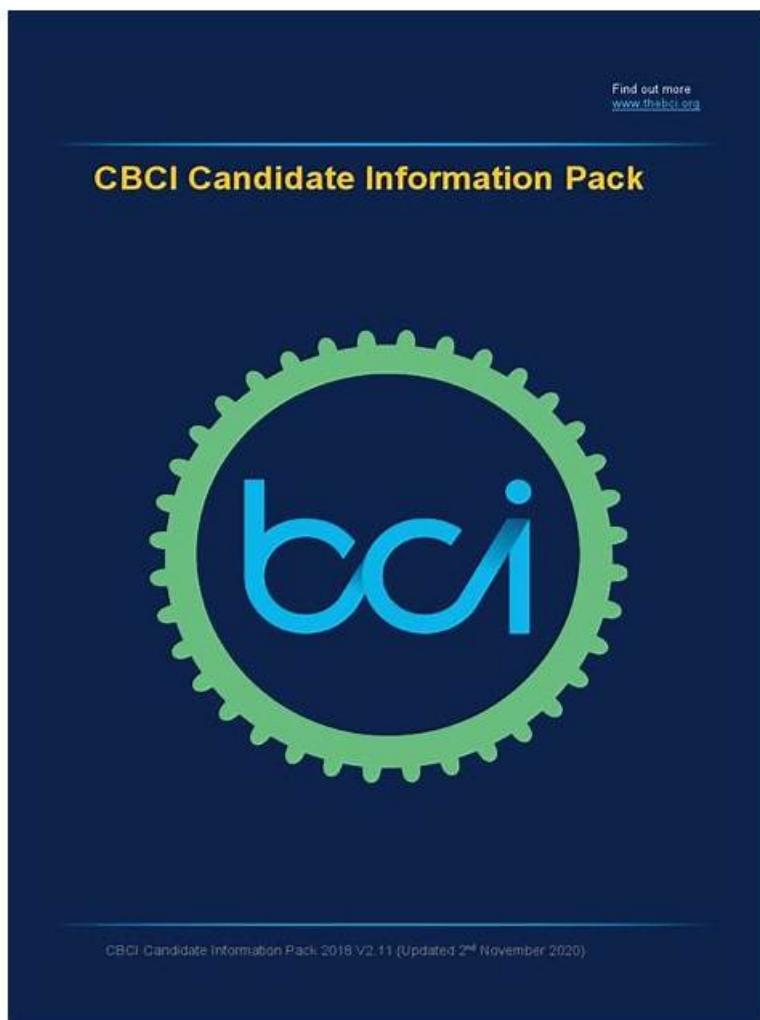


Prep CBCI Guide - CBCI Simulated Test



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BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Analysis: This module dives into the analytical stage, focusing on tools such as Business Impact Analysis (BIA) and risk assessment to identify critical functions and vulnerabilities—essential for understanding what the organization must protect and why.
Topic 2	<ul style="list-style-type: none">Design: Here, learners explore how to translate analysis into strategic plans by developing continuity designs that mitigate identified risks, ensuring critical operations remain functional or can be quickly restored during disruptions.
Topic 3	<ul style="list-style-type: none">Introduction: This section lays the groundwork for newcomers to business continuity by clarifying what business continuity is, why it matters in organizational resilience, and how its fundamental practices interconnect under the Good Practice Guidelines (GPG) framework.

Topic 4	<ul style="list-style-type: none"> Validation: This final module emphasizes testing and verifying the effectiveness of implemented plans through exercises and reviews—ensuring that what was designed and implemented actually performs as intended under real-world conditions.
Topic 5	<ul style="list-style-type: none"> Policy and Programme Management and Embedding: This part guides users through establishing a Business Continuity Management System (BCMS), including how to craft governance, define a policy, and embed these elements into the fabric of an organization for long-term sustainability.

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BCI CBCI Simulated Test | CBCI Clearer Explanation

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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q55-Q60):

NEW QUESTION # 55

In order to enable Business Continuity solutions, it is necessary to:

- A. Establish and implement a strategy to ensure that business objectives are aligned to the agreed solutions
- B. Measure capabilities to deliver the solutions by carrying out a gap analysis
- C. Carry out a review of the Business Continuity policy to ensure that it is updated with the detail of the agreed solutions
- D. Create guidance documents that detail response activities and procedures that specific teams need to follow

Answer: A

Explanation:

The CBCI 7.0 course emphasizes that establishing and implementing a strategy aligned with business objectives is fundamental to enabling Business Continuity solutions. Business Continuity solutions must not only be technically sound but also directly support the organization's goals and priorities. Alignment ensures that continuity efforts contribute meaningfully to sustaining critical operations and delivering value during and after disruptions. This strategic approach drives resource allocation, prioritizes recovery efforts, and integrates continuity planning into broader organizational frameworks. While gap analyses, guidance documents, and policy reviews support solution enablement, without strategic alignment solutions risk being disconnected from business needs and may fail to gain management support or achieve desired outcomes.

