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The Open Group OGBA-101 Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">• Introduction to TOGAF Business Architecture Foundation: This topic gives aspiring TOGAF business architects basic knowledge about the Business Architecture Foundation.
Topic 2	<ul style="list-style-type: none">• Information Mapping: The topic is all about applying information mapping when developing a TOGAF Business Architecture.
Topic 3	<ul style="list-style-type: none">• Development of a Business Architecture: This topic explains how a Business Architecture is developed with the TOGAF ADM.
Topic 4	<ul style="list-style-type: none">• TOGAF Business Scenario method: The focal point of this OGBA-101 Exam Topic is the application of the TOGAF Business Scenario method.
Topic 5	<ul style="list-style-type: none">• Key Terminologies: The focal point of this TOGAF Business Architecture Foundation exam topic is about key terminologies of the Business Architecture.
Topic 6	<ul style="list-style-type: none">• Enterprise Architecture and the TOGAF Standard: In this topic of the OGBA-101 exam, TOGAF business architects learn about the contents of the TOGAF framework, the TOGAF Architecture Development Method (ADM), and the TOGAF Library.
Topic 7	<ul style="list-style-type: none">• TOGAF ADM: This topic of the OGBA-101 exam gives TOGAF business architects an introduction to the TOGAF ADM, its objectives, and usage.

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The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q70-Q75):

NEW QUESTION # 70

Which of the following best describes a TOGAF business scenario?

- A. A use-case providing detailed descriptions.
- B. A method to develop a business model.
- **C. A technique to elaborate an architecture effort.**
- D. A business case.

Answer: C

Explanation:

A TOGAF business scenario is a technique that can be used to fully understand the requirements of information technology and align it with business needs¹. It is not a business case, which is a document that provides justification for a proposed project or initiative⁶. It is not a method to develop a business model, which is a description of how an organization creates, delivers, and captures value for its stakeholders⁷. It is not a use-case, which is a description of how a system interacts with external actors to achieve a specific goal.

A TOGAF business scenario is a technique that helps to derive architecture requirements by describing a business process, application, or set of activities. It includes detailing the actors, roles, goals, business policies, business processes, and the environment in which the scenario takes place. Business scenarios are used within TOGAF to ensure that the architecture has a clear link to the business requirements.

NEW QUESTION # 71

Consider the following Business Capability Example:

Name	Recruitment Management
Description	The ability to solicit, qualify, and provide support for hiring new employees into the organization.
Components	<p>User: Recruiter</p> <p>A Stakeholders: Manager, Candidate Employee</p> <p>Evaluate New Hire Requisitions; Recruit/Source Candidates;</p> <p>B Screen and Select Candidates; Hire Candidate</p> <p>Candidate/Applicant Details; Position Descriptions;</p> <p>C Recruitment Agency Data; Industry Standard Role Definitions</p> <p>Recruitment Management Application; HR Application;</p> <p>D Social Media Application</p>

Which of the following are A and C?

- A. Who. What.
- **B. Roles, Information.**
- C. Organization. Data.
- D. Actors, Actions.

Answer: B

Explanation:

According to the TOGAF Business Capabilities Guide V2, a business capability is defined as "the expression or the articulation of the capacity, materials, and expertise an organization needs in order to perform core functions"⁵. A business capability can be

decomposed into four elements: roles, information, processes, and technology⁵. In the given example, A represents roles and C represents information.

In the context provided in the image, 'A' refers to the roles involved in the recruitment management process, which in this case is the 'User: Recruiter' and the 'Stakeholders: Manager, Candidate Employee'. 'C' refers to the information or data aspects of the process, which includes 'Candidate/Applicant Details', 'Position Descriptions', 'Recruitment Agency Data', and 'Industry Standard Role Definitions'. Thus, 'A' corresponds to 'Roles' and 'C' to 'Information'.

NEW QUESTION # 72

What process turns a set of business capabilities into a structure that communicates the right amount of detail to different stakeholder groups?

