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## PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q65-Q70):

NEW QUESTION # 65

What is a portfolio, programme and project management standards office?

- A. Hub Portfolio
- B. Organization Portfolio
- **C. COE**
- D. Programme

**Answer: C**

Explanation:

The P3O Foundation (2013) manual defines the Centre of Excellence (COE) as the portfolio, programme, and project management standards office. Section 5.3.4 states, "The COE serves as the portfolio, programme, and project management standards office, providing guidance, best practices, and maturity support." This differs from the Organization Portfolio Office (A), Hub Portfolio (B), and Programme (C), which have distinct roles. The 2013 edition highlights the COE's role in standardizing PPM practices, ensuring consistency across the P3O model. This supports organizational capability development.

Reference: P3O Foundation (2013) manual, Section 5.3.4, AXELOS.

#### **NEW QUESTION # 66**

Which P3O model features a single permanent office providing strategic planning and portfolio support?

- **A. Organization Portfolio Office**
- B. Virtual Office
- C. Flexible resource pool
- D. P3O model with Hub Portfolio Offices

**Answer: A**

Explanation:

The Organization Portfolio Office (OPO) is a single permanent office designed to provide strategic planning and portfolio support, as per the P3O Foundation (2013) manual. Section 5.3.2 states, "The Organization Portfolio Office is a centralized, permanent entity that delivers strategic planning, portfolio prioritization, and oversight across the organization." This contrasts with Hub Portfolio Offices (A), which are decentralized with local support, Virtual Offices (C), which are temporary and flexible, and Flexible Resource Pools (D), which focus on resource allocation rather than strategic functions. The 2013 edition highlights the OPO's role in aligning the entire change portfolio with organizational strategy, making it the correct model for this purpose. This centralized approach ensures consistent governance and decision-making.

Reference: P3O Foundation (2013) manual, Section 5.3.2, AXELOS.

#### **NEW QUESTION # 67**

What is used to measure the success of a P3O?

- A. P3O Value Matrix
- B. Complexity modelling
- **C. Key Performance Indicators**
- D. Principles for extracting value

**Answer: C**

Explanation:

The P3O Foundation (2013) manual specifies that Key Performance Indicators (KPIs) are used to measure the success of a P3O. Section 7.3.1 states, "Key Performance Indicators are employed to measure the success of a P3O, assessing its contribution to strategic objectives, risk balance, and benefits realization." This differs from value extraction principles (A), the P3O Value Matrix (B), which aids design, or complexity modelling (D), which analyzes systems. The 2013 edition highlights KPIs as a quantitative tool to evaluate P3O effectiveness, ensuring accountability and continuous improvement. This supports organizational decision-making and justification.

Reference: P3O Foundation (2013) manual, Section 7.3.1, AXELOS.

#### **NEW QUESTION # 68**

Which is a purpose of getting senior managers to buy into the benefits a P3O will deliver?

- A. Use their influence to champion the change
- B. Contribute to planning tranches of delivery
- C. Implement appropriate PPM tools
- D. Document the desired future state

**Answer: A**

Explanation:

The P3O Foundation (2013) manual states that getting senior managers to buy into P3O benefits aims to leverage their influence to champion the change. Section 4.2.2 notes, "Securing buy-in from senior managers enables them to use their influence to champion the P3O model, driving organizational acceptance and support." This differs from planning tranches (A), documenting the future state (B), or implementing tools (D), which are operational tasks. The 2013 edition emphasizes leadership support as critical for overcoming resistance and ensuring strategic alignment during implementation. This advocacy ensures the P3O's success and adoption across the organization.

Reference: P3O Foundation (2013) manual, Section 4.2.2, AXELOS.

### NEW QUESTION # 69

Which is NOT an objective of a programme?

- A. Coordinate related projects and activities
- B. Align to strategic objectives
- C. Deliver outcomes and benefits
- D. Deliver business products according to a Business Case

**Answer: D**

Explanation:

The P3O Foundation (2013) manual states that delivering business products according to a Business Case is not a programme objective. Section 2.1.1 notes, "Programme objectives include coordinating related projects and activities, delivering outcomes and benefits, and aligning with strategic objectives," while product delivery is a project-level task. This distinguishes programmes (A, C, D) from projects (B). The 2013 edition clarifies that programmes focus on outcomes, not specific deliverables, aligning with P3O's strategic oversight. This ensures clarity in role definitions within the change hierarchy.

Reference: P3O Foundation (2013) manual, Section 2.1.1, AXELOS.

### NEW QUESTION # 70

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