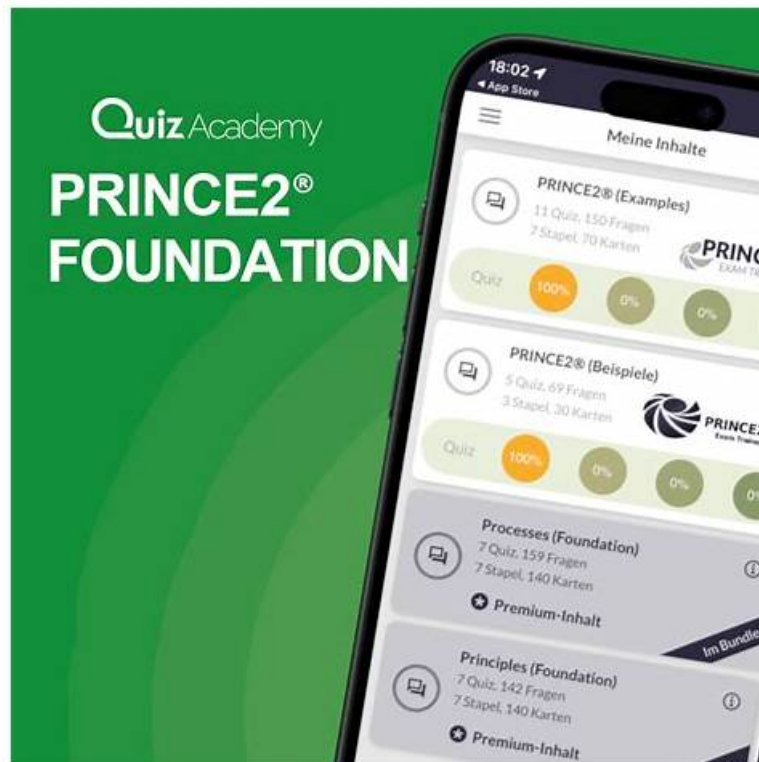


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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q65-Q70):

NEW QUESTION # 65

Which is a purpose of measuring Key Performance Indicators for a P3O?

- A. Identify areas of personal improvement for Project Managers
- B. Identify the resources required within a P3O
- **C. Demonstrate a P3O's successes to the organization**
- D. Determine project progress against its plan

Answer: C

Explanation:

Measuring Key Performance Indicators (KPIs) for a P3O aims to demonstrate its successes to the organization, as per the P3O Foundation (2013) manual. Section 7.3.1 states, "KPIs are used to measure and demonstrate the P3O's contribution and success to the organization, providing evidence of value delivery." This differs from determining project progress (B), identifying resources (C), or personal improvement (D), which are specific to project or individual roles. The 2013 edition emphasizes KPIs as a strategic tool to justify the P3O's existence and effectiveness, focusing on outcomes like strategic alignment and benefit realization. This ensures organizational buy-in and continuous improvement.

Reference: P3O Foundation (2013) manual, Section 7.3.1, AXELOS.

NEW QUESTION # 66

Which describes the people or skills required for a Portfolio Office?

- A. Should be resourced with a large number of administrative staff
- B. Skills of Portfolio Office staff are the same as those for a role in a COE
- **C. Needs enough people who are able to interpret and challenge data**
- D. Should be resourced with people wanting to move into project management

Answer: C

Explanation:

The P3O Foundation (2013) manual indicates that a Portfolio Office requires staff skilled in interpreting and challenging data. Section 3.5.3 states, "The Portfolio Office should be staffed with individuals capable of interpreting complex data, challenging assumptions, and providing analytical support to inform portfolio decisions." This contrasts with aspirations for project management (A), identical COE skills (B), or heavy administrative staffing (D), which do not align with the analytical focus. The 2013 edition emphasizes the need for analytical expertise to support portfolio prioritization and risk management, ensuring strategic decision-making. This skill set is critical for the Portfolio Office's role in providing high-level support and insights.

Reference: P3O Foundation (2013) manual, Section 3.5.3, AXELOS.

NEW QUESTION # 67

Which activity occurs as part of the 'Identify' process?

- **A. Document an outline Business Case**
- B. Deliver the new capability
- C. Refine the Vision Statement
- D. Plan tranches of delivery

Answer: A

Explanation:

The P3O Foundation (2013) manual identifies documenting an outline Business Case as an activity in the 'Identify' process. Section 4.3.1 states, "The 'Identify' process involves developing an outline Business Case to justify the need for a P3O and outline initial benefits." This differs from refining the Vision (A), which occurs in 'Define,' or planning tranches (C) and delivering capability (D), which are later stages. The 2013 edition emphasizes this early justification to secure support, guiding subsequent P3O development. This ensures a solid foundation for implementation.

Reference: P3O Foundation (2013) manual, Section 4.3.1, AXELOS.

NEW QUESTION # 68

Which technique ensures resources with the right expertise are allocated to PPM roles?

- A. Facilitation - workshop techniques
- **B. Skills development and maintenance**
- C. Management dashboards
- D. P3O information portal

Answer: B

Explanation:

The P3O Foundation (2013) manual identifies skills development and maintenance as the technique to ensure resources with the right expertise are allocated to PPM roles. Section 6.3.2 states, "Skills development and maintenance techniques assess and enhance the expertise of resources, ensuring they are appropriately allocated to PPM roles within the P3O." This differs from information portals (A), which share knowledge, dashboards (C), which report data, or workshops (D), which facilitate collaboration. The 2013 edition emphasizes this training to match skills with roles, enhancing P3O effectiveness. This supports efficient resource utilization. Reference: P3O Foundation (2013) manual, Section 6.3.2, AXELOS.

NEW QUESTION # 69

How should the Head of P3O overcome the barrier of 'lack of focus on the full P3O model'?

- **A. Build a vision and Business Case**
- B. Develop minimalist processes with tailoring guidelines
- C. Address culture changes through targeted communications
- D. Gain acceptance of component offices delivered in tranches

Answer: A

Explanation:

The P3O Foundation (2013) manual suggests the Head of P3O should overcome the 'lack of focus' barrier by building a vision and Business Case. Section 4.2.3 states, "To address the lack of focus on the full P3O model, the Head of P3O should develop a clear vision and robust Business Case to secure organizational commitment and alignment." This differs from tranche acceptance (A), process development (C), or cultural communication (D), which address different challenges. The 2013 edition emphasizes strategic clarity to unify efforts, ensuring the P3O's comprehensive adoption. This approach drives successful implementation. Reference: P3O Foundation (2013) manual, Section 4.2.3, AXELOS.

NEW QUESTION # 70

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