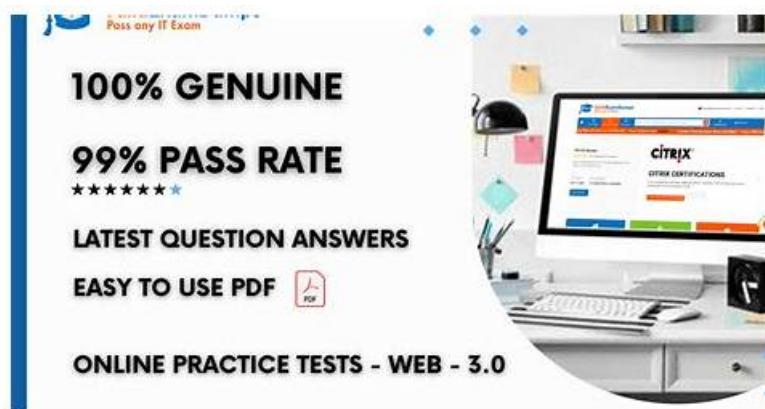


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## ABPMP International Certified Business Process Associate (CBPA) Exam Sample Questions (Q30-Q35):

### NEW QUESTION # 30

What is process redesign?

- A. A continuous procedure model for process improvement
- B. The initial introduction of business processes in an organization
- C. The creation of process models in a new tool without changing content of the processes
- D. A sequence of activities to improve a given business process

**Answer: D**

Explanation:

Process redesign refers to the planned set of activities aimed at fundamentally improving an existing process. It goes beyond tweaking; it involves re-engineering the way the process works, often to achieve significant performance breakthroughs.

"Process redesign is the act of rethinking and radically altering existing processes to achieve dramatic improvements in performance measures such as cost, quality, service, and speed."

- ABPMP CBOK, Chapter 5 - Process Design

Key aspects:

\* Eliminating non-value activities

\* Simplifying process steps

\* Leveraging new technologies

Reference: ABPMP CBOK, Chapter 5 - Process Design

### NEW QUESTION # 31

What are the commonly known industry reference models?

- A. PCF, SCOR
- B. FEAF, TOGAF
- C. DoDAF, MODAF
- D. APQC, RACI

**Answer: A**

Explanation:

The most commonly known industry reference models are:

\* PCF (Process Classification Framework) by APQC - categorizes and standardizes processes across industries.

\* SCOR (Supply Chain Operations Reference Model) - provides standardized descriptions for supply chain processes.

These models offer best practices and benchmarking standards, facilitating consistent process design, assessment, and comparison.

"Industry reference models like PCF and SCOR provide frameworks for classifying and assessing processes across organizations.

They support benchmarking and the development of best-in-class process architectures."

- ABPMP CBOK, Chapter 8 - Enterprise Process Management

Reference: ABPMP CBOK, Chapter 8 - Enterprise Process Management

### NEW QUESTION # 32

What is process analysis?

- A. An essential tool to evaluate how efficiently the organization is working to meet its objectives
- B. The act of prioritizing a process for continuous improvement
- C. An essential tool to evaluate how efficiently the organization is working to understand events impacting the strategic plan
- D. An essential tool to evaluate how efficiently the organization is integrating a merger or acquisition

**Answer: A**

Explanation:

Process analysis is used to examine how well an organization's processes are performing in alignment with strategic goals and operational objectives. It evaluates efficiency, effectiveness, and value contribution of existing processes.

"Process analysis involves gathering and evaluating data about how work is performed to determine if processes are efficient, effective, and aligned with business objectives."

- ABPMP CBOK, Chapter 4 - Process Analysis

It supports:

- \* Performance improvement
- \* Identification of bottlenecks
- \* Alignment with strategy and customer needs

Reference: ABPMP CBOK, Chapter 4 - Process Analysis

### NEW QUESTION # 33

Which techniques are typically used to gather information for a process model?

- A. Direct observation, written feedback, and structured workshops
- B. Simulation, process mining, and video recording
- C. Direct observation, one-on-one interviews, and database analysis
- D. Web conferencing, surveys, and one-to-one interviews

**Answer: C**

Explanation:

Commonly used information gathering techniques include direct observation (watching the process as it is performed), interviews with

participants and stakeholders, and analysis of existing data. These techniques ensure the model reflects the actual process execution, not just theoretical flows.

"Process modeling is typically informed by direct observation, document review, interviews, and analysis of system or database logs to ensure accuracy and completeness of the model."

- ABPMP CBOK, Chapter 2 - Process Modeling

Reference: ABPMP CBOK, Chapter 2 - Process Modeling

#### **NEW QUESTION # 34**

Process performance measurement deals with the quality of

- A. Activity-based costing
- B. Analysis
- C. Process models
- D. Business operations

**Answer: D**

Explanation:

Process performance measurement directly addresses the quality and effectiveness of business operations.

It evaluates how well processes deliver their outputs, meet customer expectations, and support strategic goals.

"Performance measurement provides the means to evaluate the quality, efficiency, and effectiveness of business operations through process metrics and KPIs."

- ABPMP CBOK, Chapter 6 - Process Performance Management

Measured attributes include:

- \* Throughput
- \* Accuracy
- \* Timeliness
- \* Compliance

Reference: ABPMP CBOK, Chapter 6 - Process Performance Management

#### **NEW QUESTION # 35**

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