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The Open Group OGBA-101 Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">• Key Terminologies: The focal point of this TOGAF Business Architecture Foundation exam topic is about key terminologies of the Business Architecture.
Topic 2	<ul style="list-style-type: none">• Enterprise Architecture and the TOGAF Standard: In this topic of the OGBA-101 exam, TOGAF business architects learn about the contents of the TOGAF framework, the TOGAF Architecture Development Method (ADM), and the TOGAF Library.
Topic 3	<ul style="list-style-type: none">• TOGAF Business Scenario method: The focal point of this OGBA-101 Exam Topic is the application of the TOGAF Business Scenario method.
Topic 4	<ul style="list-style-type: none">• Organization Mapping: In this topic of the TOGAF Business Architecture Foundation exam, TOGAF business architects learn how to apply organization mapping when developing a Business Architecture.
Topic 5	<ul style="list-style-type: none">• Development of a Business Architecture: This topic explains how a Business Architecture is developed with the TOGAF ADM.

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The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q66-Q71):

NEW QUESTION # 66

Which of the following best describes this diagram?

- A. Business Capability/Value Stream Mapping
- B. Business Relationships diagram
- C. Business Capability Map
- D. Business Capabilities Layer diagram

Answer: C

Explanation:

The diagram presented is best described as a Business Capability Map. Here's a detailed explanation:

* Business Capability Map:

* Definition: A Business Capability Map represents the various capabilities an organization requires to deliver its products and services and achieve its strategic objectives. It typically categorizes capabilities into different levels or tiers, such as strategic, core, and supporting capabilities.

* Diagram Analysis:

* Layers and Groupings: The diagram shows capabilities grouped into three categories: Strategic, Core, and Supporting. Each group lists specific business capabilities necessary for the organization's functioning.

* Color Coding: The use of different colors (green, red, yellow, purple) may indicate various aspects such as priority, status, or different business units. However, the primary purpose is to visually represent and categorize capabilities.

* TOGAF References:

* Phase B: Business Architecture: In this phase, creating a Business Capability Map is a crucial activity. It helps in understanding the business functions and aligning them with strategic goals.

* Capability-Based Planning: TOGAF promotes capability-based planning, which involves identifying, mapping, and analyzing business capabilities to ensure they support the overall strategy and objectives.

* Purpose and Benefits:

* Strategic Alignment: The Business Capability Map helps in aligning business capabilities with the strategic objectives of the organization. It provides a clear view of what the organization needs to do to achieve its goals.

* Gap Analysis: It is useful for conducting gap analysis by comparing current capabilities with the desired state, helping to identify areas for improvement.

* Resource Allocation: By understanding the different capabilities, organizations can allocate resources more effectively to areas that need development or enhancement.

In summary, the diagram is best described as a Business Capability Map because it visually represents and categorizes the various capabilities needed by the organization into strategic, core, and supporting layers, aligning them with the business strategy and objectives.

NEW QUESTION # 67

Which of the following Business Architecture concepts should the architect examine and search for when developing the Architecture Vision?

- A. Organization Map, Business Capabilities
- B. Architecture Principles, Business Goals
- C. Implementation Factor Catalog, Business Value Assessment Matrix

- D. Architecture Continuum, Architecture Repository

Answer: A

Explanation:

In developing an Architecture Vision within TOGAF, the architect should examine and search for foundational Business Architecture concepts to ensure that the enterprise architecture is aligned with the organization's strategy and delivers value to stakeholders.

Here's a detailed breakdown of the relevant Business Architecture concepts that need to be examined in this context:

Business Capabilities

Business Capabilities represent the core abilities or capacities of an organization that allow it to achieve specific purposes or outcomes. In TOGAF, identifying and analyzing Business Capabilities helps architects understand the organization's functional strengths and gaps. This examination provides insight into which capabilities are critical for achieving strategic goals and how they may need to evolve to support the target architecture.

Value Streams

Value Streams depict the end-to-end processes that deliver value to customers, stakeholders, or end users. By identifying Value Streams, the architect can understand how value is created and delivered, ensuring that architecture decisions support these value-generating processes. Value Streams in TOGAF are integral to identifying areas where improvements, efficiencies, or innovations can be applied, enhancing the organization's ability to meet its strategic objectives.

Organization Maps

Organization Maps outline the relationships between various entities within the enterprise, including internal departments, partners, and stakeholders. These maps provide a structural overview, showing the formal and informal relationships that influence how work is conducted across the organization. In the Architecture Vision phase, Organization Maps help architects understand organizational dependencies, stakeholder concerns, and potential alignment issues between business units.

Application in the Architecture Vision Phase:

By examining these concepts-Business Capabilities, Value Streams, and Organization Maps-the architect can gain a comprehensive understanding of the current state of the business and how it is structured to deliver value. This analysis is essential for setting a realistic and strategically aligned vision that addresses core business needs and prepares the organization for future growth and transformation.

TOGAF Reference:

TOGAF Standard, Architecture Vision Phase

TOGAF Business Architecture guidelines on Business Capabilities, Value Streams, and Organization Mapping

NEW QUESTION # 68

Consider the following business capability map. where cells of a model are given different colors to represent maturity levels (note the letters G, R, Y, P also denote the colors used = Green, Red, Yellow and Purple):

Which of the following best describes this technique?

- A. Heat Mapping
- B. Capability Mapping
- C. Gap Analysis
- D. Perspective Analysis

Answer: A

Explanation:

The technique shown in the example is called heat mapping. It is a technique that can be used to show a range of different perspectives on a business capability map, such as maturity, effectiveness, performance, and value or cost contribution of each capability to the business. Different attributes determine the colors of each capability on the business capability map. Heat mapping can help to identify strengths, weaknesses, opportunities, and threats in the business architecture.

NEW QUESTION # 69

Which of the following is a difference between an organization map and an organization chart?

- A. An organization map is limited to formal relationships between business units.
- B. An organization map highlights where in the organization that stakeholder concerns are not being addressed by a business architecture.
- C. An organization map reduces the time, cost, and risk of business operations.
- D. An organization map can be impacted by a business model change.

Answer: B

Explanation:

An organization map is a technique that can be used to show how a business architecture addresses stakeholder concerns across different parts of an organization³. It can highlight gaps or overlaps in the coverage of stakeholder concerns by a business architecture. An organization chart, on the other hand, is a diagram that shows the formal structure and hierarchy of an organization, such as reporting relationships and roles⁴. An organization chart does not necessarily show how stakeholder concerns are addressed by a business architecture.

An organization map differs from an organization chart in that it is designed to show more than just the formal hierarchy and relationships between different units within an organization. It provides a view of the enterprise from the perspective of the business architecture, highlighting areas where stakeholder concerns might not be addressed effectively, whereas an organization chart typically shows the formal reporting structures only.

NEW QUESTION # 70

Complete the sentence A business capability is _____.

- **A. an ability that a business possesses to achieve a specific outcome**
- B. a representation of an end-to-end collection of business activities
- C. a description of the architectural approach to realize a particular business solution
- D. a qualitative statement of intent that should be met by the business architecture

Answer: A

Explanation:

A business capability is a conceptual representation that reflects the core abilities or capacities of a business. It is defined as an intrinsic ability that an organization possesses or can develop to consistently deliver a specific outcome or set of outcomes. Business capabilities abstract away from the organizational structure, processes, and technology to focus on the 'what' the business can do, rather than the 'how' it does it. This concept is fundamental in business architecture as it helps in aligning strategic objectives with operational efficiency.

NEW QUESTION # 71

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