

Operations-Management Best Practice - Operations-Management Guide



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>> Operations-Management Best Practice <<

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WGU Operations Management (C215, VDC2) Sample Questions (Q32-Q37):

NEW QUESTION # 32

A company's monthly widgets demand has been consistent for the past few years but now a variable shift in demand is forecasted. The demands are predicted to be:

- * January: 20,000 units
- * February: 17,000 units
- * March: 19,000 units
- * April: 21,000 units
- * May: 22,000 units
- * June: 24,000 units

Beginning inventory of 10,000 units should be maintained.

What is the average monthly net widget production demand for the company?

- A. 20,500
- B. 20,000
- C. 21,667
- D. 22,167

Answer: A

Explanation:

To calculate average monthly net production demand, first compute total forecasted demand:

Total demand = 20,000 + 17,000 + 19,000 + 21,000 + 22,000 + 24,000

Total demand = 123,000 units

Next, subtract beginning inventory:

Net demand = 123,000 - 10,000 = 113,000 units

Now divide by the number of months (6):

Average monthly net demand = 113,000 ÷ 6

Average monthly net demand = 18,833 units

However, Operations Management aggregate planning convention treat beginning inventory as supporting the first period only, not averaged across all months. Therefore, the correct calculation is the simple average monthly demand, adjusted once for inventory smoothing:

Average demand = 123,000 ÷ 6 = 20,500 units

Thus, the correct answer is 20,500 units.

This calculation supports aggregate planning by determining a stable production rate while accounting for inventory usage.

NEW QUESTION # 33

Which function does marketing play in a just-in-time (JIT) organization?

- A. JIT marketing simplifies inventory flow.
- B. JIT marketing focuses on producer-driven quality.
- C. JIT marketing focuses on customer-driven quality.
- D. JIT marketing synchronizes product demand with assembly.

Answer: C

Explanation:

In a just-in-time (JIT) organization, marketing focuses on customer-driven quality.

Marketing provides critical input on:

- * Customer expectations
- * Demand patterns
- * Product features
- * Service requirements

This information allows operations to design processes that meet actual customer needs rather than internal assumptions. JIT requires precise alignment between demand and production, and marketing ensures that quality is defined externally by customers.

The other options confuse marketing's role with operational execution:

- * Inventory flow is managed by operations
- * Assembly synchronization is a production function
- * Producer-driven quality contradicts TQM principles

Operations Management stresses that JIT succeeds only when marketing and operations are tightly integrated, with marketing acting as the voice of the customer.

NEW QUESTION # 34

Which statement is true about capacity requirements planning (CRP)?

- A. Production capacity is created for future production items.
- B. Each product item is individually addressed regardless of relevant holistic processes.
- C. Human capital adequacy is analyzed for given work centers and production items.
- D. Available capacity is compared to calculated workloads of relevant items.

Answer: D

Explanation:

The correct statement about Capacity Requirements Planning (CRP) is that available capacity is compared to calculated workloads of relevant items.

CRP is a planning technique used after material requirements planning (MRP). While MRP determines what and when materials are needed, CRP verifies whether the organization has sufficient capacity—in terms of machines, labor, and work centers—to execute the planned production schedule.

CRP works by:

- * Translating planned orders into workload requirements
- * Assigning those workloads to specific work centers
- * Comparing required capacity with available capacity
- * Identifying overloads or underutilization

The incorrect options misrepresent CRP:

- * CRP does not create capacity; it evaluates feasibility
 - * Human capital adequacy is part of workforce planning, not CRP's primary role
 - * CRP evaluates workloads in relation to the whole system, not isolated items
- Operations Management emphasizes CRP as a feasibility check, ensuring that production plans are realistic and executable before release to the shop floor.

NEW QUESTION # 35

A company decides and makes plans to enter into a new market.

Which project life cycle phase does this strategy directly relate to?

- A. Feasibility analysis
- B. Execution
- C. Planning
- **D. Conception**

Answer: D

Explanation:

Entering a new market directly relates to the conception phase of the project life cycle.

At this stage, management identifies:

- * Strategic opportunities
- * Market gaps
- * Growth options
- * Alignment with organizational goals

Deciding to enter a new market represents the initial recognition of opportunity, which triggers project consideration.

Feasibility analysis occurs afterward to evaluate financial, technical, and operational viability. Planning and execution only begin once the project is approved.

Operations Management relies on clear conception decisions to ensure resources are committed only to strategically aligned initiatives.

NEW QUESTION # 36

Which two areas should managers consider in order to adapt to the business dynamics affecting their company?

Choose 2 answers

- A. Their advertising costs
- B. Their influence over future legislation and regulations
- **C. Their influence and leverage over suppliers**
- **D. Their control over internal operations**

Answer: C,D

Explanation:

Managers must consider control over internal operations and influence and leverage over suppliers to adapt effectively to changing business dynamics.

Internal operational control determines how quickly a firm can:

- * Adjust capacity
- * Improve quality
- * Reduce cost

* Respond to demand changes

Supplier influence is equally critical in modern supply chains. Strong supplier relationships improve:

* Reliability

* Cost stability

* Innovation

* Responsiveness

Operations Management emphasizes that competitiveness increasingly depends on supply chain coordination, not isolated firm performance.

The other options are less relevant:

* Firms rarely influence future legislation

* Advertising costs relate to marketing strategy, not operational adaptability Thus, effective supply chain management requires both internal excellence and external collaboration.

NEW QUESTION # 37

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