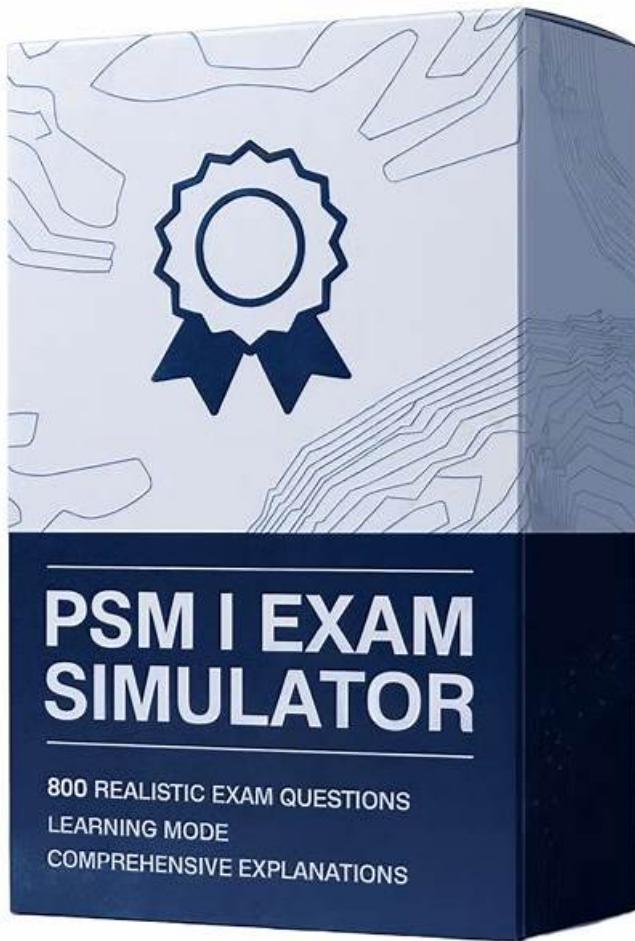


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Scrum PSM-I (Professional Scrum Master I) is a certification exam that validates the knowledge and skills of a professional in the field of Scrum methodology. Scrum is an Agile framework that helps organizations to deliver high-quality products by enabling teams to work collaboratively and adapt to changing requirements. The PSM-I exam is conducted by Scrum.org, a global organization that provides training, assessments, and certifications for Scrum practitioners.

Scrum PSM-I Certification Exam is an online exam that consists of 80 multiple-choice questions that must be completed within 60 minutes. PSM-I exam is designed to test the candidate's knowledge of the Scrum framework, its roles, events, artifacts, and rules. PSM-I exam also covers topics such as Scrum principles, values, and practices, and the Scrum Master's responsibilities.

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Scrum PSM-I Certification Exam is based on the Scrum Guide, which is the official guide to Scrum developed and maintained by Scrum co-creators Ken Schwaber and Jeff Sutherland. The Scrum Guide provides a framework for implementing Scrum in organizations and defines the roles, events, artifacts, and values of Scrum. PSM-I Exam is designed to ensure that candidates have a deep understanding of the Scrum Guide and can apply its principles to their work.

Scrum Professional Scrum Master I Sample Questions (Q266-Q271):

NEW QUESTION # 266

Marian is the Product Owner envisioning a project for a new release of her product. She made a projection of a release date based upon a sustained velocity of 17 completed units of work per Sprint. Over the first 3 Sprints, the average velocity was 13 for work that the Development Team estimated as 90% done. The Development Teams, feeling the need to meet the plan, figured that a velocity of 17 was within their reach.

A good way to continue is:

- A. The Development Team should remind Marian to find funding for enough Release Sprints in which the remaining work can be done.
- B. **The Development Team makes sure that all of the selected scope per Sprint is as "Done" as possible. The undone work is estimated and added to the Sprint Backlog of the next Sprint, so it doesn't mess up the Product Backlog.**
- C. The opportunity to inspect and adapt is lost. Opaqueness has replaced transparency. Predictability has dropped below zero. The produced software is not usable. As the rules of Scrum have not been respected, it is the Scrum Master's duty to assess whether repair is possible, or a restart with a more reliable team. If not, the Scrum Master should cancel the project.
- D. Add enough people to the Development Team for the deadline to be made.

Answer: B

Explanation:

Explanation/Reference:

NEW QUESTION # 267

A Sprint Retrospective should be held: (Choose the best answer.)

- A. At the beginning of each Sprint.
- B. **At the end of each Sprint.**
- C. At the end of the last Sprint in a project or a release.
- D. Only when the Scrum Team determines it needs one.

Answer: B

NEW QUESTION # 268

Which are properties of the Daily Scrum? (Choose two.)

- A. It is held first thing in the morning.
- B. It is facilitated by the team lead.
- C. It is free from and designed to promote conversation.
- D. **Its location and time remain constant.**
- E. It consists of the Scrum Master asking the Team members the three questions.
- F. **It is fifteen minutes or less in duration.**

Answer: D,F

Explanation:

According to the Scrum Guide¹, each event in Scrum is a formal opportunity to inspect and adapt something. These events are specifically designed to enable critical transparency and inspection. Failure to include any of these events results in reduced

transparency and is a lost opportunity to inspect and adapt. All events are time-boxed events, such that every event has a maximum duration. Once a Sprint begins, its duration is fixed and cannot be shortened or lengthened. The remaining events may end whenever the purpose of the event is achieved, ensuring an appropriate amount of time is spent without allowing waste in the process. The time-box for the Daily Scrum is 15 minutes or less for a one-month Sprint. Its location and time remain constant.

NEW QUESTION # 269

What factor should be considered when establishing the Sprint length?

(choose the best answer)

- A. The organization has mandated similar length sprints.
- B. **The need for the team to learn based on doing work and measuring results.**
- C. The frequency at which team formation can be changed.
- D. The organization's release schedule.

Answer: B

Explanation:

The best answer is B. The need for the team to learn based on doing work and measuring results.

The Sprint length should be chosen based on the complexity and volatility of the product and the environment, as well as the team's capability and Definition of Done. The Sprint length should enable the team to deliver a usable Increment of value that meets the feedback needs of the stakeholders and the business. The Sprint length should also allow the team to inspect and adapt their work processes and practices based on the outcomes of the Sprint.

The other options are not valid reasons for choosing the Sprint length. The organization's mandate, team formation, and release schedule should not dictate the Sprint length, but rather be aligned with it. The Scrum Team should have the autonomy to choose the Sprint length that best suits their product and context.

You can learn more about how to choose the right Sprint length from these sources: How Long A Sprint Should Be?, How to Choose the Right Sprint Length in Scrum, What is a Sprint?, Determining the Sprint Length, and Sprint Length: What's the Right Length?.

NEW QUESTION # 270

A new developer is having continuing conflicts with existing Development Team members and creating the hostile environment. If necessary, who is responsible for removing the team member?

- A. The Scrum Manager is responsible, because he/she removes Impediments.
- B. The Product Owner is responsible, because he/she controls the return on investment (ROI).
- C. The hiring manager is responsible, because he/she hired the developer.
- D. **The Development Team is responsible, and may need help from the Scrum Master.**

Answer: D

Explanation:

The correct answer is C, because if necessary, the Development Team is responsible for removing a team member who is creating a hostile environment. The Scrum Guide states that "development Teams are self-organizing. No one (not even the Scrum Master) tells the Development Team how to turn Product Backlog into Increments of potentially releasable functionality." Therefore, the Development Team should manage its own composition and dynamics, and may need help from the Scrum Master to facilitate this process.

NEW QUESTION # 271

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