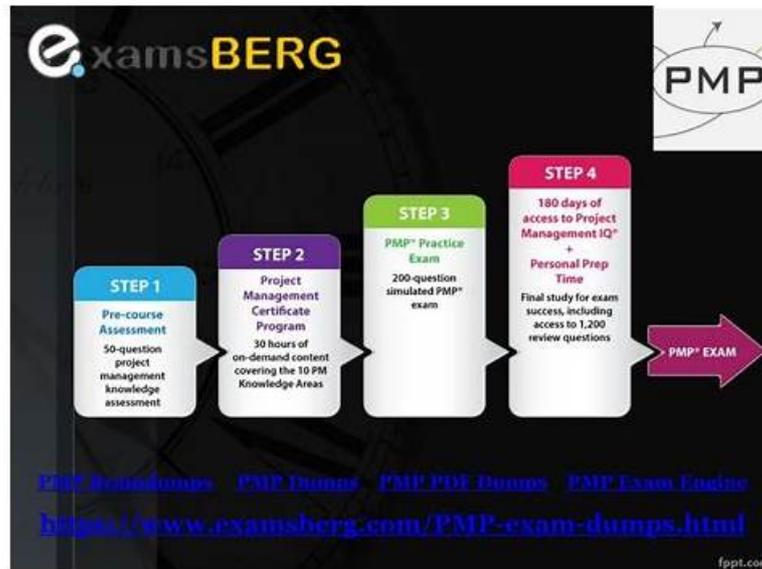


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PMI Project Management Professional (2025 Version) Sample Questions (Q341-Q346):

NEW QUESTION # 341

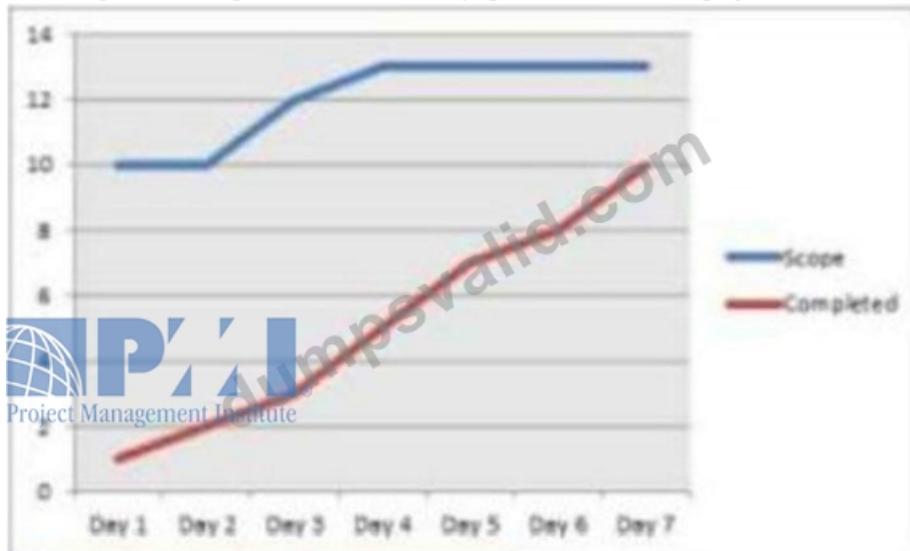
A new smart phone is introduced Market research indicates that customer expectations for the browsing speed of certain applications are unmet. To mitigate this, the quality team reviews the design and decides to reproduce the product. What is this cost of rework called?

- A. Cost of quality assurance testing
- B. Quality management cost
- C. Cost of quality improvement
- D. Cost of quality (COQ)

Answer: D

NEW QUESTION # 342

According to this burnup chart for the last 7-day sprint, what should the project lead address with the product owner and team?



- A. The product owner should not ask the team to change their sprint commitments.
- **B. The team is not meeting the expectations of the product owner.**
- C. The team should have stopped on day 4 and started a new sprint.
- D. The team is accepting too much work in the sprint after it has started.

Answer: B

Explanation:

The burnup chart indicates that the "Completed" work is trailing behind the "Scope," suggesting that the team is not meeting the expectations set by the product owner. This discrepancy can be due to various factors such as underestimation of tasks, unforeseen challenges, or scope changes. It's important for the project lead to address this with the product owner and team to realign expectations, reassess the workload, and implement corrective actions to ensure that project goals are met within the sprint timeframe.

References:

A Guide to the Project Management Body of Knowledge (PMBOK Guide)

The PMI Guide to Business Analysis

Business Analysis for Practitioners: A Practice Guide 12345.

NEW QUESTION # 343

A company's key product is evolving and requires the use of a new technology. No one on the team is familiar with this technology; however, experienced developers on the team volunteered to study the concepts and application and believe they will be able to take full responsibility for the new technology.

What should the project manager do?

- **A. Support the developers with their intention to learn the new technology.**
- B. Descope this requirement as the developers have more important tasks.
- C. Hire externally since the internal developers already have assigned work.
- D. Outsource the technology work to a third party so as not to delay work.

Answer: A

NEW QUESTION # 344

What scope definition technique is used to generate different approaches to execute and perform the work of the project?

- A. Product analysis

- B. Expert judgment
- **C. Alternatives identification**
- D. Build vs. buy

Answer: C

NEW QUESTION # 345

For any given project, the project manager, in collaboration with the project team, is responsible for:

- A. Informing the project sponsor about which processes are going to be used.
- B. Tailoring the processes to fit the abilities of the organization.
- C. Applying knowledge, skills, and processes uniformly.
- **D. Determining which particular processes are appropriate.**

Answer: D

NEW QUESTION # 346

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