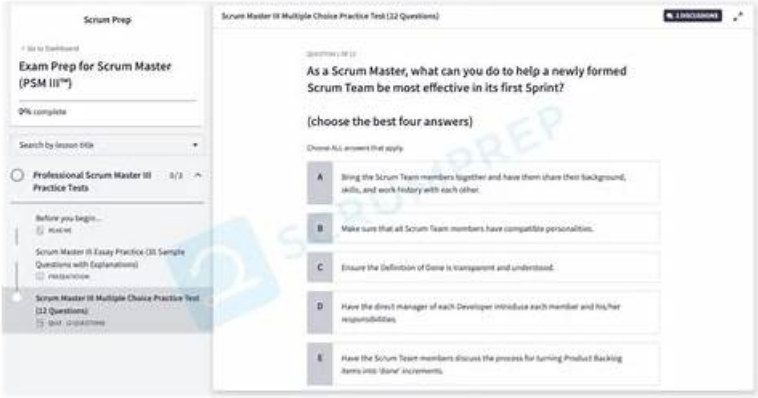
PSM-III Fragen&Antworten & PSM-III German



Außerdem sind jetzt einige Teile dieser Pass4Test PSM-III Prüfungsfragen kostenlos erhältlich: https://drive.google.com/open?id=1u23k54K-rh9hkpT9QEsrhvNxgL2oLfhd

Wenn Sie noch zögern, ob unsere Prüfungsunterlagen der Scrum PSM-III kaufen, können Sie unsere Demo der Softwaren zuerst probieren! Danach werden Sie überzeugen, dass unsere Produkte Ihnen helfen können, Scrum PSM-III zu bestehen. Da unser professionelles Team der Pass4Test sich kontinuierlich kräftigen und die Unterlagen der Scrum PSM-III immer aktualisieren. Auf diese Weise siegen Sie beim Anfang der Vorbereitung!

Jedem, der die Prüfungsunterlagen und Software zu Scrum PSM-III （Professional Scrum Master level III (PSM III)） von Pass4Test nutzt und die Scrum Zertifizierungsprüfungen nicht beim ersten Mal erfolgreich besteht, versprechen wir, die Kosten für das Prüfungsmaterial 100% zu erstatten.

>> PSM-III Fragen&Antworten <<

PSM-III Dumps und Test Überprüfungen sind die beste Wahl für Ihre Scrum PSM-III Testvorbereitung

Eine breite Vielzahl von Scrum Pass4Test PSM-III Prüfung Fragen und AntwortenLogische ursprünglichen Exponate für Pass4Test PSM-III Professional Scrum Master level III (PSM III) Prüfungsfragen100% genaue Antworten von Industrie-Experten gelöstFalls erforderlich aktualisiert Scrum Pass4Test PSM-III Prüfungsfragen Pass4Test PSM-III Fragen und Antworten sind die gleichen wie sie die Real Scrum Zertifizierungsprüfungen erscheinen. Viele der Pass4Test PSM-III Professional Scrum Master level III (PSM III) Prüfungsvorbereitung Antworten sind in Vielfache-Wahl-Fragen (MCQs) FormatQualität geprüften Professional Scrum Master level III (PSM III) Produkte viele Male vor der VeröffentlichungKostenlose Demo der Prüfung Pass4Test PSM-III an Pass4Test.

Scrum Professional Scrum Master level III (PSM III) PSM-III Prüfungsfragen mit Lösungen (Q35-Q40):

35. Frage
"Technical debt is the sole concern of the development team". As a Scrum Master, do you agree with this statement? Whyor why not?.

Antwort:

Begründung:
As a Scrum Master, I donot agreewith the statement that technical debt is the sole concern of the Development Team. While Developers are responsible for recognizing and understanding technical debt, its impact extends far beyond the team and affectsagility, quality, and deliveryat the product and organizational level.
First, technical debt directly influences a team'sability to remain agile. As technical debt accumulates, the cost and effort required to change the product increase. This slows down development, reduces predictability, and eventually makes it difficult-or even impossible-to deliver working software within reasonable timeframes. When agility is reduced, the entireorganizationsuffers, not just the Development Team.
Second, technical debt has a significant impact onproduct quality and delivery. High levels of technical debt often lead to defects,

instability, and integration problems. This undermines the Scrum principle of delivering a "Done" Increment each Sprint. When the product cannot be reliably delivered or inspected, customers and stakeholders are directly affected, making technical debt a shared concern.
Third, while Developers are best positioned toidentify when technical debt occurs, addressing it requires collaboration across the Scrum Team. The Product Owner must understand that not all work in a Sprint will result in new functionality. Investing in reducing technical debt is an investment in future value, sustainability, and delivery capability. Stakeholders also need transparency about this trade-off.
Fourth, Scrum encourages making technical debt visible andaddressing it continuously, rather than postponing it indefinitely. This may involve adding technical debt-related work to the Product Backlog and prioritizing it alongside functional work. Treating technical debt as "invisible" or purely technical undermines empiricism and long-term value creation.

