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## ABPMP International Certified Business Process Associate (CBPA) Exam Sample Questions (Q107-Q112):

NEW QUESTION # 107

Which statement is NOT true regarding Enterprise Process Management (EPM)?

- A. EPM provides a governance model for the management and evaluation of initiatives.
- B. EPM performs a high-level process analysis and performance evaluation.
- C. BPM permits process analysis and modeling to be performed at a detailed, business-unit level.
- **D. BPM provides a high-level, strategic assessment of the organizational process view.**

**Answer: D**

Explanation:

Statement A is NOT true because Enterprise Process Management (EPM)- not just BPM - provides the high-level strategic assessment and governance across the organization. BPM operates at various levels, including tactical and operational, whereas EPM is the strategic layer of process governance.

"EPM integrates all BPM activities within a strategic framework that includes governance, enterprise-wide performance assessment, and alignment with corporate goals."

- ABPMP CBOK, Chapter 8 - Enterprise Process Management

Reference: ABPMP CBOK, Chapter 8 - Enterprise Process Management

### NEW QUESTION # 108

Which approach should be used in a process model to standardize procedures and rules?

- **A. A top-down approach to ensure consistency across business units**
- B. A bottom-up approach to focus on the most important details and expedite the implementation process
- C. A bottom-up approach to clarify all details upfront
- D. A top-down approach to clarify all details upfront

**Answer: A**

Explanation:

A top-down approach helps in setting standardized procedures and rules across various business units, ensuring organizational consistency. This approach allows high-level strategic goals to guide the process design and implementation.

"A top-down modeling approach supports the alignment of business processes with strategic goals and ensures that standardization and governance are enforced across the organization."

- ABPMP CBOK, Chapter 3 - BPM Lifecycle

Reference: ABPMP CBOK, Chapter 3 - BPM Lifecycle

### NEW QUESTION # 109

Which are key factors in business process performance measurement?

- A. Cycle time, material costs, and quality variation
- **B. Time, quality, capacity, and costs**
- C. Customer satisfaction, quality variation, and maintenance of standards
- D. Inventory, material costs, and staff costs

**Answer: B**

Explanation:

The most frequently tracked factors in BPM performance are:

\* Time: Cycle time, lead time

\* Quality: Defect rates, compliance

\* Capacity: Process throughput

\* Cost: Resource utilization, efficiency

These metrics ensure a balanced view of operational performance and enable identification of trade-offs between speed, cost, and quality.

"The fundamental dimensions of process performance include time, cost, capacity, and quality. They offer a complete picture of how well a process is working."

- ABPMP CBOK, Chapter 6 - Process Performance Management

Reference: ABPMP CBOK, Chapter 6 - Process Performance Management

### NEW QUESTION # 110

The activity of formally monitoring processes with metrics is known as

- A. Process measurement
- B. Process cycle measurement
- C. Process performance measurement
- D. Process assessment

**Answer: C**

Explanation:

Process performance measurement is the practice of systematically tracking and evaluating actual results of business processes using pre-defined metrics. It forms the feedback loop for continuous process improvement and governance.

"Process performance measurement entails gathering, tracking, and analyzing performance data against defined metrics (KPIs) to evaluate the efficiency and effectiveness of a process."

- ABPMP CBOK, Chapter 6 - Process Performance Management

Purpose includes:

- \* Establishing baselines
- \* Identifying underperforming processes
- \* Supporting data-driven decision-making

Reference: ABPMP CBOK, Chapter 6 - Process Performance Management

### NEW QUESTION # 111

What is a common use for an industry process framework?

- A. As the basis for classifying the organization's business processes
- B. As a maturity model for assessing the enterprise processes
- C. For mapping the information technology (IT) processes
- D. As the comprehensive standard for the enterprise processes

**Answer: A**

Explanation:

Industry reference models such as APQC's Process Classification Framework (PCF) or SCOR are used to classify and standardize business processes. They serve as a taxonomy for benchmarking and aligning process definitions across departments or industries.

"Industry frameworks provide a structured way to classify business processes, making them useful for benchmarking, standardization, and identifying improvement opportunities."

- ABPMP CBOK, Chapter 8 - Enterprise Process Management

Reference: ABPMP CBOK, Chapter 8 - Enterprise Process Management

### NEW QUESTION # 112

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