Reference: CBCI 7.0 Study Guide, Module 5: Enabling and Implementing Solutions, pages 98-101.

NEW QUESTION # 56

What should an organization do when it does not yet have fully developed Business Continuity (BC) solutions, response structures, and Business Continuity plans in place?

- A. Conduct an initial Business Impact Analysis (BIA)
- B. Implement a "go to" strategy and acquire the required resources, equipment, and services when disruption occurs
- C. Develop and implement an interim crisis management plan
- D. Outsource the response to a Business Continuity service provider when a crisis or disruption occurs

Answer: C

Explanation:

When an organization lacks fully developed BC solutions, response structures, or plans, the CBCI 7.0 course recommends the immediate development and implementation of an interim crisis management plan. This plan serves as a temporary framework to manage disruptions while the comprehensive BCMS is being established. An interim plan prioritizes rapid response capability, outlining essential roles, responsibilities, and immediate actions to stabilize incidents. Conducting a BIA is important but follows initial

crisis preparedness. Outsourcing or reactive procurement of resources without a foundational plan risks ad hoc responses and inefficiency. Establishing an interim plan ensures the organization is not unprepared during the transition towards a mature BCMS. Reference: CBCI 7.0 Study Guide, Module 1: Establishing the BCMS, pages 20-24.

NEW QUESTION # 57

Which type of exercise is always carried out in the normal operational environment, alternative premises, or command centres and is designed to include everyone that could be involved in the response if the incident were real?

- A. Discussion-based
- B. Scenario
- **C. Live**
- D. Simulation

Answer: C

Explanation:

The CBCI 7.0 course describes live exercises as the most comprehensive type of Business Continuity exercise. These are conducted in actual or alternate operational environments, including command centres, to simulate real incident conditions as closely as possible. Live exercises involve all personnel who would participate in an actual incident response, testing systems, processes, communication, and physical infrastructure. Their scope, realism, and inclusiveness help identify practical issues that other exercise types may miss. They require significant resources and planning but provide critical assurance of organizational preparedness under authentic conditions.

Reference: CBCI 7.0 Study Guide, Module 6: Exercising and Validation, pages 120-122.

NEW QUESTION # 58

When considering solutions for supplier strategies, the Business Continuity professional should ensure that:

- A. Suppliers can deliver high-quality products and services during business as usual situations
- **B. Suppliers have capability that aligns with the organization's Recovery Time Objectives (RTOs) that rely on them**
- C. Priority should be given to existing suppliers
- D. The solutions are reviewed by procurement prior to approval

Answer: B

Explanation:

Aligning supplier capabilities with the organization's RTOs is essential to maintain continuity of critical supply chain functions. The CBCI 7.0 course specifies that suppliers must be able to recover and deliver their products or services within timeframes that meet the organization's recovery requirements to avoid operational disruption. While quality in business as usual and procurement review are important, they do not guarantee supplier resilience. Prioritizing existing suppliers solely on relationship basis without evaluating continuity capability risks supply failures. Ensuring RTO alignment is a critical criterion in supplier strategy development.

Reference: CBCI 7.0 Study Guide, Module 5: Supplier and Resource Strategies, pages 97-100.

NEW QUESTION # 59

Which of the following is NOT correct in relation to Business Continuity plans?

- A. They may include scenario-specific plans that are designed to address a particular threat
- **B. They should contain detailed step-by-step instructions on what to do for every eventuality that could occur**
- C. They should be validated before being deemed operational
- D. They should be kept up to date

Answer: B

Explanation:

The CBCI 7.0 course explains that Business Continuity plans should not contain detailed step-by-step instructions for every possible eventuality, as this is impractical and can lead to overly complex, difficult-to-maintain plans. Instead, plans should provide clear, actionable guidance and procedures that focus on managing the most likely or impactful scenarios. Scenario-specific plans targeting particular threats can complement overarching plans to address specific risks more thoroughly. Validation through exercises and reviews is essential to confirm operational readiness, and plans must be regularly updated to reflect changes in organizational context,

resources, and threats. Over-detailing can hinder flexibility and rapid decision-making during actual incidents. Reference: CBCI 7.0 Study Guide, Module 5: Plans and Procedures, pages 80-82.

NEW QUESTION # 60

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