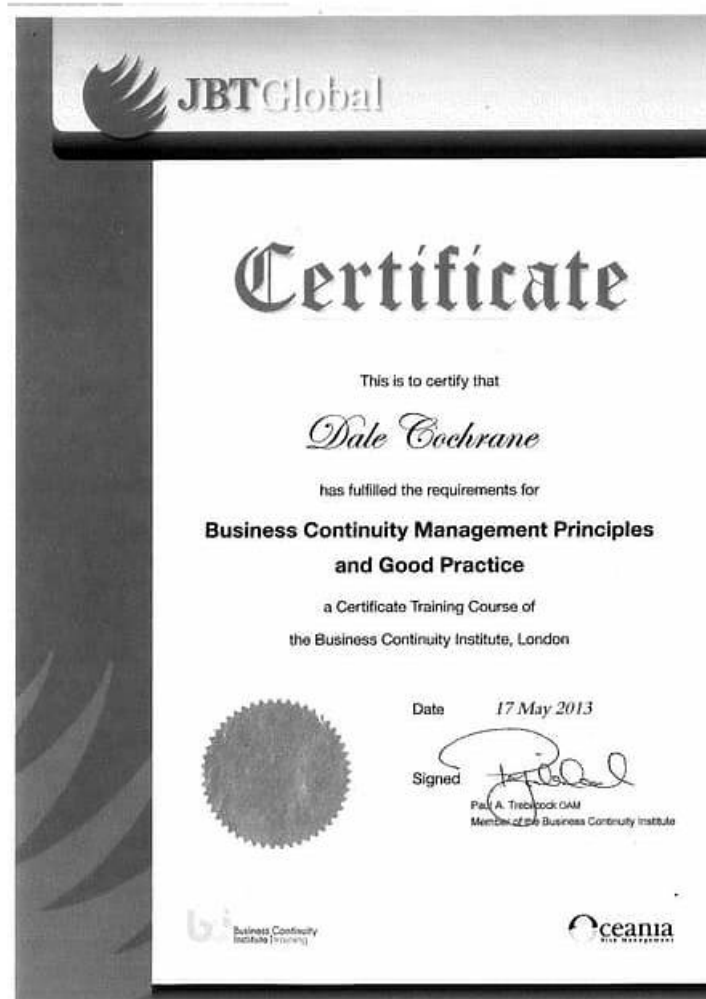


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BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Introduction: This section lays the groundwork for newcomers to business continuity by clarifying what business continuity is, why it matters in organizational resilience, and how its fundamental practices interconnect under the Good Practice Guidelines (GPG) framework.
Topic 2	<ul style="list-style-type: none"> Policy and Programme Management and Embedding: This part guides users through establishing a Business Continuity Management System (BCMS), including how to craft governance, define a policy, and embed these elements into the fabric of an organization for long-term sustainability.
Topic 3	<ul style="list-style-type: none"> Design: Here, learners explore how to translate analysis into strategic plans by developing continuity designs that mitigate identified risks, ensuring critical operations remain functional or can be quickly restored during disruptions.

BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q25-Q30):

NEW QUESTION # 25

As part of the process to develop a Business Continuity policy, it is important to ensure that:

- A. Communications specialists take control of the distribution of the policy and the management of any future revisions
- **B. The policy is communicated widely within the organization**
- C. All personnel who are provided with a copy of the policy are required to confirm that they will treat its contents as confidential
- D. Access to the policy is restricted to top management and department heads

Answer: B

Explanation:

The CBCI 7.0 course emphasizes that wide communication of the Business Continuity policy is vital to ensure that all personnel understand the organization's commitment to continuity and their roles within the BCMS. Transparency fosters engagement and accountability, encouraging personnel to embrace continuity practices. Restricting access limits awareness and can hinder implementation. While confidentiality might apply to sensitive procedures, the policy itself should be broadly accessible. Communication specialists may support distribution but ownership of policy dissemination and updates remains a governance responsibility to ensure consistency and reach.

NEW QUESTION # 26

Which of the following is an indicator that top management is embracing Business Continuity?

