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Which of the following is not a stage in an issue resolution process?

- a. Share the issue with stakeholders.
- b. Track the issue to closure. c. Escalate to the sponsor.
- d. Apply change control.

A

Which of the following are challenges for a project manager developing and leading a project team?

- 1) Issues and incompatibility amongst team members
- 2) Getting the right skills and attributes amongst team members
- 3) Co-location of team members in the same geographic area
- 4) Lack of accountability of team members

- a. 1, 2 & 3
- b. 1, 2 & 4
- c. 1, 3 & 4
- d. 2, 3 & 4

C

Which of the following is an activity in a typical change control process?

- a. Recommendation.
- b. Justification.
- c. Planning.
- d. Continuous improvement

A

The purpose of quality assurance is to:

- a. provide confidence the project will satisfy the relevant quality standards.
- b. determine a set of procedures and standards for project management.
- c. inspect, measure and test deliverables and processes.
- d. define the scope and specifics of a project's deliverables

A

A project manager might use a PESTLE analysis in order to:

- a. mitigate all possible risks to the project.
- b. identify and mitigate factors that may affect the project.
- c. control technological change during the project.
- d. consider team social roles in early stages of the project

B

Which of the following are phases in an iterative project life cycle? 1) Concept 2)

Feasibility 3) Deployment 4) Development

- a. 3 and 4 only
- b. 1, 2 and 3
- c. 1 and 2 only
- d. 2, 3 and 4

D

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APM APM-PFQ Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">• Understand Leadership and Teamwork within a Project: This topic defines the term leadership and explains how a project team leader can influence team performance.
Topic 2	<ul style="list-style-type: none">• Understand Project Management Planning: This topic explains how the deployment baseline differs between linear and iterative life cycles. Additionally, the topic outlines the stakeholders of a project management plan, the purpose, and the typical content of a business case.

Topic 3	<ul style="list-style-type: none"> Understand Project Scope Management: It defines scope management. Moreover, the topic focuses on the distinction between iterative and linear project scope management.
Topic 4	<ul style="list-style-type: none"> Understand the Roles and Responsibilities within Projects: The topic focuses on project management roles and responsibilities. Moreover, the topic covers roles such as the project sponsor, project manager, project governance, project team members, and end users.
Topic 5	<ul style="list-style-type: none"> Understand Communication in the Context of a Project: The topic focuses on the advantages and disadvantages of different communication methods.
Topic 6	<ul style="list-style-type: none"> Understand Project Risk and Issue Management in the Context of a Project: The topic defines the term risk and explains the purpose of risk management. It outlines the stages of a typical risk management process. It also describes the use of risk registers.
Topic 7	<ul style="list-style-type: none"> Understand Project Management and the Operating Environment: It includes defining the term project and stating the differences between a project and business as usual. It also covers defining 'project management' and its key purpose.
Topic 8	<ul style="list-style-type: none"> Understand Project Life Cycles: This topic encompasses stating the phases of a typical linear project life cycle and an iterative project life cycle. It also includes defining the terms hybrid life cycle and 'extended project life cycle.

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APM Project Fundamentals Qualification (PFQ) Sample Questions (Q398-Q403):

NEW QUESTION # 398

The project team comprises:

- A. the members of staff who are allocated full time to the project.
- B. all those responsible to the project manager who are working towards the project objectives.**
- C. all project stakeholders.
- D. the members of staff who report to the project manager and who carry out work on the project.

Answer: B

NEW QUESTION # 399

Which of the following BEST describes a project issue?

- A. An uncertain event that may or may not occur
- B. An opportunity that occurs through change control
- C. A problem that needs to be escalated to the next level of management for resolution**
- D. A problem that the project manager has to deal with on a day-to-day basis

Answer: C

NEW QUESTION # 400

In order to be defined as an issue, which of the following conditions must be satisfied?

- A. It must have happened because of an identified risk.
- B. The project team must be able to deal with it internally.
- C. The project manager must be able to resolve it.
- D. **It must result in a set tolerance being exceeded.**

Answer: D

NEW QUESTION # 401

When using a PESTLE analysis, a potential change in national government would be an example of a:

- A. sociological factor.
- B. economic factor.
- C. **political factor.**

Answer: C

Explanation:

D A. potential change of government would not be considered in such an analysis.

NEW QUESTION # 402

One way that communication could be improved in the project is to:

- A. **ensure that free flowing feedback channels are planned into the communication structure.**
- B. target only those stakeholders who seem to show a valid interest in the project.
- C. avoid planning communication too much so that messages are not seen as rigid and overly complex.
- D. ensure that communication is carried out as much as possible, transmitting as much information as possible.

Answer: A

NEW QUESTION # 403

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