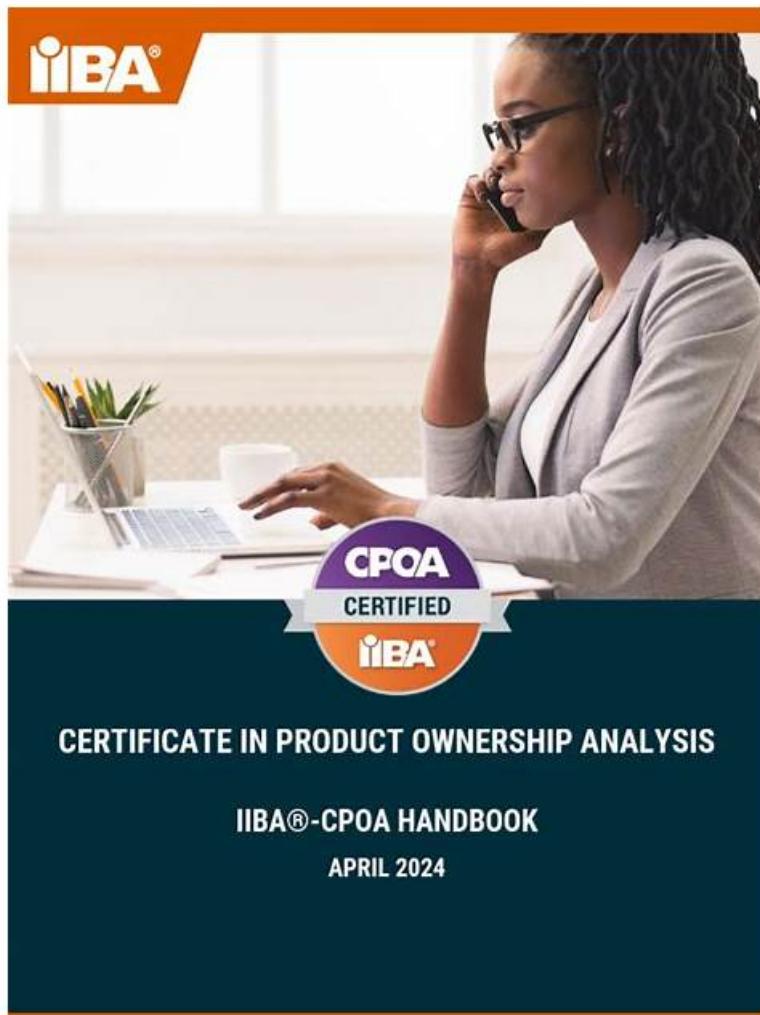


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IIBA Certificate in Product Ownership Analysis (IIBA-CPOA) Sample Questions (Q18-Q23):

NEW QUESTION # 18

While the delivery team is busy building product features in ongoing iterations, the majority of a product ownership analysis (POA) practitioner's time will be spent in:

- A. monitoring progress of the delivery team.
- B. validating product features from the previous iteration.
- C. clarifying delivery team queries.
- D. **refining the product backlog for the upcoming iteration.**

Answer: D

Explanation:

During ongoing iterations, the POA practitioner primarily focuses on refining the product backlog for the upcoming iteration to ensure a steady pipeline of well-defined, prioritized PBIs ready for development.

NEW QUESTION # 19

What steps are used in kano analysis to help prioritize customers' needs?

- A. Choose data sets, develop report procedures, acquire customers, and report results
- B. Identify training topics, record customer uptake, train customers, and review results
- C. **Select target features, develop customer questions, survey customers, and analyze results**
- D. Determine usage areas track customer operations, test customers, and test results

Answer: C

Explanation:

Kano analysis prioritizes customer needs by selecting target features, creating customer-focused questions, conducting surveys to gather feedback, and analyzing the results to classify features into categories like must- have, performance, and delight.

NEW QUESTION # 20

Iteration planning:

- A. **may evolve through the learn and adapt cycle.**
- B. is required to complete release planning.
- C. demonstrates commitment to the team
- D. requires the delivery team to align goals to support the product vision.

Answer: A

Explanation:

Iteration planning may evolve through the learn and adapt cycle, allowing the team to refine plans based on new insights, feedback, and changing priorities to improve delivery effectiveness.

NEW QUESTION # 21

Which type of goal keeps the focus on the customer and the product?

- A. Agreed
- B. **Shared**
- C. Planned
- D. Common

Answer: B

Explanation:

Shared goals keep the focus on the customer and the product by aligning all stakeholders and team members toward a common

vision of delivering value.

NEW QUESTION # 22

If there are similar questions about performance and security with the ready state product backlog items (PBIs), the product ownership analysis (POA) practitioner can utilize this information to:

- A. inform the delivery team and customers about these PBIs.
- B. conduct extra sessions with the iteration manager to elaborate on the root cause.
- C. keep monitoring the items as the average age of stories has not been crossed by these PBIs yet.
- D. **refine performance and security related requirements so that the acceptance criteria can be modified accordingly.**

Answer: D

Explanation:

When similar performance and security issues appear in ready state PBIs, the POA practitioner should refine related requirements so acceptance criteria are updated accordingly. This ensures the PBIs address the concerns before development, improving clarity and alignment with quality standards.

NEW QUESTION # 23

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