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ISACA Certified in the Governance of Enterprise IT Exam Sample Questions (Q394-Q399):

NEW QUESTION # 394
Which of the following is the PRIMARY ongoing responsibility of the IT governance function related to risk?

- A. Verifying that all business units have staff skilled at assessing risk
- B. Communicating the enterprise risk management plan
- C. Ensuring IT risk management is aligned with business risk appetite

- D. Responding to and controlling all IT risk events

Answer: C

NEW QUESTION # 395

An enterprise is planning to replace multiple enterprise resource planning (ERP) systems at various regions with one company-wide ERP system. The main objective of this change is to achieve economies of scale efficiencies resulting in cost reductions. To meet this objective, what is the BEST approach in the planning phase of the project?

- A. Adopt a best in breed web-based architecture for the ERP system.
- B. Use a service provider to evaluate and implement the new ERP processes.
- C. Minimize customization by standardizing ERP processes across regions.
- D. Implement an ERP system on shared resources with the lowest cost.

Answer: C

Explanation:
One of the main benefits of ERP systems is that they can integrate and streamline various business processes across an enterprise, such as accounting, inventory, sales, human resources, etc. However, this also means that different regions or departments may have to adopt common or standardized processes that are supported by the ERP system, rather than using their own customized or localized ones. This can reduce the complexity and cost of implementing and maintaining the ERP system, as well as improve data quality and consistency. According to one of the web search results1, "it's important to always keep those processes at the core of your implementation plan" and "an ERP implementation is an opportunity to introduce a better process, not simply to automate an existing inefficient one." Another web search result2 states that
"standardizing ERP processes across regions" is one of the best practices for a successful ERP implementation. Therefore, the best approach in the planning phase of the project is to minimize customization by standardizing ERP processes across regions.
References := 9 Key ERP Implementation Best Practices | NetSuite, 6 Best Practices for a Successful ERP Implementation

NEW QUESTION # 396

An enterprise has a large backlog of IT projects. The current strategy is to execute projects as they are submitted, but executive management does not believe this method is optimal. Which of the following is the MOST important action to address this concern?

- A. Implement stage-gating to determine the value of each project.
- B. Implement a methodology to prioritize projects based on resource availability.
- C. Create a combined business/IT committee to determine project prioritization.
- D. Establish a performance dashboard that determines business value.

Answer: C

NEW QUESTION # 397

Establishing a uniform definition for likelihood and impact through risk management standards PRIMARILY addresses which of the following concerns?

- A. Inconsistent categories of vulnerabilities
- B. Conflicting interpretations of risk levels
- C. Inconsistent data classification
- D. Lack of strategic IT alignment

Answer: B

NEW QUESTION # 398

Which of the following activities MUST be completed before developing an IT strategic plan?

- A. Review the enterprise business plan
- B. Review the enterprise risk tolerance level
- C. Align the enterprise vision statement with business processes

- D. Develop an enterprise architecture (EA) framework

Answer: A

Explanation:
Before developing an IT strategic plan, it is essential to review the enterprise business plan, which defines the enterprise's structure, governance, and operations. The enterprise business plan describes the enterprise's vision, mission, goals, objectives, strategies, and performance measures. It also outlines the enterprise's value proposition, market position, competitive advantage, and customer segments. The IT strategic plan should align with and support the enterprise business plan by providing a roadmap for how IT will enable and enhance the business capabilities and outcomes. The IT strategic plan should also consider the enterprise's risk appetite and tolerance, which are defined by the enterprise's risk management framework.
The other options are not necessarily required before developing an IT strategic plan. Aligning the enterprise vision statement with business processes is part of the IT strategic planning process, but it does not have to be done before developing the IT strategic plan. Developing an enterprise architecture (EA) framework is a separate activity that can be done in parallel or after developing the IT strategic plan. The EA framework defines how to create and use an enterprise architecture, which provides a holistic view of the organization's business, information, and technology. Reviewing the enterprise risk tolerance level is also part of the IT strategic planning process, but it does not have to be done before developing the IT strategic plan. The risk tolerance level reflects the acceptable level of variation around a particular set of risk-based objectives.

NEW QUESTION # 399

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