- A. The organization's health and safety risk assessments are recorded as required
- B. The organization maintains full compliance with legal and regulatory requirements
- C. The organization's Business Continuity operational plans are kept up to date
- **D. Business Continuity is part of the organization's strategic planning and is reviewed regularly**

Answer: D

Explanation:

The CBCI 7.0 course identifies the integration of Business Continuity into the organization's strategic planning with regular reviews as a clear sign of top management's commitment. Strategic incorporation ensures Business Continuity is prioritized, resourced, and aligned with long-term objectives, reflecting leadership's recognition of its importance. Regular review cycles demonstrate ongoing engagement and responsiveness to changing risks. While legal compliance, health and safety management, and operational plan maintenance are important, they may occur without active leadership endorsement. True embracement requires embedding Business Continuity in strategic decision-making and organizational culture.

Reference:CBCI 7.0 Study Guide, Module 1: Leadership and Commitment, pages 23-26.

NEW QUESTION # 27

Which of the following is an action that the Business Continuity professional will take as part of the process of strategy determination?

- A. Prepare a communications brief to advise all external stakeholders of the outcome of the gap analysis and the plan for acting on the findings
- B. Design a strategy for agreement with top management that can then be delegated to the relevant owners of priority products, services, activities, and processes
- **C. Work with the relevant product, services, activity, or process owner to develop a specification for an appropriate solution**
- D. Develop a mandatory training schedule to ensure that all personnel are required to address any skills gaps relevant to the delivery of priority products, services, activities, and processes

Answer: C

Explanation:

Strategy determination is a collaborative process where the Business Continuity professional works directly with owners of priority products, services, activities, or processes to develop detailed specifications for solutions that meet continuity requirements. The CBCI 7.0 course highlights this partnership as essential to ensure strategies are practical, aligned with operational realities, and capable of achieving recovery objectives.

While designing high-level strategies and managing communication are important, hands-on collaboration with operational owners facilitates realistic, implementable solutions. This approach increases ownership, ensures accuracy, and fosters smoother implementation.

Reference:CBCI 7.0 Study Guide, Module 5: Solutions Design, pages 92-95.

NEW QUESTION # 28

Which of the following is a principle to be adhered to when producing communications during a disruption?

- **A. Communications should be consistent with the organization's beliefs, culture, values and value proposition**
- B. In order to ensure that communications are not delayed, only pre-agreed general statements, without any reference to the specific disruption, may be released to pre-agreed interested parties
- C. Senior personnel in areas affected by the disruption should take the lead in producing and releasing accurate information via media
- D. Communications should be so that individuals involved in the disruption can be directly contacted by interested parties

Answer: A

Explanation:

Effective communication during disruption must align with the organization's core beliefs, culture, and values to maintain trust and credibility. The CBCI 7.0 course highlights that consistent messaging helps ensure stakeholders understand the organization's position and response approach. Communications must be transparent and reflect organizational identity, supporting both internal morale and external reputation.

Delegation of communications to appropriate experts and timely information sharing are also important but must be aligned with organizational values for coherence.

Reference:CBCI 7.0 Study Guide, Module 6: Communications and Media Management, pages 115-118.

NEW QUESTION # 29

Consulting stakeholders, conducting a cost-benefit analysis, consulting with internal resources such as risk management and internal audit teams, and horizon scanning are some of the methods that might be used when:

- A. Developing an exercise programme
- **B. Defining the initial BCMS scope**
- C. Identifying and assigning Business Continuity Management System (BCMS) roles and responsibilities
- D. Measuring Business Continuity culture

Answer: B

Explanation:

Defining the initial scope of a BCMS requires a comprehensive understanding of organizational context, risks, and priorities. The CBCI 7.0 course recommends consulting with stakeholders, leveraging internal expertise (e.g., risk management, audit), performing cost-benefit analyses, and horizon scanning to capture potential future threats and opportunities. These methods ensure that the scope is appropriately focused and realistic, considering business objectives, resource availability, and external environment. This thorough approach lays the foundation for a relevant and effective BCMS.

Reference: CBCI 7.0 Study Guide, Module 1: Scope and Context, pages 27-30.

NEW QUESTION # 30

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