36. Frage
How can leadership of an agile organization help self-organizing teams get the most out of Scrum?

Antwort:

Begründung:
Leadership plays a critical role in enabling self-organizing teams to succeed with Scrum. While Scrum Teams are self-managing, organizational leadership must create the conditions in which Scrum can thrive. This support is expressed through behaviors that reinforce empiricism, accountability, and continuous improvement, rather than through command-and-control practices.
First, leadership can help by actively supporting self-organization and Scrum adoption. This includes trusting teams to decide how they do their work, resisting the urge to micromanage, and reinforcing Scrum practices and values across the organization. Leaders who understand and support Scrum help protect teams from external pressure that undermines self-management.
Second, leaders should learn about Agile and Scrum and understand how to interact with Scrum Teams effectively. This knowledge enables leadership to engage in ways that are helpful rather than disruptive-for example, collaborating through Scrum events instead of bypassing the Product Owner or directly assigning work to Developers. Informed interaction strengthens alignment while preserving team autonomy.
Third, leadership must respect Scrum accountabilities, especially the authority of the Product Owner.
Respecting Product Owner decisions on ordering the Product Backlog ensures clear accountability for maximizing value. When leadership overrides or bypasses the Product Owner, it undermines transparency, focus, and trust within the Scrum Team.
Fourth, leadership can significantly support teams by removing impediments that are beyond the team's control. These may include organizational policies, structural constraints, tooling limitations, or conflicting incentives. By actively addressing such impediments, leadership enables teams to improve their effectiveness and deliver value more consistently.
Finally, leadership should provide a clear organizational vision and strategy. A compelling vision and coherent strategy give Scrum Teams a sense of purpose and direction, helping them understand how their work contributes to broader organizational goals. This clarity supports better decision-making, alignment, and motivation at the team level without prescribing detailed solutions.

37. Frage
A Scrum Master is working with a Development Team that has members in different physical locations.
Development Team meets in a variety of meeting rooms and has much to do logistically (for example, setup conference calls) before the Daily Scrum. What action should be Scrum Master take?

Antwort:

Begründung:
When a Development Team is distributed across different physical locations and faces logistical overhead just to start theDaily Scrum, this situation represents animpediment to effective inspection and adaptation. As a Scrum Master, the appropriate action is toenable the team to inspect and adapt more effectively, not to control or manage logistics on their behalf.
1. Help the Team Establish a Stable and Simple Daily Scrum Setup
The Scrum Master should work with the Development Team toinspect and improve how the Daily Scrum is conducted. This may include:
* Agreeing on afixed time and virtual location,
* Standardizing tools (e.g., always the same conferencing solution),
* Reducing setup effort so the event can start on time and remain within its 15-minute timebox.
This supports transparency and reduces unnecessary waste.
2. Remove or Reduce Organizational and Technical Impediments
If logistical difficulties stem from organizational constraints-such as lack of proper tooling, inadequate rooms, or unreliable communication infrastructure-the Scrum Master shouldaddress these as impediments.

This may involve working with IT or management to provide stable tools that enable smooth collaboration.
3. Coach the Team Toward Self-Management
Rather than running the Daily Scrum or handling logistics personally, the Scrum Master shouldcoach the Developers to self-managehow they organize the event. The goal is for the team to own and continuously improve the Daily Scrum in a way that fits their distributed context.

38. Frage
The Product Owner asks the Development Team to pick up a very urgent item late in Sprint that was not forecasted, nor is itrelated to the Sprint Goal. The Development Team believes it can pick this up, as it is close to meeting the Sprint Goal. But, thiswould involve not meeting their process improvement goal agreed upon during the last Sprint Retrospective. The ProductOwner argues that, as it's the highest priority to satisfy the customer, the needs of the customer have a higher priority than theprocess improvement goal for the team.
What is your view on this as a Scrum Master?

