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BCS Foundation Certificate in Business Analysis V4.0 Sample Questions (Q29-Q34):

NEW QUESTION # 29
Which of the following statements about the scenario analysis investigation technique is FALSE?

- A. Helps identify tacit knowledge used in business practice.
- B. Provides a basis for developing subsequent prototypes.
- C. Helps prepare the scripts that will be used to test the delivered solution.
- D. Provides a broad view of the business area under investigation.

Answer: C

Explanation:
Scenario analysis is an investigation technique used to explore and evaluate potential future scenarios or situations. It helps stakeholders understand how different factors might impact a business area or process.
Key Characteristics of Scenario Analysis:
Broad View: Scenario analysis provides a comprehensive understanding of the business area by considering multiple possible outcomes.
Prototyping Basis: The insights gained from scenario analysis can inform the development of prototypes.
Tacit Knowledge Identification: By exploring real-world scenarios, it helps uncover implicit knowledge embedded in business practices.
Testing Scripts: Scenario analysis is not directly involved in preparing test scripts, which are typically created during the testing phase.
Evaluation of Each Option:
A . Provides a broad view of the business area under investigation:
Scenario analysis evaluates multiple possibilities, offering a broad perspective.
Conclusion: This is true .
B . Provides a basis for developing subsequent prototypes:
Insights from scenario analysis can guide prototype development.
Conclusion: This is true .
C . Helps identify tacit knowledge used in business practice:
Exploring scenarios uncovers hidden knowledge and practices.
Conclusion: This is true .
D . Helps prepare the scripts that will be used to test the delivered solution:
Preparing test scripts is part of testing activities, not scenario analysis.
Conclusion: This is false .

NEW QUESTION # 30
Which of the following statements about the workshop investigation technique are TRUE?
a) Permits the impartial, long-term observation of business activities.
b) Allows statements and assertions to be immediately cross-checked with other participants.
c) Provides an effective means of achieving consensus among stakeholders.
d) Provides an opportunity to collect accurate quantitative data about business processes.

- A. a and d only
- B. b, c and d only
- C. a, c and d only
- D. b and c only.

Answer: D

Explanation:
The true statements about workshops are b and c. Workshops are collaborative, structured meetings involving multiple stakeholders.
Statement (b) is true because having multiple stakeholders present allows the facilitator (often the BA) to immediately cross-check

and resolve conflicting information or assumptions in real-time. Statement (c) is true because the group environment, led by a skilled facilitator, is highly effective for discussing differing viewpoints and working towards a consensus or agreed-upon outcome. Statement (a) is false as this describes formal observation, not a workshop. Statement (d) is false; workshops are primarily used to gather qualitative information (opinions, requirements, process logic), not to collect accurate quantitative data (e.g., process timings or volumes), which is usually obtained from documents or system logs.
(Reference: BCS Foundation Certificate in Business Analysis / BCS Business Analysis Practice - Investigative Techniques, Workshops)

NEW QUESTION # 31
In the lifecycle for a business case, what precedes the initial business case?

- A. Requirements analysis and specification
- B. Solution development and implementation
- C. Solution design
- D. Feasibility study

Answer: D

Explanation:
The development of a Business Case is often an iterative process. Before significant investment is made in creating the detailed Initial Business Case (often called the Outline Business Case or OBC), a preliminary assessment is required to ensure the proposed change is viable. This assessment is the Feasibility study (or Feasibility Assessment). A feasibility study quickly evaluates the proposed initiative to confirm it is technically possible, financially justifiable, and strategically aligned (Business Feasibility). The outcomes of this study determine whether it is worthwhile to proceed to the more detailed, full business case development. The other options (A, B, D) occur after the initial business case is approved and investment is committed.
(Reference: BCS Business Analysis Practice - Business Case Lifecycle)

NEW QUESTION # 32
Which of the following investigation techniques involves following a user for one or two days in order to find out what a particular job entails?

- A. Activity sampling.
- B. Shadowing.
- C. Scenario analysis.
- D. Protocol analysis.

Answer: B

NEW QUESTION # 33
What is the recommended management strategy to be taken to manage a stakeholder with some power and some interest in the power/interest grid?

- A. Keep satisfied
- B. Keep informed
- C. Keep onside
- D. Watch

Answer: C

Explanation:
The Power/Interest Grid is a tool used to determine appropriate strategies for managing different stakeholder groups based on their level of power (influence) and interest in the project. The grid defines four quadrants, each with a recommended management strategy:
High Power, High Interest: Manage Closely
High Power, Low Interest: Keep Satisfied
Low Power, High Interest: Keep Informed
Low Power, Low Interest: Watch (Minimum effort)
The category of Some Power, Some Interest is generally considered the mid-range or main group of stakeholders. For these

individuals, the best strategy is to Keep onside (or Manage Regularly). This strategy means maintaining regular communication, involving them in the project at appropriate times, and ensuring their needs and concerns are addressed so that their interest remains positive and their moderate power does not turn against the project.
(Reference: BCS Business Analysis Practice - Stakeholder Management, Power/Interest Grid)

NEW QUESTION # 34

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