- A. Categorization
- B. Layering
- C. Mapping
- D. Stratification

Answer: C

Explanation:

Mapping is the process that turns a set of business capabilities into a structure that communicates the right amount of detail to different stakeholder groups. Here's a detailed explanation:

Definition of Mapping:

Mapping: In the context of business architecture, mapping refers to the process of visually representing the relationships between business capabilities and other elements such as processes, value streams, and organizational units. This helps in communicating the structure and interactions within the business.

Purpose:

Communication: Mapping provides a clear and structured way to communicate the details of business capabilities to different stakeholder groups. It ensures that each group receives the appropriate level of detail needed for their role and decision-making.

Alignment: Helps in aligning business capabilities with strategic goals, processes, and organizational structure, ensuring that the architecture supports the overall business strategy.

TOGAF Reference:

Phase B: Business Architecture: During this phase, mapping is used to represent business capabilities and their relationships with other business elements. This helps in creating a coherent and comprehensive business architecture.

Capability Mapping: TOGAF emphasizes the use of capability mapping to understand and analyze how different capabilities support business processes and value streams.

Benefits:

Clarity and Understanding: Mapping provides a visual representation that enhances clarity and understanding of the business architecture. It helps stakeholders see the big picture and understand how different parts of the business fit together.

Stakeholder Engagement: By providing the right amount of detail to different stakeholders, mapping ensures effective engagement and collaboration across the organization.

In summary, mapping is the process that turns a set of business capabilities into a structure that communicates the right amount of detail to different stakeholder groups, facilitating clarity, understanding, and alignment.

NEW QUESTION # 73

What is presented as striking a balance between positive and negative outcomes resulting from the realization of either opportunities or threats?

- A. Architecture Security
- B. Transition Management
- C. Agile development
- D. Risk Management

Answer: D

Explanation:

Risk Management is the discipline that addresses the identification, assessment, and prioritization of risks followed by coordinated application of resources to minimize, control, and monitor the impact of unfortunate events or to maximize the realization of opportunities. It is about striking a balance between the positive outcomes of opportunities and the negative outcomes of risks,

ensuring that the enterprise can achieve its objectives while keeping potential threats under control.

NEW QUESTION # 74

Consider the diagram of an architecture development cycle.

Which description matches the phase of the ADM labeled as item 1?

- A. Operates the process of managing architecture requirements.
- **B. Conducts implementation planning for the architecture defined in previous phases.**
- C. Provides architectural oversight for the implementation.
- D. Establishes procedures for managing change to the new architecture.

Answer: B

Explanation:

In the context of the TOGAF ADM (Architecture Development Method), the phase labeled as item 1, which conducts implementation planning for the architecture defined in previous phases, corresponds to Phase E: Opportunities and Solutions. Here's a detailed explanation:

Phase E: Opportunities and Solutions:

Objective: This phase focuses on identifying delivery vehicles (projects, programs, or portfolios) that can deliver the target architecture identified in previous phases. It bridges the gap between the architecture vision and the detailed implementation.

Implementation Planning: In this phase, the architect develops the detailed Implementation and Migration Plan. This includes identifying work packages, sequencing activities, and preparing for the transition to the target architecture.

Key Activities:

Identify Opportunities and Solutions: This involves identifying potential solutions that address the gaps identified during the architecture definition phases (Phases B, C, and D).

Work Package Definition: Work packages are defined, which include specific projects or initiatives required to implement the architecture.

Transition Planning: Detailed plans for transitioning from the baseline to the target architecture are developed, ensuring that all necessary steps and resources are accounted for.

TOGAF Reference:

Phase E Deliverables: Key deliverables of this phase include the Implementation and Migration Plan, project charters, and work package descriptions.

Alignment with Business Strategy: This phase ensures that the implementation plans are aligned with the business strategy and objectives, providing a clear path for executing the architecture vision.

Benefits:

Structured Implementation: Conducting implementation planning ensures that the architecture is implemented in a structured and controlled manner, reducing risks and enhancing the likelihood of success.

Resource Allocation: It helps in efficient allocation of resources by identifying the specific projects and initiatives needed to achieve the target architecture.

In summary, Phase E of the TOGAF ADM focuses on conducting implementation planning for the architecture defined in previous phases, ensuring a structured and controlled approach to executing the architecture vision and achieving the desired business outcomes.

NEW QUESTION # 75

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