Antwort:

Begründung:
From a Scrum Master's perspective, this situation must be approached by balancingrespect for Scrum accountabilities,protection of empiricism, andlong-term value delivery, rather than reacting solely to short- term urgency.
First, it is important to reaffirm that theDevelopment Team owns the Sprint Backlog. According to the Scrum Guide, once the Sprint has started, changes to the Sprint Backlog are negotiatedonly between the Product Owner and the Development Team, and the Development Team has thefinal sayon whether additional work can be taken on. Therefore, the Product Owner cannot unilaterally force the urgent item into the Sprint, even if it represents the highest customer priority. If the Development Team believes it can incorporate the item without jeopardizing the Sprint Goal, it may choose to do so-but this remains their decision.
Second, the Scrum Master should help the Product Owner understand thatnot all priorities are equal within a Sprint. The Sprint Goal provides focus and stability, and work that is not related to the Sprint Goal introduces risk. While satisfying the customer is important, Scrum explicitly valuessustainable improvement and learning. The process improvement goal agreed upon during the Sprint Retrospective represents a deliberate investment in the team's effectiveness. Sacrificing this improvement for short-term delivery may create a local optimization thatharms long-term customer value.
Third, the Scrum Master should coach both the Product Owner and the Development Team on thesystemic impact of slowing process improvements. Continuous improvement is a core expectation of Scrum, and the Scrum Guide states that the Scrum Team should plan ways to increase quality and effectiveness. When improvement goals are repeatedly deprioritized, delivery predictability, quality, and morale eventually decline-directly affecting customers. Therefore, the Product Owner's argument that customer needs always outweigh improvement work reflects ashort-term mindsetthat the Scrum Master should challenge through education and coaching.
Fourth, this situation should beinspected during the Sprint Retrospective. The team should reflect on why urgent, unplanned work appears late in the Sprint, whether it represents a recurringpattern, and how this impacts Sprint Goals and improvement commitments. The Scrum Master should facilitate this discussion to ensure transparency and learning, rather than blame.
Finally, if this behavior becomes a pattern, the Scrum Master must take a more active stance. This includes teaching and reminding the Scrum Team that at least one improvement from the Sprint Retrospective should be planned into the upcoming Sprint. This protects the intent of the Retrospective and ensures that improvement is not treated as optional or expendable work.

39. Frage
In what ways does the Scrum Master attend the Sprint Retrospective?

Antwort:

Begründung:
The Sprint Retrospective is a formal Scrum event where the Scrum Team inspects how the last Sprint went with respect toindividuals, interactions, processes, tools, and their Definition of Done, and identifies improvements for future Sprints. The Scrum Master attends the Sprint Retrospective inmultiple, complementary ways, consistent with the Scrum Guide.
First, the Scrum Masterjoins the Sprint Retrospective as a Scrum Team member. The Scrum Guide defines the Scrum Team as consisting of the Product Owner, Developers, and the Scrum Master. Therefore, the Scrum Master is not an external observer but afull participantin the event. As such, the Scrum Master activelyinspects people, processes, and tools, and contributes insights based on their perspective and experience, while remaining respectful of the team's self-management.
Second, the Scrum Master oftenfacilitates the Sprint Retrospective. According to the Scrum Guide, the Scrum Master is accountable for ensuring that Scrum events take place and are productive. Facilitation may include helping the team create a safe environment, encouraging openness, ensuring balanced participation, keeping the discussion focused on improvement, and helping

the team stay within the timebox. However, facilitation does not imply control; the Scrum Master facilitatesto serve the team, not to direct outcomes.
Third, the Scrum Mastersupports empiricism during the Retrospective. By fostering transparency, encouraging honest inspection, and helping the team identify actionable improvements, the Scrum Master strengthens the Scrum pillars oftransparency, inspection, and adaptation. The Scrum Master may also help the team turn improvement ideas into concrete actions that can be planned for the next Sprint.
Finally, the Scrum Master helps ensure that the Sprint Retrospective results inmeaningful adaptation. While the Scrum Team decides what improvements to implement, the Scrum Master supports the team in identifying impediments, coaching on improvement techniques, and helping remove organizational or systemic obstacles that are beyond the team's direct control.
In summary, the Scrum Master attends the Sprint Retrospective byjoining as a full Scrum Team member, participating in inspection,often facilitating the event, andsupporting continuous improvement and empiricism. This balanced participation ensures that the Retrospective remains a powerful mechanism for learning and adaptation rather than a ritualistic meeting.

40. Frage
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Nach dieser Zeit ist mein Sohn Witwer geworden und auf Reisen PSM-III gegangen, Ich wusste, es würde zu gefährlich sein, die Kammer noch einmal zu öffnen, während ich in der Schule war.

Wir gewährleisten Ihnen dieses Privileg, damit Sie Geld und Zeit PSM-III Vorbereitungsfragen sparen und sich so schnell wie möglich auf nächste Prüfung vorbereiten können, Folgende Gründen sind hierfür maßgeblich.

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