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Scrum Professional Scrum Product Owner II Sample Questions (Q37-Q42):

NEW QUESTION # 37
What might indicate to a Product Owner that they need to work more with the Scrum Team?

(choose the best answer)

- A. The acceptance criteria for the Product Backlog items do not appear to be complete.
- B. They are not working full time with the Scrum Team.
- C. The Increment presented at the Sprint Review does not reflect their expectations.
- D. People frequently leave the Scrum Team.

Answer: C

Explanation:
Option D is the best answer because it indicates that the Product Owner and the Scrum Team are not aligned on the vision, goals, and value of the product. The Product Owner is responsible for maximizing the value of the product and the work of the Scrum Team1. To do so, the Product Owner needs to work closely with the Scrum Team, communicate the product vision, provide clear and valuable Product Backlog items, collaborate on the Sprint Goal, and inspect and adapt the product based on feedback23.
If the Increment presented at the Sprint Review does not reflect the Product Owner's expectations, it means that there is a gap between what the Product Owner wants and what the Scrum Team delivers.
This gap can lead to waste, rework, dissatisfaction, and missed opportunities. The Product Owner should work more with the Scrum Team to ensure that they have a shared understanding of the product and its value proposition, and that they deliver Increments that meet the Definition of Done and the acceptance criteria45.
Option A is not the best answer because it does not necessarily imply that the Product Owner needs to work more with the Scrum Team. People may leave the Scrum Team for various reasons, such as personal, professional, or organizational factors. While the Product Owner should care about the well-being and motivation of the Scrum Team members, and try to foster a positive and collaborative environment, the Product Owner is not accountable for the people management or the team composition1. The Scrum Master is more likely to address the issues that cause people to leave the Scrum Team, such as impediments, conflicts, or dysfunctions.
Option B is not the best answer because it does not necessarily imply that the Product Owner needs to work more with the Scrum Team. The Product Owner is expected to spend enough time with the Scrum Team to provide them with the necessary guidance and feedback2. However, the Product Owner also has other responsibilities, such as engaging with stakeholders, customers, and users, managing the Product Backlog, validating the product value, and aligning the product strategy with the business goals12. The Product Owner does not need to work full time with the Scrum Team, as long as they are available and accessible when needed, and they empower the Scrum Team to make decisions and self-organize .
Option C is not the best answer because it does not necessarily imply that the Product Owner needs to work more with the Scrum Team. The acceptance criteria for the Product Backlog items are the conditions that must be met for the items to be considered done and valuable. The Product Owner is accountable for defining and communicating the acceptance criteria to the Scrum Team1. However, the Product Owner can also collaborate with the Scrum Team and the stakeholders to refine and clarify the acceptance criteria, and to ensure that they are aligned with the Definition of Done and the Sprint Goal .
The acceptance criteria for the Product Backlog items may not appear to be complete at the beginning of the Sprint, but they can be refined and updated throughout the Sprint, as long as they do not change the scope or the value of the items. The Product Owner should work with the Scrum Team to ensure that the acceptance criteria are clear, testable, and valuable, but they do not need to work more with the Scrum Team just because the acceptance criteria are not complete at a certain point in time.
References:
1: Product Owner Accountabilities
2: Product Backlog Management
3: Product Value
4: Product Vision
5: Sprint Review
6: Scrum Master Accountabilities
7: Stakeholders & Customers
8: Business Strategy
9: Definition of Done
10: Product Backlog Refinement
11: Sprint Planning
12: Sprint Backlog

NEW QUESTION # 38
What is typical work for a Product Owner in a Sprint?
(choose the best two answers)

- A. Update the work plan for the Developers on a daily basis.
- B. Work with the Developers on Product Backlog refinement.

- C. Attend every Daily Scrum to answer functional questions about the Sprint Backlog.
- D. Create financial reporting upon the spent hours reported by the Developers.
- E. Collaborate with stakeholders, user communities and other Product Owners.

