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ULTIMATE PMP STUDY PLAN



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Some of the topics and concepts of the test are the following:

- Addressing obstacles
- The management of communications and conflicts
- Establishing governance
- Managing scope, changes, and procurement
- Planning compliance

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The Project Management Professional (PMP) certification is a globally recognized credential for project managers. Project Management Professional (2025 Version) certification is granted by the Project Management Institute (PMI), a non-profit

organization that promotes excellence in project management.

PMI Project Management Professional (2025 Version) Sample Questions (Q1310-Q1315):

NEW QUESTION # 1310

A project manager assumes an ongoing project with teams working across three continents. The previous project manager advises that participation in weekly status meetings has been low.

What should the new project manager do to find ways to resolve the problem?

- A. Reference the requirements traceability matrix to see if all teams are required to attend
- B. Review the kick-off meeting report to see if all teams participated
- C. Check the resource breakdown structure (RBS) to determine if there are known team conflicts
- **D. Determine if team time zones are listed in the communications management plan**

Answer: D

Explanation:

Section: Executing

NEW QUESTION # 1311

Change requests are an output from which Project Integration Management process?

- A. Develop Project Charter
- B. Close Project
- C. Develop Project Management Plan
- **D. Direct and Manage Project Execution**

Answer: D

Explanation:

Section: Monitoring and Controlling

NEW QUESTION # 1312

In complex projects/ initiating processes should be completed:

- A. Within a work package.
- B. To estimate schedule constraints.
- C. To estimate resource allocations.
- **D. In each phase of the project.**

Answer: D

NEW QUESTION # 1313

What cost control technique is used to compare actual project performance to planned or expected performance?

- A. Forecasting
- B. Trend analysis
- **C. Variance analysis**
- D. Cost aggregation

Answer: C

Explanation:

Section: Monitoring and Controlling

NEW QUESTION # 1314

A project team is engaging a development team in another country to develop software. During progress reviews, the project manager identified completion date delays due to rework because there were different interpretations of the client's needs. What should the project manager do?

- A. Travel to the development team's office to push the schedule
- B. Set up a meeting with key stakeholders to clarify requirements
- C. Create prototypes with the development team to confirm requirements
- D. Escalate to the project steering committee and request additional time

Answer: C

Explanation:

Creating prototypes is a technique to elicit, analyze, and validate requirements by providing a working model of the expected product or service. Prototypes can help reduce ambiguity, resolve conflicts, and obtain feedback from the stakeholders and the development team. Prototypes can also facilitate communication and collaboration across different locations and cultures, and improve the quality and efficiency of the development process. By creating prototypes with the development team, the project manager can ensure that the client's needs are understood and met, and that the rework and delays are minimized. References: (Professional in Business Analysis Reference Materials source and documents)

* PMBOK Guide, 6th edition, Section 5.2.2.4, p. 154

* PMI Professional in Business Analysis (PMI-PBA) Examination Content Outline, Domain II:

Planning, Task 7, p. 9

* Business Analysis for Practitioners: A Practice Guide, Section 4.3.3, p. 93

NEW QUESTION # 1315

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