

# L5M8인증 시험덤프문제덤프로 시험패스가가능



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## CIPS L5M8 시험 요약:

주제	소개
주제 1	<ul style="list-style-type: none"> <li>Understand approaches to the planning and management of projects and change initiatives: This section of the exam measures the skills of Strategic Operations Managers and covers the planning and governance frameworks necessary for effective project and change management. It includes corporate governance structures such as project boards, reporting systems, and initiation documents. Learners examine common project objectives that balance cost, quality, and time while promoting sustainability and community impact. Additionally, this section delves into risk management approaches, including identification, simulation, and accountability within supply chains. It concludes with an analysis of planning methodologies such as sequencing, network analysis, PERT, CPM, and the use of Gantt charts to ensure efficient project execution and control.</li> </ul>

주제 2	<ul style="list-style-type: none"> <li>Understand aspects of projects in organisations: This section of the exam measures the skills of Procurement Project Managers and covers the fundamental aspects that influence how projects operate within organisations. It explores the distinction between programmes and projects, stakeholder management, and how key measures such as cost, quality, and delivery impact project success. Candidates also study factors leading to project success or failure, work breakdown structures, and how project structures and resources align with supply chain relationships. It further includes understanding sub-contracting, consortiums, and project partnerships, as well as analysing project resources through scheduling, technology systems, and financial management. The section concludes with the project life cycle, from initiation and implementation to closure and review.</li> </ul>
주제 3	<ul style="list-style-type: none"> <li>Understand the concept of organisational change and how it can be achieved: This section of the exam measures skills of Change Management Specialists and covers the core concepts and types of organisational change, including evolutionary, adaptive, revolutionary, and reconstructive change. It examines how internal and external factors such as SWOT and PEST analyses, innovation, and management restructuring, drive transformation. Learners evaluate how organisations respond to change, including resistance, skepticism, and the need to maintain progress during turbulent environments. It also addresses methods for managing and sustaining change through communication, empowerment, incremental adjustments, and lean methodologies, while distinguishing between hard and soft change processes.</li> </ul>

>> L5M8인증 시험 덤프문제 <<

## 높은 통과율 L5M8인증시험 덤프문제 인기 시험자료

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## 최신 CIPS Level 5 Advanced Diploma in Procurement and Supply L5M8 무료 샘플문제 (Q24-Q29):

### 질문 # 24

Which of the following is a pre-initiation task?

- A. drawing up a work breakdown structure
- B. developing a business case for a project
- C. identifying stakeholders
- D. drafting the project charter

정답: B

### 질문 # 25

Which of the following is a root cause of 'resource allocation syndrome'?

- A. resources are underused
- B. lack of funding for projects
- C. not enough resource is available to complete several projects at once
- D. team members do not wish to finish projects

정답: C

### 설명:

Resource allocation syndrome, as described by Engwall and Jerbrant, occurs when multiple projects compete for limited resources in multi-project environments. The shortage leads to delays and conflicts between project teams.

Reference: CIPS L5M8 Study Guide, p.48.

**질문 # 26**

\_\_\_\_\_ emphasizes things such as job rotation, broadening of skills, generalization versus specialization, and the need for continuous training of workers.

- A. Theory Y
- B. Theory X
- C. Theory W
- **D. Theory Z**

**정답: D**

**질문 # 27**

Managing communications is part of the \_\_\_\_\_ process of the project communication management.

- A. monitoring and controlling
- B. closing
- C. planning
- **D. executing**

**정답: D**

**질문 # 28**

Which model maps stakeholders of a project by identifying which stakeholders need to be involved, and how they are communicated with?

- A. STEEPLED
- **B. RACI**
- C. Mendelow
- D. Kraljic

**정답: B**

**설명:**

RACI is a project responsibility/communication tool that clarifies who is Responsible, Accountable, Consulted, and Informed for each task or decision-i.e., who's involved and how they are engaged

/communicated with. Mendelow maps power/interest (not communication roles). Kraljic is a portfolio sourcing matrix. STEEPLED/PEST scans the macro-environment.

References: CIPS L5M8 Study Guide, pp. 7 (stakeholder mapping context), 166 (RACI).

**질문 # 29**

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