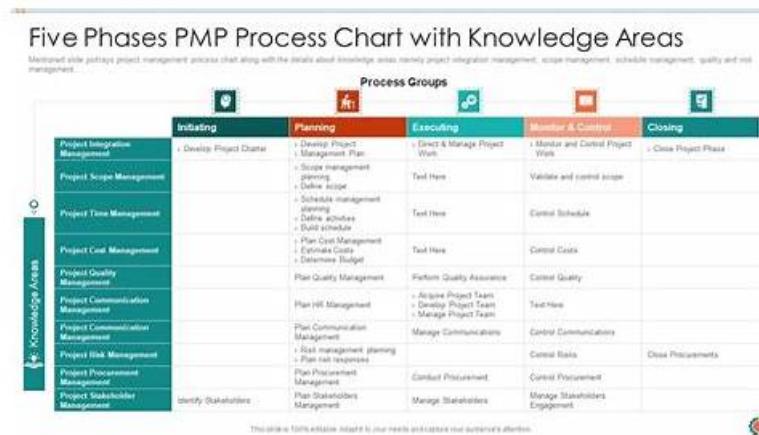


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PMI PMP - Project Management Professional (2026) Sample Questions (Q370-Q375):

NEW QUESTION # 370

Which of the following statements are FALSE regarding the CPM method?

- A. The forward pass is used to calculate the early finish dates and early start dates for the uncompleted portions of all network activities
- **B. Free slack is the amount of time one can delay the start of a particular task, without delaying the completion of the project.**
- C. The backward pass is used to calculate the late finish dates and late start dates for the uncompleted portions of all network activities
- D. The latest start of the task can be determined by subtracting the duration of the task from the latest finish date of task

Answer: B

NEW QUESTION # 371

Which knowledge area employs the processes required to ensure timely and appropriate generation, collection, distribution, storage, retrieval, and ultimate disposition of project information?

- A. Project Integration Management
- B. Project Quality Management
- **C. Project Communications Management**
- D. Project Risk Management

Answer: C

Explanation:

Section: Monitoring and Controlling

NEW QUESTION # 372

A team is working on a project using a hybrid approach, and they are facing a lot of obstacles and blockers from some stakeholders. What should the project manager do to improve project performance?

- A. Add blockers to the issue log and risk management plan
- B. Empower the team members to remove obstacles and blockers
- **C. Address and remove obstacles and blockers for the team**
- D. Ask stakeholders to communicate with the project manager and not directly with the team

Answer: C

Explanation:

According to the PMI, a hybrid approach is a combination of two or more project methodologies, such as waterfall and agile, to suit the needs of the project. A hybrid approach can offer flexibility, adaptability, and customer focus, while also maintaining some level of predictability, structure, and control. However, a hybrid approach can also pose some challenges, such as stakeholder resistance, misalignment, or confusion.

Therefore, the project manager needs to address and remove any obstacles and blockers that may prevent the team from achieving their goals. Obstacles and blockers are issues or impediments that hinder or stop the team's progress, such as lack of resources, unclear requirements, technical debt, conflicts, communication gaps, etc. The project manager should follow these steps to address and remove obstacles and blockers for the team:

* Identify the obstacles and blockers by using various techniques, such as daily stand-up meetings, retrospectives, feedback sessions, surveys, etc.

* Analyze the impact, root cause, and priority of the obstacles and blockers by using tools, such as issue logs, risk registers, impact analysis, root cause analysis, prioritization matrix, etc.

* Develop and implement solutions to remove the obstacles and blockers by using methods, such as problem-solving, negotiation, escalation, delegation, collaboration, etc.

* Monitor and evaluate the effectiveness of the solutions by using measures, such as team velocity, customer satisfaction, quality metrics, etc.

* Communicate and report the status and results of the solutions to the relevant stakeholders, such as the team, the sponsor, the customer, etc.

By addressing and removing obstacles and blockers for the team, the project manager can improve the project performance, as well as the team's productivity, quality, morale, and collaboration.

The other options are not the best choices, because:

* Asking stakeholders to communicate with the project manager and not directly with the team would create a communication bottleneck, reduce transparency, and increase the risk of misunderstanding or miscommunication.

* Empowering the team members to remove obstacles and blockers would be a good practice, but it would not be sufficient without

the project manager's support, guidance, and intervention, especially if the obstacles and blockers are beyond the team's authority or capability.

* Adding blockers to the issue log and risk management plan would be a necessary step, but it would not be enough without taking action to resolve them. Simply documenting the blockers would not help the team to overcome them or improve their performance.

References:

- * Hybrid Project Management: What is it, Methodology & Software - Teamhood
- * Agile, Traditional, and Hybrid Approaches to Project Success
- * Impediments, Obstacles, and Blockers: How to Address and Remove Them
- * 1.7. Address and remove impediments, obstacles, and blockers for the team - KnowledgeMap
- * 1.7 Address and Remove Impediments, Obstacles, and Blockers ... - BrainBOK

NEW QUESTION # 373

A defect is identified during user acceptance testing that could significantly impact the system's performance.

The project team has advised that this defect puts the delivery date at risk.

Which risk management process should be performed?

- A. Plan Risk Responses, to outline the possible options to bypass the system performance issue
- B. Perform Qualitative Risk Analysis, to assess the extent of the system performance impact
- C. Monitor Risks, to install system performance monitoring tools and update the risk register
- D. Perform Quantitative Risk Analysis, to outline the details of the system performance issues

Answer: C

Explanation:

When a defect is identified during user acceptance testing that could significantly impact the system's performance, and the project team advises that this defect puts the delivery date at risk, the appropriate risk management process to perform is Plan Risk Responses. This process involves developing options, selecting strategies, and agreeing on actions to address overall project risk exposure, as well as to treat individual project risks. The aim is to determine how to approach, plan, and execute the risk management activities for a project.

: Plan Risk Responses for Your Projects - Project Management Academy1.

NEW QUESTION # 374

Which type of tool would be used for the quality planning activity?

- A. Assumption Analysis
- B. Checklist Analysis
- C. Cost-Benefit Analysis
- D. Schedule Analysis

Answer: C

Explanation:

Section: Initiation

NEW QUESTION # 375

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