Answer: B,E

Explanation:
Explanation
As a Product Owner, you are accountable for maximizing the value of the product and the work of the Scrum Team. To do this, you need to collaborate with various stakeholders, user communities and other Product Owners to understand their needs, expectations and feedback, and to align them with the product vision and strategy. You also need to work with the Developers on Product Backlog refinement, which is an ongoing activity to add detail, estimates and order to Product Backlog items. This helps the Developers to understand what is valuable and feasible to deliver in the upcoming Sprints, and to plan and execute their work accordingly. These are typical and essential work for a Product Owner in a Sprint.
The other options are not typical or effective work for a Product Owner in a Sprint. Attending every Daily Scrum is not necessary, as the Daily Scrum is an event for the Developers to inspect their progress and plan their next steps. The Product Owner can attend the Daily Scrum if invited by the Developers, but should not interfere or answer questions that are not related to the Sprint Goal or the Product Backlog. Creating financial reporting upon the spent hours reported by the Developers is not a valuable activity, as it does not reflect the outcome or the value delivered by the product. It also goes against the Scrum values of trust and respect, as it implies that the Developers are not self-managing or committed to their work. Updating the work plan for the Developers on a daily basis is also not a good practice, as it undermines the autonomy and creativity of the Developers, and reduces their ability to inspect and adapt their work based on the empirical evidence. The Product Owner should not tell the Developers how to do their work, but rather focus on what is the most valuable outcome for the product.
References:
* Professional Scrum Product Owner™ II Certification
* Understanding and Applying the Scrum Framework
* Managing Products with Agility

NEW QUESTION # 39
What would be the best way to have multiple teams get started on a multi-product initiative? (choose the best answer)

- A. Let the teams know what time of reporting the business will be needing.
- B. Ensure that all features are assigned to the most suitable teams before getting started.
- C. Explain to them the goal of the initiative, how success will be measured, and together agree with how they will provide transparency.
- D. Have them start with what they have as they'll self-organize and eventually figure out what to do.

Answer: C

NEW QUESTION # 40
Which of the following are characteristics of a Product Goal?
(choose all that apply)

- A. It communicates the target future state of the product.
- B. It is a commitment contained in the Product Backlog.
- C. It provides a long-term objective for the Scrum Team to plan against.
- D. It forms a contract with the business, allowing change to be better managed.
- E. It has the approval of all stakeholders.
- F. It enhances focus.

Answer: A,B,C,F

Explanation:
A Product Goal is a summary statement of the desired outcome or value that the product should deliver. It communicates the target future state of the product, which is aligned with the product vision and strategy. It enhances focus by providing a clear direction and purpose for the Scrum Team and the stakeholders. It is a commitment contained in the Product Backlog, which means that it is transparent, visible, and understood by everyone involved in the product development. It provides a long-term objective for the Scrum Team to plan against, which helps them to prioritize and refine the Product Backlog items and to craft the Sprint Goals.
Option D is not correct because the Product Goal does not need to have the approval of all stakeholders. The Product Owner is

accountable for the value of the product and the Product Backlog, and therefore has the authority to define and communicate the Product Goal. The Product Owner may collaborate with the stakeholders to discover and validate their needs and expectations, but does not need to seek their consensus or permission for the Product Goal.

Option F is not correct because the Product Goal is not a contract with the business, but rather a flexible and adaptable guide for the product development. The Product Goal is not fixed and immutable, but rather emergent and dynamic. It can be changed or updated as the product evolves and the market conditions change. The Product Goal does not limit or constrain the changes that may occur during the product development, but rather enables and supports them. References:

* Professional Scrum Product Owner II Assessment
* Understanding and Applying the Scrum Framework
* Managing Products with Agility
* Scrum Guide 2020 Update - Introducing the Product Goal
* The Product Goal explained

NEW QUESTION # 41

Which of the following are characteristics of a Product Goal?
(choose all that apply)

- A. It communicates the target future state of the product.
- B. It is a commitment contained in the Product Backlog.
- C. It provides a long-term objective for the Scrum Team to plan against.
- D. It forms a contract with the business, allowing change to be better managed.
- E. It has the approval of all stakeholders.
- F. It enhances focus.

Answer: A,B,C,F

Explanation:
Explanation
A Product Goal is a summary statement of the desired outcome or value that the product should deliver. It communicates the target future state of the product, which is aligned with the product vision and strategy. It enhances focus by providing a clear direction and purpose for the Scrum Team and the stakeholders. It is a commitment contained in the Product Backlog, which means that it is transparent, visible, and understood by everyone involved in the product development. It provides a long-term objective for the Scrum Team to plan against, which helps them to prioritize and refine the Product Backlog items and to craft the Sprint Goals.

Option D is not correct because the Product Goal does not need to have the approval of all stakeholders. The Product Owner is accountable for the value of the product and the Product Backlog, and therefore has the authority to define and communicate the Product Goal. The Product Owner may collaborate with the stakeholders to discover and validate their needs and expectations, but does not need to seek their consensus or permission for the Product Goal.

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The Product Goal does not limit or constrain the changes that may occur during the product development, but rather enables and supports them. References:

* Professional Scrum Product Owner II Assessment
* Understanding and Applying the Scrum Framework
* Managing Products with Agility
* Scrum Guide 2020 Update - Introducing the Product Goal
* The Product Goal explained

NEW QUESTION # 42

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