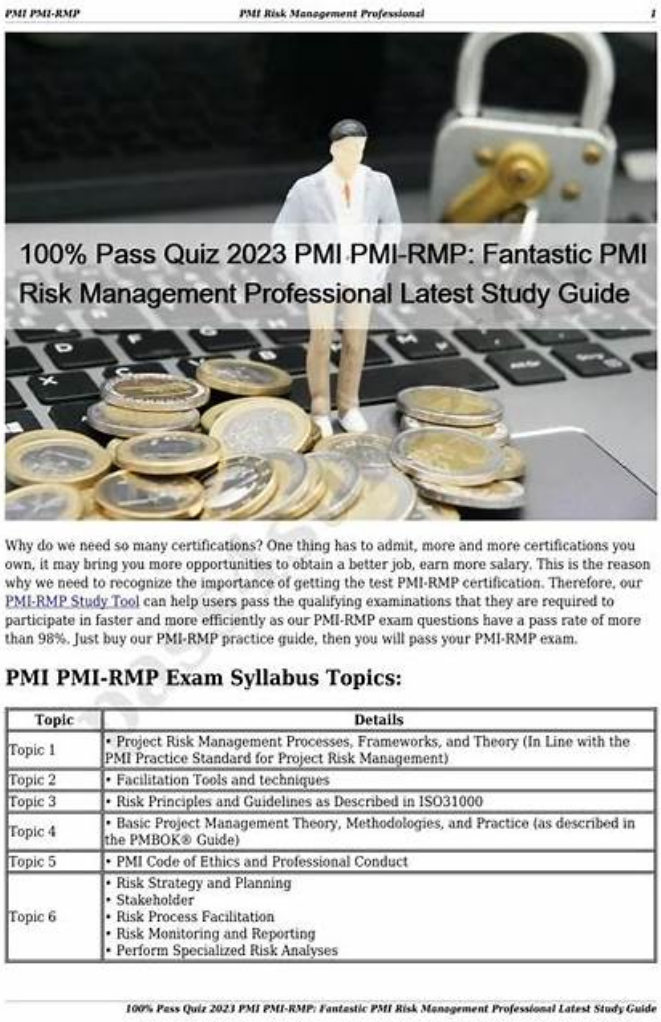

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PMI Agile Certified Practitioner (PMI-ACP)® Sample Questions (Q244-Q249):

NEW QUESTION # 244
An agile team often fails to deliver its sprint goal. At a sprint retrospective, the more experienced team members complain that the less experienced team members are working too slowly. This creates tension in the team.
What should the scrum master do to remove this tension?

- A. Initiate a meeting with the team and ask them to decompose the product backlog items further so they become clearer and easier to deliver on time.
- B. Ask human resources for a training budget so the less experienced team members can increase their skill level and work more efficiently.
- C. Have an individual meeting with the experienced team members and ask them to be more empathic when the less experienced members tail to deliver.
  C Remind the team that they are jointly responsible for their deliverables and should consider the different competency levels when agreeing to sprint goals

Answer: A

Explanation:
The Scrum Master should remind the team that in Agile, the entire team is responsible for delivering the sprint goal, and it is important to take into account the different skill levels of team members when setting goals. This approach promotes a collaborative and supportive environment where experienced members can mentor less experienced ones, helping to improve the team's overall performance. It also encourages more realistic and achievable sprint goals, fostering empathy and understanding within the team. By acknowledging competency differences, the team can better allocate work and support each other to meet their goals.

NEW QUESTION # 245
A newly formed team is struggling to work together and agree on how to complete tasks in the upcoming sprint. What should the scrum master do to support the team?

- A. Remove the team members that are in disagreement to ensure unity in the team.
- B. Encourage the team to continue trying to resolve their disagreements.
- C. Advise the team on the correct course of action to avoid disagreements.
- D. Resolve the disagreement for the team as a servant leader.

Answer: B

Explanation:
The Scrum Master's role as a servant leader is to support the team, not to resolve conflicts for them. It is important for the team to work through their disagreements themselves, as this fosters collaboration and improves their problem-solving skills. The Scrum Master should encourage open communication and guide the team toward healthy conflict resolution, ensuring that the disagreements are addressed constructively. This approach helps the team build trust, improves their cohesion, and strengthens their ability to handle challenges in the future.

NEW QUESTION # 246
Members of an agile team are complaining that user stories are too large, taking multiple sprints to complete them. They say this way of working is becoming difficult to handle and it has been challenging to map relationships between stories. This situation is affecting the value delivery for the product owner.
What should the scrum master do to handle this situation?

- A. Apply work-in-progress limits.
- B. Separate large user stories.
- C. Replace user stories into features.

- D. Organize user stories into epics.

Answer: B

Explanation:
Large user stories, also known as "epic" user stories, can be challenging to manage and lead to difficulties in tracking progress and delivering value incrementally. The Scrum Master should work with the team to break down large user stories into smaller, more manageable pieces. These smaller stories can be completed within a single sprint, allowing the team to deliver value more frequently and with greater clarity. This practice aligns with Agile principles by ensuring that work is broken into digestible chunks that can be iteratively built, tested, and delivered.

NEW QUESTION # 247
Collaboration can be defined as working together to jointly produce a deliverable or make a decision, whereas coordination is:

- A. Agreeing on a due date.
- B. Sharing information.
- C. Agreeing on the design.
- D. Pair programming.

Answer: B

NEW QUESTION # 248
On an agile project, some of the development team is struggling to understand how the tasks and user stones fit into the overall product. How should this be addressed?

- A. Review the iteration goals and have the team each describe the work to create shared understanding
- B. Have the product owner explain the product vision and review the release plan with the team
- C. Create a story map for the minimal viable product (MVP) functionality
- D. Capture this as a task in the retrospective and ensure there is more detail provided at the next planning session

Answer: B

NEW QUESTION # 249
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