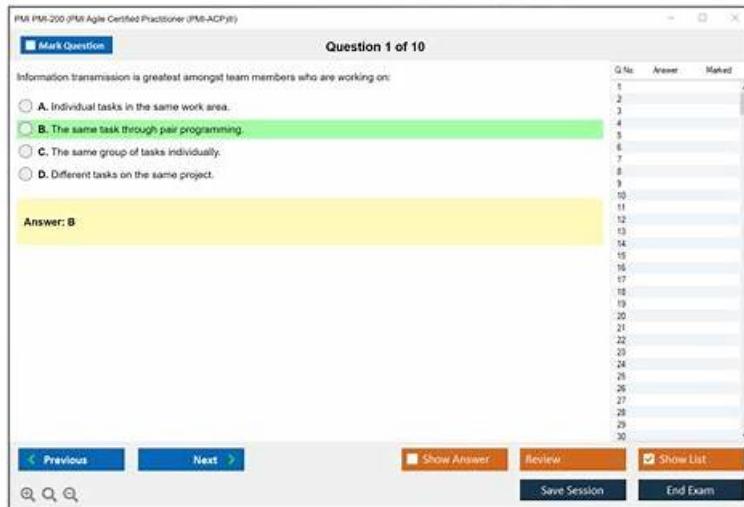


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PMI Agile Certified Practitioner (PMI-ACP)® Sample Questions (Q112-Q117):

NEW QUESTION # 112

Which tool allows the Product Owner to focus on providing the greatest value and Return on Investment (ROI) to the organization?

- A. Affinity estimate
- B. Cost Benefit Analysis (CBA)
- **C. Product Backlog**
- D. Burn up chart

Answer: C

NEW QUESTION # 113

An agile team notices that the same problems continue to occur during multiple iterations. Several team members have suggestions to fix the problem.

What is the proper agile approach to handle this?

- A. Understand that this is the nature of innovative business and strive to work harder
- B. Collect team member feedback and discuss them privately with the product owner
- **C. Hold frequent retrospectives and share the responsibility for making changes**
- D. Conduct a team-building exercise to increase trust among the team members

Answer: C

NEW QUESTION # 114

The agile practitioner has determined that two different team members are working on addressing the same major issue on the project. How should the agile practitioner address this?

- A. Document all project issues in a common space and ask the team members to decide on task allocation principles.
- **B. Conduct a root-cause analysis on the issue and identify related risks and risk response owners at the next retrospective.**
- C. Add the issue to the kanban board and assign it to the team member who has made the most progress on resolving it.
- D. Implement a burnup chart and add the issue resolution as a task to the product backlog for the customer to prioritize.

Answer: B

NEW QUESTION # 115

A large project team of 20 people from different functional areas has just been formed and the project starts next week. The team will be working on a regulated and strictly controlled pharmaceutical product but does not have subject matter expertise.

Which two actions should the scrum master take as priorities? (Choose two.) A large project team of 20 people from different functional areas has just been formed and the project starts next week. The team will be working on a regulated and strictly controlled pharmaceutical product but does not have subject matter expertise.

Which two actions should the scrum master take as priorities? (Choose two.)

- **A. Guide the team to work collaboratively and share learnings.**
- B. Schedule a meeting to engage stakeholders to prepare for kickoff
- C. Organize a sprint planning meeting to define actions.
- D. Schedule a meeting to agree to the goals for all future iterations.
- **E. Organize a meeting to outline roles and responsibilities.**

Answer: A,E

Explanation:

In a newly formed team, especially in a regulated environment like pharmaceuticals, guiding the team to collaborate effectively and share knowledge is essential. As the team lacks subject matter expertise, fostering an environment of continuous learning and collaboration will help them quickly build knowledge and improve their performance.

It is crucial to organize a meeting to clarify roles and responsibilities. This ensures everyone understands their individual contributions and how they relate to the team's goals. Clear role definitions are particularly important in a cross-functional team to avoid confusion and ensure smooth collaboration.

NEW QUESTION # 116

Early in a project stakeholder analysis is performed; however, an organizational restructure redefines key roles. What should the project team do?

- A. Obtain a copy of the redefined key roles to update the stakeholder analysis
- **B. Use direct engagement and two-way conversation to update the stakeholder analysis for any new stakeholder requirements.**

- C. Note the changes to the restructure and roles that affect team activities
- D. Email a copy of the project vision to those redefined for key roles and ask if they need to be involved in the project

Answer: B

NEW QUESTION # 117

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